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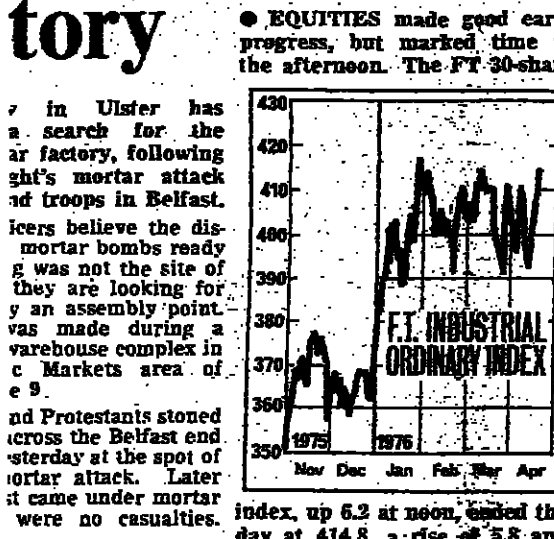
# FINANCIAL TIMES

No. 26,949 Wednesday April 21 1976 \*\*10p

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## WS SUMMARY

**BUSINESS**  
Equities rise 5.8; Wall St. up 15.35



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Page 3

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CHANGES YESTERDAY  
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SEES	1102 + 1	Metals	230 + 8
count	228 + 18	Newcastle	82 + 6
88 + 8		Ocean Wilsons	118 + 6
270 + 26		Pilkington	342 + 14
86 + 61		Rank Org.	170 + 7
87 + 7		Tate and Lyle	293 + 7
119 + 8		Tozer Remsey	56 + 6
132 + 2		Tube Investments	270 + 6
10 + 5		Union Discount	304 + 10
105 + 10		Youghal Carpets	90 + 6
106 + 6		Shell Transport	422 + 8
108 + 8		Ultramar	180 + 10
109 + 9		Charter Cons.	157 + 10
110 + 10		Cons. Gold Fields	172 + 12
111 + 11		Messina	270 + 40
112 + 12		Pot. Flat.	138 + 9
113 + 13		West Rand Cons.	190 + 30
114 + 14		Western Areas	198 + 13

## Government policy on economy backed at Scottish TUC

BY CHRIS BAUR, SCOTTISH CORRESPONDENT IN PERTH

Left-wing unions were routed by moderates at the Scottish TUC's annual congress in Perth yesterday, in a heated debate about how the Government should deal with rising unemployment.

On a card vote, militants led by the Scottish miners' president, Mr. Michael McGahey, were defeated by 632 to 1,187. The led by Mr. Jack Jones, TGWU, motion, on which they were defeated, would have undermined the theme of Labour unity that has been so carefully fostered by TUC leaders at this conference in preparation for their negotiations with the Government on economic and incomes policies later this week.

The battle was joined on a resolution from Sterling Trades Council which included in its demands for reducing unemployment "an end to incomes policy measures like the 25 wage limit and any similar scheme."

This represented a second attempt at opposing incomes policy for those unions which now sense that they have lost the initiative on this issue at the conference. The TUC General Council has already adopted a formula which stops short of outright rejection of the Chancellor's plan to encourage wage restraint through tax concessions.

With the transport workers, the engineers and the general and municipal workers ranged against them yesterday, there was no way in which the miners, supported by the train drivers and other small unions, could carry the motion.

Mr. McGahey, replying to Mr. Jones's appeal for unity in the movement, said: "Some times you only find unity in the graveyard." Trade unions were entitled to be critical about policies with which they disagreed and to seek "improved" policies without defeating the Government.

The conference did adopt a fair measure of critical resolutions. On economic policy it called for refutation and wide-ranging increases in public expenditure in spite of a warning by Mr. Alex Donnet, the Scottish Secretary of the GAWU, that unions would have to "face up to the inevitability of some restrictions in the growth of public expenditure" to meet the Government's priority of regenerating manufacturing industry.

Delegates approved demands for an easing of hire-purchase restrictions, for the imposition of selective import controls aimed primarily at cars, textiles, steel and television tubes, and for the allocation of substantially increased funds for the National Enterprise Board and the Scottish Development Agency.

The conference also accepted a resolution from the TGWU calling for pensions to be increased to not less than 50 per cent. of adult earnings for a married couple and 33 per cent. for single people.

Mr. Jones proposed that North Sea oil revenue should be used to meet the cost of these increases.

## Little progress in move to devalue green pound

BY PETER BULLEN

FERRE LARDINOIS, EEC Agriculture Commissioner, made little progress yesterday in his attempt to persuade the British Government to devalue the green pound.

After one and a half hours of discussions with Mr. Peter Peart, Agriculture Minister, and with Treasury officials, he said he was going back to Brussels—but I am not going back a luckier man.

His discussions, similar to those he held in Rome last week, follow the crisis in the financing of the Common Agricultural Policy which has been caused by the fall in the value of sterling and the lira. These currency changes have led to a sharp increase in payments from the EEC's farm fund designed to cancel out currency changes.

Payments of these monetary compensatory amounts (MCAs) caused by the fall in sterling is costing the farm fund about £25m a month. The fall in the lira is costing a similar amount.

A simple way to ease the burden on the EEC farm fund would be to devalue the green pound—the Italian Government apparently has agreed to a devaluation of the green lira—because these are the representative rates on which the EEC's farm prices and MCAs are based. Such a move would be welcomed by British farmers because it would raise their prices but it would mean a big rise in the cost of food to consumers. As the Ministry of Agriculture pointed out yesterday, since the beginning of March increases in MCAs have been the equivalent of a saving of more than 21 per cent. on retail food prices.

After the talks, Mr. Peart said he recognised the consequences for the Community's budget of the substantial increase in the MCAs on the U.K.'s food imports but added that Britain continued to take the view that the level of the green pound, as of other green currencies, primarily was a matter for the country concerned.

The situation may have to be resolved at a special meeting of the EEC Council of Farm Ministers which may be called before the next scheduled meeting on May 17-18.

A special meeting will depend on the outcome of the soundings Mr. Lardinois will be making to-day in Paris when he meets the French Prime Minister and the Agriculture Minister, and also presumably the reaction of the other member states.

Continued on Back Page  
Editorial comment Page 18

## Record 115 Queen's Awards

BY LORNE EARLING

A RECORD 115 companies received Queen's Awards for Industry to-day. The most notable is British Petroleum, for its successful development of the country's first major oilfield in the North Sea. The company is highly commended for its management achievement.

The awards, which have been re-named this year the Queen's Award for Export Achievement and Technological Achievement, again cover a wide spectrum of industry.

Mr. Matt Lanning, manager of BP's Forties Field development, said yesterday: "In establishing production, the team has made a significant contribution to the advancement of offshore technology which can be used on a world-wide basis by British industry."

The Forties Field is now producing more than 100,000 barrels of oil a day, amounting to 5m. tons annually. The field's output will rise to 400,000 barrels a day, meeting about 25 per cent. of the country's oil needs.

After a recent slump in the number of applications for the Queen's Award, this year's total of 115 was the highest since the scheme was introduced in 1966. It has also been announced that representatives of each successful company will be invited by the Queen to a reception at Buckingham Palace later this year.

Details Page 10  
Men and Matters Page 18

## Barclays puts up its charges

BY MICHAEL BLANDEN

HIGHER charges which could hit about 2m. personal customers of Barclays Bank and bring sharp increases for corporate customers were announced yesterday.

About 500,000 customers who enjoy free banking are likely to lose that advantage unless they increase the amount in accounts. The increased charges take effect from July 1 and will make their impact in December statements.

The announcement follows a successful application by Barclays to the Price Commission to raise charges. It is the first time bank charges for personal accounts have been increased since the era of free banking for most personal customers came in after price-cutting in 1973 and 1974.

The other big banks are expected to consider following the Barclays' example, although of some of the other big three—Midland, Lloyds and National Westminster—has specific applications ready.

Business customers of Barclays also will pay higher charges and it is thought that in some cases they could face rises of up to 50 per cent. in the cost of running accounts.

It is estimated the moves could mean an increase of up to £20m. in the income of Barclays in a full year.

The new personal current account tariff doubles the amounts which customers have to keep in accounts in order to qualify for free banking. Now they will have to keep a minimum of £100 during each half-year, or an average balance of £200, allowing for fluctuations in the amount during the period.

Previously customers had free banking with a minimum balance of £50 or an average of £100. At the same time, the bank is raising charges for those who do not qualify for free banking.

Customers with personal accounts which do not meet the new limits will pay 10p a time for each withdrawal—cheque payments or standing orders instead of 7p though credit entries in the account remain free.

These charges can be reduced, however, if the customer keeps any balances in his account even if they are below the limit for free banking. An offset at a rate of 5 per cent. a year is given for the value of any money in the account.

Business accounts, where there is no fixed tariff but charges are arranged between the customer and his manager, also are being raised and Barclays says that these have been frozen under the Price Code since 1973 and in many cases have been unchanged since the late 1960s.

Editorial Comment Page 18

## Coffee leads jump in prices

By John Edwards, Commodities Editor

THERE WERE spectacular price rises on the London commodity markets when they reopened after the Easter holiday yesterday.

The fall in the value of sterling, and some sharp advances in U.S. commodity markets on Monday, combined to bring a fresh wave of buying, mainly from speculators, in London.

Coffee prices soared by over £100 to £1,351 a tonne, registering the biggest single daily rise since frost last July wrecked havoc with the crop in Brazil, the world's largest producer. In the past month alone, coffee prices in London have risen by some £500 a tonne, meaning that further steep increases in retail coffee prices are unavoidable.

Cocoa prices also continued to rise sharply. After having gained nearly £50 on Thursday, prices leapt even higher yesterday, advancing by over £250 to £1,045 a tonne.

On the London Metal Exchange copper prices jumped by £39 to £566 a tonne. In spite of another rise in warehouse stocks to a record level of over 534,000 tonnes, in late trading, copper was sold at over £900 a tonne for the first time since June 1974. Tin, lead and zinc prices also reached their highest levels since 1974, and there was a sharp jump in silver.

Colin Millham writes: Sterling fell over 1 cent against the dollar, to touch \$1.8425 yesterday morning, but improved gradually during the day, to close at \$1.8485, a loss of 45 points from last Thursday.

On Tuesday of last week the pound gained almost 1 cent on good commercial demand, which was believed to be the result of impending quarterly oil payments, and yesterday's sharp fall may well have been caused by switching of these funds out of sterling by certain oil exporting countries. The pound's depreciation, as calculated by the Bank of England, widened to 36.7 per cent. from 36.3 per cent. at noon. Trading was reported to be fairly thin, and any support for sterling by the authorities was on a relatively small scale.

## Commodities Page 31

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## £ in New York

	April 19	Previous
1 month	61.80-62.00	61.80-62.00
3 months	62.00-62.20	62.00-62.20
12 months	62.20-62.40	62.20-62.40

## South Africa quiet over border deaths

BY STEWART DALBY  
JOHANNESBURG, April 20.

DESPITE widespread anger and dismay here at the weekend shootings of three South African tourists by guerrillas in Rhodesia, the South African Government is not expected to react dramatically to the affair.

So far, there has been no official comment on the shootings, which took place inside Rhodesia on Sunday on the main road linking the border town of Beitbridge with the Rhodesian town of Fort Victoria.

It is possible that Mr. Vorster, the South African Prime Minister, who is due to attend Parliament tomorrow for a committee on the Budget Bill, will use the opportunity to make a statement but, if he does, it is thought that it will be low-key rather than bellicose.

Suggestions that the South African Government might decide to send troops back into Rhodesia—some 2,000 paramilitary police were withdrawn less than a year ago—are discounted by observers here.

One Afrikaans close to Government thinking said he "would be very surprised indeed" if the Government took such action.

Reflecting something of the frustration in Government circles to-day with the Rhodesian Government's failure to negotiate a peaceful settlement of its differences with the African population there, the source said that South African military forces were originally in Rhodesia to prevent guerrillas infiltrating South Africa. "We never pretended they were there to solve Rhodesia's problems," he said.

However, newspapers here this year have been a little more vocal in their criticism of the Rhodesian government's handling of the situation. While there was bitterness against the guerrillas, there was also a renewed decline in the Rhodesian Stock Exchange to-day, share prices were steady to firm and seemingly unaffected.



"terrorists," however, there was also a more qualified anger against the Rhodesian Government for its recent campaign to encourage South African tourism in Rhodesia.

Tony Hawkins reports from Salisbury: The main road from Port Victoria to Beitbridge remained closed to-day as Rhodesian security forces continued their manhunt for the guerrillas.

Police sources said they expected the road to reopen shortly and ruled out suggestions that motorists would have to travel in convoy with a military escort.

There is concern about the likely impact of the weekend's events on Rhodesia's tourist trade. This is an important foreign exchange earner, with receipts of some 23m. Rhodesian dollars (£24m.) last year when it staged a mild comeback after falling in 1974 to its lowest levels in more than a decade.

But in the first few months of this year there has been a renewed decline in the Rhodesian Stock Exchange to-day, share prices were steady to firm and seemingly unaffected.

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## LOMBARD

## Food danger—the only answer

BY C. GORDON TETHER

ALL THE indications are that the world is going to have its work cut out in any event to organise an expansion in food production of the order needed to meet the challenge that will be thrown down by the population explosion and the continuing demand for higher living standards. The task is clearly destined to become a virtual impossibility — with consequences that I imagine, there will be no need to dwell upon — if vested interest considerations are allowed to interfere in the process in such a way as to keep output running at a lower level than it needs to be.

Since the recent disclosure that there are fears of a short fall of wheat supplies developing in the year ahead suggests that it is already much later in this sense than we think, there should be a special interest in the discussion of the conclusion reached by the Fabian Society's recent report on the world food outlook. Which is that the real need is to bring pressure to bear on the major cereal producers to reach an agreement that would permanently safeguard the world against recurrent shortages in this crucially important sector.

In support of this contention, the report seeks to demonstrate that the shortages which led to such devastating rises in prices earlier in the 1970s were not the result of insufficient production capacity but came about because the leading exporting countries — the U.S., Canada and Australia — were leaning over backwards to avoid high levels of stocks, seeing the existence of "surpluses" as inimical to their interests.

It goes on to argue—and it is hard to see how the logic can be faulted—that the only satisfactory way of ensuring that the world is not constantly operating on a knife-edge in the introduction of a stabilisation scheme administered by an international authority.

## Power loss

The big question, of course, is this: How is the necessary co-operation of the major grain-producing countries in the inauguration and operation of such a scheme to be secured? As the Fabian pamphlet itself points out, the attitude of the U.S. adopted at the 1974 World Food Conference, with its emphasis on the provision of "food aid" to remedy shortages, suggests that Washington is not prepared to contemplate the loss of power over commercial markets which participation in a stabilisation scheme functioning under

international control would involve.

Indeed, to judge by recent statements from Administration officials having a special interest in these matters, the U.S. may feel that there are strong political objections as well to such a surrender of the power over life and death which America's key role in the world food situation gives her. Thus on a number of occasions in recent months, it has been openly stated that the U.S. would not hesitate to make use of "food power" to encourage vulnerable countries to see things its way when vital American interests were involved.

## A disaster

However, there is presumably some hope of getting the Americans to see that it can hardly be in the interests of the producing countries to allow the present unsatisfactory situation to drift on until it culminates in a gigantic disaster — and that danger must grow steadily more acute as the world's population moves up. And the point can also be made that, even in the shorter-run, their economies are liable to be inconvenienced — to put it mildly — by the considerable contribution that major increases in key world commodity prices make to the process of stoking up the fires of global inflation.

There is one other argument that should also be capable of doing good service in persuading Washington that it has a duty to the rest of the world to collaborate in providing security for food supplies and stability for food prices. It is that the existence of a substantial reserve stock would be of immense assistance in keeping the production of food advancing in line with the upsurge in the number of mouths to be fed.

There is little doubt that the position has been worsening steadily in this respect since the opening of the 1970s. And since it takes time to bring additional capacity into production, we may soon drift into a situation wherein such mistakes cannot be remedied in time to forestall disaster.

All would not necessarily be lost, however, if the Americans refused to play ball. A reasonably effective stabilisation scheme could be operated with the help of the Australians and the Canadians alone. And since both these countries have shown themselves concerned to be "internationally responsible" late, they could presumably be induced to throw their weight behind such a scheme even if the U.S. stayed out.

## SALEROOM

## BY ANTONY THORNCROFT

## High price likely for Stubbs at Sotheby's next week

NEXT WEDNESDAY Sotheby's is disposing of the fourth, and final, part of the late Jack Dick's collection of English sporting pictures. In the mid-1920s, Mr. Dick, an American millionaire, spent almost £2m. building up the finest group of sporting pictures outside of the Mellon collection.

For over three years now Sotheby's has been auctioning off the 230 pictures.

The final sale should be one of the best. It includes the famous illustrated painting, "The Duke of Grafton's Stallion, Mares and Foal" by Stubbs. The artist painted nine slightly different versions of this picture, and this is the largest, measuring 72 inches by 108 inches.

It was bought by Dick for £200,000, by far his most costly buy, and the saleroom expects a higher price next week. If it does top the high pre-sale estimate of £220,000 it could, with the new 10 per cent. buyers' premium, establish a new record for a Stubbs.

The current top price is the £225,000 paid at the first Dick sale for "Goldfinger".

Jack Dick's picture buying proved more remunerative than his business career and after his death he left a substantial fortune. The saleroom has already amassed over £22m., which has mainly come to the U.S. tax authorities. The final sale should add a further £500,000 plus. Apart from the Grafton picture, the other one of the finest paintings by Ben Marshall will be for sale—a



A detail from the famous Stubbs painting, which could set a record if it exceeds its £220,000 pre-sale estimate.

portrait of Alexandre le Pelletier de Molimide.

This was purchased by Dick in 1928 for \$50,000, which is still a record price for a Ben Marshall. The saleroom has a modest \$50,000-£70,000 forecast on the work, showing how some of the paintings which appeal mainly to British and American buyers have still to recapture the heights of the late '60s and early '70s.

Sotheby's is optimistic about this part of the Dick sale. The first caught the end of the picture boom and did very well. The second was less successful. The third sale a year ago showed a welcome revival. If the fourth part is also a success, it should spread confidence around picture markets which were slightly unconfident after the rather mixed demand for Impressionists earlier this month.

## RACING

## BY DOMINIC WIGAN

## Smuggler should earn Derby run

NO TRAINER has his string in better form at present than John Dunlop and I am hopeful that the popular veteran, Belpet, will be another winner for his Arundel stable in today's Ladbrokes sponsored City and Suburban Handicap at Epsom.

Belpet, a one-eyed son of Busted, was in particularly impressive form in the early stages of last season, obliging four times at Brighton, and after a disappointing display he returned to his best form on his final appearance when defeating Amber Sun by 1½ lengths at Newbury in October.

A strong, attractive half-brother to the Windsor winner, Lovers Lane, Belpet, a course and distance winner, is taken to oblige at the main expense of the locally trained Kidloona.

Four-runners Warren Stakes, I feel reasonably confident that Lord Porchester's Smuggler will

earn himself a lift at the Derby by out-pacing Amboise. Quite Candid. Smuggler, a strong son of that

smart miller, Hiding Place, has been striding out particularly well in recent homework at West Ilsley.

Richard Hannon and Frankie Durr were in fine form here yesterday, scoring with Flying Sovereign and Royal Diver and expert Tribal King to be another juvenile winner for them in the Hyde Park Stakes.

This bay colt, by Tribal Chief out of the Sine-Sing mare Harmony Thyme, made every yard of the running to beat Cambridge Star by four lengths in the Granby Stakes at Newmarket a fortnight ago. It will come as a surprise if he fails to achieve the double.

Mogul, unlucky in running when sixth of 16 on his racecourse debut at Newbury on April 9, is preferred to Glen-silver and Switchback for the forecast.

**EPSON**  
2.00—Blue Lianet  
2.35—Smuggler\*\*\*  
3.10—Belpet  
3.40—Tribal King\*\*  
4.15—Honey Blossom  
4.45—Merry Cricket

**RIPON**  
2.45—The Old Pretender  
3.15—Fleur Ami  
3.45—Ribbarbar  
4.15—H. School  
4.45—Dark Stranger  
5.15—Empress of Russia

**WORCESTER**  
2.30—Lanky Lad  
3.00—Braslee  
3.30—Forty Lanes

**GRANADA**  
12.30 a.m. The Catching of the Great Fish. 1.30 a.m. This is Your Right. 2.30 a.m. The Great Fish. 3.30 a.m. The Great Fish. 4.30 a.m. The Great Fish. 5.30 a.m. The Great Fish. 6.30 a.m. The Great Fish. 7.30 a.m. The Great Fish. 8.30 a.m. The Great Fish. 9.30 a.m. The Great Fish. 10.30 a.m. The Great Fish. 11.30 a.m. The Great Fish. 12.30 a.m. The Great Fish. 1.30 a.m. The Great Fish. 2.30 a.m. The Great Fish. 3.30 a.m. The Great Fish. 4.30 a.m. The Great Fish. 5.30 a.m. The Great Fish. 6.30 a.m. The Great Fish. 7.30 a.m. The Great Fish. 8.30 a.m. The Great Fish. 9.30 a.m. The Great Fish. 10.30 a.m. The Great Fish. 11.30 a.m. The Great Fish. 12.30 a.m. The Great Fish. 1.30 a.m. The Great Fish. 2.30 a.m. The Great Fish. 3.30 a.m. The Great Fish. 4.30 a.m. The Great Fish. 5.30 a.m. The Great Fish. 6.30 a.m. The Great Fish. 7.30 a.m. The Great Fish. 8.30 a.m. The Great Fish. 9.30 a.m. The Great Fish. 10.30 a.m. The Great Fish. 11.30 a.m. The Great Fish. 12.30 a.m. The Great Fish. 1.30 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## by CHRIS DUNKLEY

## by WILLIAM PACKER



requisite in Alan Strang in the National Theatre's revival 'Equus,' which opened last night at the Albery Theatre

Another man was said to be worried that "if it continues in this vein it will cover up the realities of black people's lives in Britain. We are not all laughing and joking all day and talking about sex." Either this means that he really believes that the white population are all *happy, content and free* and the *black population are all being served* or that he is a *big racist*. *Being Served*—including Mollie Sugden and her incomparable pussy—or it means that he is a *big anti-racist* who has a *system in his head* whereby you *make fun of white habits and mores* but *not black ones*. Finally, *directionless* was *the*

By their use of sets and locations, casting, costumes and props and hence by way of a very strong general atmosphere, producer Pharr MacLaren and director Donald McWhinnie have made a programme that is power-

tirely her own. And we must not forget how small a group, and how embattled, were the elect before the War. Afterwards, a fresh generation took on the lead, and we see the artist enter the period of consolidation that confirmed her international importance. Then, by the sixties, we are in another world, and the most radical works of thirty years before seem safe, and predictable when those same ideas are rehearsed once more.

satisfactory, rather self-conscious and not a little fussy; and it is noticeable that the best bronzes are those cast from carved originals.

But we are where so much of the work was done, and have a natural curiosity about the spirit of the place. The case for showing personal *memnabilia* is strong, and is answered confidently. The workshops are left as they were, full of tools and materials, and work in progress.

which we enter the Museum, contains a number of showcases, each full of souvenirs, trophies, photographs, letters, and such other ephemera as Press reviews and notices, that mark off the successive phases in her life. Again it is biography centred upon life as an artist, and the work done. No doubt large and ambitious exhibitions of the work will be mounted at intervals in the future, and our views on her achievement may change

The new production will open at the Theatre Royal, Glasgow, on December 15. The opera will be conducted by Alexander Gibson and produced by David Pountney, to designs by Maria Bjornson. The cast will include Allen Cathcart as Walther, Elizabeth Harwood as Eva, Claire Livingstone as Magdalena, Gregory Dempsey as David, David Ward as Pogner, Thomas Hemsley as Beckmesser and Norman Bailey as Sachs.

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specification of time and place, a  
clear and precise, and indeed  
eminently noticeable placard.  
Such devices naturally and in-  
evitably turn our attention, not  
so much upon what we see, as  
upon what we remember from  
our own past experience; and we  
begin to speculate upon what we  
really do feel in such circum-  
stances.

It is not, altogether an un-  
rewarding opportunity to take,  
and remains available through-  
out April.

\*  
Another artist who works upon  
the direct experience of the  
landscape, and asks us to visit  
our experience upon his sugges-  
tion, is Hamish Fulton. He has  
just held an exhibition of recent  
work at the I.C.A., and a por-  
tfolio of four works, published by  
the I.C.A. in the form of a limited  
edition, remains on show at  
Hester van Royen in Walton  
Street.

Fulton makes epic, particular,  
and private excursions into the  
countryside, usually at its wild

est and most remote, taking the occasional and primitive photographs to record his process. He might well rest on his laurels as a fine photographer; but he intends more. Each photograph is subscribed, again preciously and with great particularity, and topographical precision, by the detailed notice of where and when it was taken, and by the headed, how he walked, and how long he took. Not only do we view a splendid Romantic image of landscape, but we begin to project ourselves into it, to make the walk ourselves. The journey begins to resolve itself into a kind of artefact, a thing to be considered for space, a line actually drawn in space.

Fulton's work is never less than immediately presented, and always reduced to a single, economical statement: one image standing for one journey. It lends itself to publication quite as much as to exhibition, and the Royal has several earlier books and folios available, to augment this latest venture. It all adds up to a most intriguing, and, in its own special way, rather beautiful show.

of Libyan folk dance and classical music, sponsored by the Libyan Embassy in London. This short season has been mounted to coincide with the current Festival of Islam Festival.

**Brazil Tropical**, a revue-style entertainment, opens a three-week season at Sadler's Wells on May 3, presented by Richard Graham. The company of 40 young dancers and singers perform a programme of songs and dances ranging from solo spots to full production numbers and culminating in the "Carnival of Brazil."

**Wrekin and Telford Festival**

**Shropshire's 1976 Wrekin and Telford Festival** (April 22-May 29) will be the largest in its history. Participants will include the Royal Philharmonic Orchestra, Elisabeth Schwarzkopf, the Fitzwilliam Quartet and many more.

No fewer than 21 firms, both local and national, who are operating in the Telford area have made contributions to the festival's expenses.

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## WORLD TRADE NEWS

## Japanese shipbuilding orders up

BY PETER DUMINY

TOKYO, April 26.

JAPAN'S shipbuilding industry had more ship orders at the end of March (528) than at any time in the past year. This reflects new orders for 375 ships of 5.5m. gross tons in the past six months. These figures come as a surprise after the April-September tally of 190 ships and 2.9m. tons and in view of the unrelieved depression in world shipping.

The value of new orders virtually doubled from one half-year to the next, from \$2.2bn. to \$4.4bn. The export component was 312 ships and 4.6m. tons, and worth \$3.8bn. That brought the value of the full year's export orders up to \$5.1bn, 58 per cent. more than in 1974-75.

These Ministry of Transport figures relate to the 35 biggest shipyards and to vessels of more than 2,500 tons. Shipbuilders are quick to point out another main feature of the past half-year, namely a sharp increase in tonnage lost by cancellations and as a result of renegotiation of contracts to let shipowners off orders for unwanted (in present circumstances) oil tankers.

The official figures show that the half-year started with an industry order book for 32.8m. tons and ended with that reduced by one-fifth to 26.8m. tons. The difference to be accounted for is 12.5m. tons, of which 7.3m. tons have disappeared as a result of deliveries.

Most of the 5.2m-ton balance is accounted for by cancellations (2.1m. tons) and renegotiations (3.1m. tons). The latter are expected to be secured in return for 2.3m. tons. On this arithmetic, net orders might in fact have been barely positive in the six-month period. Shipbuilders say there are still a lot of cancellations in the pipeline. The build-up has been impressive. Grossing up outright losses with contracts renegotiated, 912,000 tons were involved in 1974-75, followed by 3.5m. tons in first-half 1975-76 and 4.4m. tons in the past six months. The total of 7.9m. tons has been partially offset in the same two-year period by substitute orders for 1.7m. tons.

Over the full year the order book shrank by 36 per cent. or 14.2m. tons. New orders were down 9 per cent. to 8.5m. tons. There was a 24 per cent. reduction in the number of keels laid (193), a 7 per cent. drop in tonnage launched (14m. tons), and a 6 per cent. drop in tonnage completed (13.8m. tons).

From this it appears that yards were less successful at stretching out their work on orders than they had expected to be.

But importing countries, particularly Iran which depends heavily on Turkish roads and harbours, and European countries like Germany and Holland, whose trucking companies do a lot of business with the near East, expressed their disapproval.

Iran put pressure on Turkey by hinting that it would withhold most of the \$1.2bn. it pledged to give Turkey in credits for communications improvement projects.

The TIR problem is expected to be debated at the two-day summit between Turkish President Korkut, the Shah of Iran and Mr. Zulfikar Ali Bhutto of Pakistan opening here tomorrow.

Turkish officials expect the Shah to press for free passage for Iranian and other trucks. They, in turn, say that they are not in favour of reducing the charges, let alone lifting them.

However, having reached a political level their objections may now be overruled.

The Turkish Government was forced to introduce the new charges because the cost of maintenance, repair and expansion of highways used by the gigantic TIR lorries.

Turkish officials estimate that Turkish lira 1.5bn. (\$60m.) will be earned from TIR dues this year. This, they claim, is only a little in excess of the funds allocated to the directorate of highways for TIR roads.

The Turks consider themselves to have been perfectly justified.

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## UAE to allow off-shore banking

By Our Own Correspondent

THE UNITED Arab Emirates (UAE) Currency Board has decided to allow a limited number of offshore banks to operate in the country. The long-awaited decision follows Bahrain's entry last year into the off-shore banking scene with the licensing of 22 banks. Some circles believe that the UAE might have decided to allow this kind of banking in the interests of Gulf unity and thus the Currency Board's decision to limit the number indicates that the Emirates clearly wish to do nothing at the present which would encourage Bahrain's OBU success. However, only five of the banks licensed in Bahrain have actually started operating and many were waiting to see which way the UAE would decide.

"We are not going really wild like Bahrain," said Mr. Ronald Scott, managing director of the UAE Currency Board. "We are thinking along the lines of allowing about 12 OBU's to begin operation, and I have already indicated that those banks we would like to see operating here, which have previously expressed interest."

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## U.S. may seek to continue Minuteman III production

LOS ANGELES, April 26.

DEFENCE Secretary Donald Rumsfeld indicated today that the Administration may ask Congress to allow continued production of nuclear-tipped Minuteman III missiles because the Strategic Arms Limitation Talks arms control meetings have not shown much progress.

"If you want to send a message to the Russians, keeping the Minuteman line open is the most realistic and measured one," said a Senate source in Washington. The U.S. has about 500 Minuteman IIIs, each with three deadly 300-warhead missiles that can be aimed at separate targets. The missiles first went into U.S. silos in 1970. There are roughly 50 in reserve.

When the Administration was preparing its \$11.2bn. budget for 1977, it had decided to stop Minuteman production. The contractors who build component parts, like the guidance system, are closing their production lines.

Mr. Rumsfeld said that the U.S. is honouring its anti-jacking agreement with Cuba and investigating a recent attack on a Cuban fishing boat.

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Premier Castro, in a speech on the 15th anniversary of the abortive American-backed attack on the Bay of Pigs, threatened to call off the 1973 anti-jacking agreement if the recent attack in the Florida Straits was repeated, or if the anti-Castro Cubans responsible were not punished.

Cuban exiles in Miami had claimed responsibility for the machine-gun attack in international waters this month in which a Cuban fisherman was killed.

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# Good Business Abroad Boosts Bank's 1975 Figures.

## Group Total Assets over DM 56,000,000,000.-

Commerzbank is one of the largest financial institutions in West Germany, with 850 branches, 120,000 shareholders, 19,000 employees, and 2.3 million customers.

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### Highlights from the 1975 Consolidated Annual Accounts

Total Assets	DM 56.472 billion
Total Lending	DM 35.562 billion
Capital and Reserves	DM 1.638 billion
Year's Earnings	DM .189 billion

Now that there are signs of recovery in the economic situation in many parts of the world, Commerzbank looks forward to a continuation of the healthy trend of its business during the coming year.

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# COMMERZBANK

EUROPARTNERS: BANCO DI ROMA · BANCO HISPANO AMERICANO · COMMERZBANK · CREDIT LYONNAIS

## EUROPEAN NEWS

### Arias under pressure spell out political plan

BY ROGER MATTHEWS

A PERIOD of intense political manoeuvring has begun within the Spanish regime, the culmination of which should be seen when the Prime Minister, Sr. Carlos Arias, makes a major policy speech to the nation at the end of this month.

Sr. Arias is under strong pressure from reformist elements in the Government to spell out a precise programme that would include the announcement of a referendum before the summer and general elections before the end of the year.

Aware of this pressure, the more entrenched members of the Establishment are seeking to erect further obstacles to the Government's cautious plans for political reform. Nearly 300 amendments had been tabled in the Cortes (Parliament) before today's deadline to the draft a referendum. The Cabinet has theoretically laid the basis for the introduction of parties. Four of these amendments propose

that the entire draft law should be returned to the Government for reconsideration.

Members of General Franco's National Movement, especially those who are Cortes members, are becoming more hostile to their pronouncements and to-day accused the Government of lacking coherence in its proposals. They complained that the Cabinet was obstructing serious consideration of its plans by sending proposals to the Cortes in pieces so no overall scheme could be detected.

King Juan Carlos yesterday called in the President of the Cortes, Sr. Fernandez Miranda, for talks, and it is understood that the two men discussed both the attitude of the Cortes and the question that might be asked in a referendum. The Cabinet has already discussed the two proposals, but the two proposals have been approved by the Cortes.

Certainly the r... lost ground to... several key Op... having been j... month, seven wo... year in clashes

### ROMANIAN ECONOMIC POLICY

## The consumer is 1

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

ROMANIA'S Five Year Plan is by far the most spectacular to be adopted by any Comecon state. Most annual growth targets are in double figures, and some of the industrial projects would look grand in countries with twice Romania's population of 21m.

The reasons are Romania's continuing quest for economic strength, which it sees as the basis for political independence; its backwardness even by Comecon standards; and a strong dash of nationalism. Of all the main targets set out by President Nicolae Ceausescu in a three-hour speech charting Romania's economic course to 1980, those for wage increases are the lowest, suggesting that investment still has unquestioned priority over consumption.

With industry intended to grow by over 10 per cent a year, Romania will over the next five years build no less than 2,700 new factories, including five major engineering plants which will require close on 100 foreign licences. One of the plants will be the largest of its kind in Europe outside the Soviet Union.

Another project is for a 10m-ton a year steel mill at Calaras, on the Danube which will double steel output and place Romania among the world's leading producers of steel per capita. A new petrochemical complex on the Black Sea coast will produce nearly 9m. tons of oil a year into a wide range of products. Most of the crude will be imported, illustrating Romania's retreat from self-sufficiency in oil.

New projects are to account for 80 per cent of industrial growth, pointing to a higher rate of capital building than elsewhere in Comecon where growth is to be achieved through modernising or extending existing plant. Priority areas are to be electronics, machine-building and chemicals. But the overall strategy is to improve the technological level of industry increase output per worker, and raise quality.

Industry is to be encouraged to turn more towards export markets to earn the necessary resources to pay for the heavy investment programme. Exports are planned to rise by 85 per cent over the five years and imports by 70 per cent. Investments will rise by over 10 per cent a year to reach an annual rate of some 40bn. lei (£16bn.). These growth figures are by far the highest in Comecon. But ambitious as they may seem, they are a continuation of Romania's high rate of growth over the past 10 years.

Romania now boasts some of the most up-to-date engineering plants in the world, having been prepared to pay for the best. The country is the third largest producer of oil equipment in the world (and the second largest exporter after the U.S.), and can turn out heavy locomotives, aircraft, and power generating equipment. Progress has also



Ceausescu: ambitious targets.

been made towards establishing an armaments industry. Field guns, armoured personnel carriers, and fighter aircraft are in production, and there have recently been reports of work on a tank.

Agriculture has made slower progress, but has not been neglected because of its contribution to exports. This has brought with it greatly improved conditions for the rural population who were known in the past to besiege Bucharest in starving hordes.

The growth target for agriculture of 5-8 per cent a year over the next five years has been left deliberately vague to allow for the hazards of the climate. An important aim is to increase fodder supplies to sustain the growing livestock herds and ensure meat supplies. But with food shortages provoking rowdy scenes at some markets this winter, a general improvement in both quantity and quality is being sought. The investment for agriculture includes large sums for flood prevention along the Danube where disasters have occurred twice in the last five years. Some 1.5m. hectares are to be protected by 1980. A strict forestry conservation law has just been passed to restore timber as the major Romanian resource it once was. Reforestation is to be carried out on 300,000 hectares by 1980, but the complete programme extends well into the next century.

The plan holds out mixed prospects for the average Romanian. Wages will rise at half the rate of economic growth. On the other hand, housing construction is to rise rapidly and retail sales are to go up by 47 per cent in line with the growth of food output and light share basic industry. Overcrowding in the big towns should be eased, and possible must the working week will be cut by two hours to 42 hours. But it would be uncharacteristic of President Ceausescu to announce it. He has announced it.

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SUN	*1000		1835		21

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EUROPEAN NEWS

Light security in Geneva for OPEC policy meeting

CHARD JOHNS  
The Organisation of Exporting Countries are expected to meet in Geneva tomorrow for an OPEC policy meeting. The session is taking place in unprecedented secrecy. Swiss police were quoted as saying that the security precautions at the hotel where the meeting is being held are being taken at the request of a brother of the Ruler of Kuwait. In Vienna OPEC's Secretariat said—probably with frankness—that they knew nothing of the meeting but it did not rule out "OPEC-related" discussions in Geneva.  
The talks are believed to be unofficial ones like the consultations last November at Third World representation at the dialogue between industrialised and developing countries. Those, too, were conducted in extreme secrecy because of the oil producers' fear of offending other members of the developing camp. When the OPEC conference was held last year by Carlos Illich Ramirez and his gang, Iraq was under heavy attack from other members for having trimmed the price of its oil to boost exports at the expense of other producers. A subsequent meeting to discuss the unresolved issue was planned for Abu Dhabi at the beginning of February but was cancelled because the majority saw no hope of agreement.  
With the market for oil firming up and OPEC production having run at a higher level during the first quarter compared with the same period of last year, the problem of relating the price of various categories of crude oil—which is not confined to Iraq—may solve itself. An informal conference of the kind apparently about to take place in Geneva cannot take any binding decisions.

Oil price warning from Gulf

NEW YORK, April 20.  
The profits from Gulf's overseas operations.  
Whereas in the first quarter of 1975 Gulf earned profits of \$76m, outside North America, in the first quarter of this year operations outside Canada and the U.S. contributed only \$11m. Overall, however, Gulf's first quarter profits are marginally higher at \$186m. (\$185m.) on revenue of \$4.33bn. (\$4bn.).  
Gulf said that it earned 68 per cent of its first quarter earnings in the U.S. compared with only 43 per cent in the same period of last year.  
On the outlook for U.S. oil consumption, Mr. Lee said that Gulf economists expect consumption in the U.S. to increase by about 5 per cent this year and that there will be smaller but still significant increases abroad.  
He added that the company expects domestic oil production to bottom out late this year and that by 1980 it will be 10 per cent higher than the current rate.  
But he said he does not expect the company will ever again receive the foreign crude oil profits of the past, now that its operations in both Kuwait and Venezuela are nationalised.  
He pointed out, however, that the company had agreed to resume operations in Catinda for a period of six months under the same terms as in the past with the aim of reaching a new long-term agreement.  
Turning finally to the impact of the new Federal Energy Administration rules he suggested that by the time controls are scheduled to expire in May 1979, he expected new oil to be selling at \$14 a barrel.

Energy talks resumed

PARIS, April 20.  
The major non-Communist industrial States the big oil exporters and struggling developing countries.  
For the industrial participants, including the U.S., Japan and the nine European Common Market members, the main interest in the Dialogue is the Energy Com-mitted the North-South mission, which provides them by participants, are with their only opportunity to ultimately lead to a negotiated settlement of the world's oil exporters like Saudi Arabia, Venezuela, Iran and Iraq, e representatives from Reuter

Portugal 'coup' warning

LISBON, April 20.  
Francisco Sa Carneiro, a century. But with the vote of Portugal's Centre likely to end in a deadlock Democrat Party (PPD), there are fears of right or left wing coups being staged in the "small palace coup".  
The PPD is expected to run a Sunday's parliamentary close second behind the Portuguese Socialist Party in the elections. But with neither likely to get June after the first gain an overall majority, two tion for a Legislative other parties are waiting to be invited into alliance

Swiss put curb on imports of banknotes

ZURICH, April 20.  
THE SWISS Government has issued a decree, to take effect tomorrow, by which the import of banknotes into Switzerland is limited to the equivalent of Sw.Frs.20,000 per person per period of three months. The Swiss National Bank will be able to permit larger imports to facilitate tourism, commerce and financial payments, the Government points out that commercial and financial payments are not usually in the form of banknotes and will therefore not be restricted in any case.  
The decision has been taken in view of the recent influx of banknotes, particularly from Italy, which has had a disadvantageous effect in pushing up the already high floating Swiss franc. Apart from protecting their own currency—the measure forms part of an existing Government mandate in this sector—the Swiss authorities are known to be keen to show solidarity for Italy, which has been experiencing a substantial outflow of cash. Earlier this month, banks in the Ticino estimated that something like 50m lire a day was coming over the border from Italy.  
There will be no currency forms to be filled in at the Swiss borders. Finance Ministry spokesmen said today, but incoming persons will be asked to declare banknotes "as they have to declare alcohol". It is understood that only spot-checks will be made, as at present for other contraband.  
This would be impossible from a staffing point of view, as well as undesirable in the light of Switzerland's position as a tourist and business centre. There will also be no formal way of checking the three-month ruling, it is stated. Penalties for contravention of the measure will be of up to three months' imprisonment or a fine of up to Sw.Frs.100,000, while contraband banknotes will be confiscated.  
The Swiss balance-of-payments surplus for 1975 is now estimated by the Government as having reached at least Sw.Frs.80m. This record surplus, which compares with one of only Sw.Frs.510m. for the previous year and a former record high of Sw.Frs.2.35bn. in 1968, had been put at between Sw.Frs.70m. and 80m. in estimates published as recently as February. The surplus represents some 6 per cent of Switzerland's gross national product, a very high share for a Western industrialised country. Agencies

CD seeking agreement on plans for Italian economy

BY DOMINICK J. COYLE  
ROME, April 20.  
THE CHRISTIAN DEMOCRATIC leadership was tonight trying to put together a package of economic measures for presentation later this week to all Italian political parties—with the exception of the Neofascist MSI—in the hope of reaching agreement on an emergency legislative programme and thus avoiding an early general election.  
Sig. Benigno Zaccagnini, the Party Secretary, met this evening with a number of the Party's economic advisers. It is expected here that he will commence his "final round" of talks with the other party leaders tomorrow, probably starting with the Socialists, whose abstention in Parliament allowed the minority Government of Prime Minister Aldo Moro to get a somewhat grudging inaugural vote of confidence two months ago.  
But Sig. Francesco De Martino, the Socialist leader, has already indicated publicly that he is not interested in a further dialogue with the Christian Democrats, and has called instead for the immediate dissolution of the present Parliament and new elections one full year ahead of schedule.  
The Communist Party (PCI), which in the view of most observers and on the basis of opinion polls is likely to do best in early elections, has been much less dismissive of Sig. Zaccagnini's initiative. However, the PCI leadership is known to suspect that the Christian Democrats may only be playing for time and trying to put the blame on the Communists and, in particular on the Socialists, for bringing about the elections.  
The Zaccagnini initiative, should it in fact materialise in the form of specific economic measures, is little more than an updating of earlier and finally unsuccessful moves by Sig. Ugo La Malfa, the Republican leader, to secure all-party agreement on an emergency economic package. This would cover incomes policy, the overall level and direction of State spending this year, industrial reconstruction, new aid for the depressed southern region and some specific measures to ease the present high level of unemployment.  
Sig. La Malfa subsequently withdrew, saying that agreement was not possible, and there is little real optimism in political circles tonight that Sig. Zaccagnini will be any more successful or, and this is perhaps more to the point, that the right wing of the Christian Democratic Party will permit him to advance the type of proposals which the Communists might consider seriously, or such that allow the Socialists to go back on their demand for early elections.  
The Communists have also indicated that any legislative co-operation on an economy package would have to be extended to an agreement on the contentious abortion question, and therefore avoiding the national referendum on the issue already set officially for June 13. The intervention of an election would, however, result automatically in a postponement of the referendum and thus avoid for the time being anyway a head-on campaign clash between the Vatican-backed Christian Democrats and all other principal parties.  
In the continuing political uncertainty, the lira to-day remained relatively stable without any obvious Bank of Italy intervention, and the rate against the dollar at the Milan Bourse was effectively unchanged from Friday's close at 876.45.  
The tone was generally firm on the Milan Bourse as the new measures effected to combat speculation on uncovered forward share trading took effect to-day. Rises exceeded falls by almost three to one in active if somewhat selective trading, with brokers reporting a certain amount of covering operations.

Kremlin warning to parties in West

A senior Kremlin official yesterday warned Western communist parties they would weaken unless they expressed solidarity with other communist parties. Reuter reports from Moscow, Mr. Vadim Zagladin, Communist Party Central Committee member, was writing the latest in a series of articles defending "proletarian internationalism" in Pravda. Western observers have interpreted the phrase as a codeword for the Kremlin's claim to overall authority in communist ideology.

Norway cod moves

The Norwegian Government is not ready to discuss the present cod conflict between Britain and Iceland during Mr. Roy Hattersley's current visit to Oslo, according to a high government source in Reykjavik, Jon Magnusson reports from Reykjavik. The Norwegians are nevertheless quite active in finding an acceptable solution of the drawn-out conflict between the two NATO allies. Behind the scene attempts have been going on for several weeks and unconfirmed reports in Reykjavik indicate that an agreement is in sight.

Swedish economy

The outlook for Sweden in 1976 will depend heavily on the strength of the upturn in world trade and the speed with which the country's business confidence is restored, says the Organisation for Economic Co-operation (OECD) in its annual report on the Swedish economy, published yesterday. The Organisation notes that Sweden succeeded "remarkably well" in maintaining full employment despite strong deflationary influences resulting from the international recession.

Yugoslav strikes

Workers have staged about 10 strikes in Yugoslavia recently after a fall of almost two years, according to the semi-official daily newspaper Borba, Reuter reports from Belgrade. The newspaper said the strikes were mainly over non-payment of wages or "usurpation of workers' self-management rights." This was understood by observers to mean that individuals or groups took into their own hands decision-making power which belonged legally to workers' councils or assemblies.

Tito-Amin talks

Ugandan President Idi Amin arrives in Yugoslavia to-day for an official visit at the invitation of President Tito, Reuter reports from Belgrade. Observers said here discussions would probably concentrate on southern Africa and operations for Angola's non-aligned summit in Sri Lanka.

War codes to be updated

GENEVA, April 20.  
DIPLOMATS from about 150 countries gather in Geneva tomorrow for an eight-week conference to create an updated code of conduct of war and to bar inhuman treatment of civilians.  
The Conference, the third and final in a series begun in 1974, is aimed at overhauling the four historic Geneva Conventions of 1949, whose 400 Articles protect soldiers and civilians against certain abuses.  
Delegates will discuss about 140 new Articles contained in two additional protocols to the 1949 conventions concerning protection for victims of international as well as non-international wars, including civil strife.  
About half these Articles have already been approved in principle, but key topics remain to be discussed, including convention protection for armed guerrillas in civil wars, a ban on reprisals, and ways to control breaches and locate missing and dead persons. Reuter.

W. German textile orders

FRANKFURT, April 20.  
THERE HAS BEEN A measurable increase in orders for the recession-hit West German textile industry over the past few months. Orders in February were a full 22 per cent up on the same months of 1975 and a steady 23 per cent growth has been maintained in the three months from December to February.  
The industry remains cautious about its prospects in 1976—quite understandably in view of the thin time it has had for the past six years. While it appears far more optimistic than it did, even a few months ago, it must be remembered that the upturn has come too late to help a remarkably large number of West German textile concerns.  
Over the past two years some 524 businesses in the West German textile industry have shut down or gone into liquidation.

Schmidt criticised

BONN, April 20.  
THE WEST German Opposition today accused Chancellor Helmut Schmidt of damaging the country's reputation in recent criticisms of Italy, and said his remarks had been prompted by the general election set for October.  
Herr Gerhard Reddemann, parliamentary manager of the conservative Christian Democratic Party (CDU), said the Chancellor's attacks on Italy amounted to a thoughtless intervention in an allied state's domestic affairs.  
In a television interview last Thursday, Herr Schmidt said strong Communist parties had only developed in countries like Portugal, Spain and Italy where old ways had been conserved by force for decades.  
Herr Reddemann said the Chancellor had made clear he was referring to Italy's Christian Democrats and said he was trying to liken their intermittent administrations to 40 years of continuous Francoist rule in Spain. Reuter

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## LABOUR NEWS

## Hull docks row to go on; deal agreed at Liverpool

BY IAN HARGREAVES, LABOUR STAFF

THE DISPUTE between Hull dockers and the British Waterways Board slipped back into deadlock yesterday when a mass meeting of dockers decided to oppose their union's attempt to find a compromise settlement.

But at Liverpool a day of talks between union officials and port employers produced a peace formula in the three-week-old storemen's strike. The 288 men will vote later to-day on whether to accept.

Developments at Hull represent a major embarrassment for the Transport and General Workers' Union, to which both dockers and Waterways Board crews belong.

Eleven days ago the waterways men responded to the 18-month-old blacking of their vessels by dockers with a blockade of the port's King George Dock. They withdrew under threat of a High Court action and an assurance by the union that a settlement would be sought.

## Shop stewards

Last week TGWU officials worked out a peace formula by which the blacking would have ceased, but yesterday's meeting

gave an almost unanimous vote of confidence to an unofficial shop stewards' committee.

The shop stewards are recommending that the blacking be maintained until the Waterways Board gives an assurance that the large board catamaran service would never be re-introduced at Hull.

BACAT was withdrawn 18 months ago under pressure from dockers who feared that the system, which by-passes conventional port facilities, would erode manning levels at the port.

Mr. Walter Cunningham, chairman of the stewards' committee, said last night that dockers would not be intimidated by threats of blockades by Waterways Board crews.

Another settlement carefully constructed by TGWU officials in Hull last week—to solve the demarcation dispute between dockers and the port's 70 cable riggers—was also threatened by a vote at yesterday's meeting.

The dockers say they will only allow the riggers to continue to fulfil existing contracts. Any new work must go to the dockers.

Mr. Cunningham said this was vital to prevent men getting work on the docks "by the back door."

The cable riggers have already held one strike in support of their claim for rights to all rigging work at the port.

The stage now seems set for a resumption of the acrimonious feuding between different sections of the TGWU, the port employers and the British Waterways Board. Sir Frank Price, Waterways Board chairman, last week attacked the port employers for yielding to the "crude power" of the dockers in tolerating the blacking.

## Return to work

Meanwhile at Liverpool, shop stewards representing 288 striking shoregang men are to recommend an immediate return to work at a mass meeting to-day.

Following an unexpected meeting between the strikers and employers yesterday, a spokesman for the employers said he was optimistic that a compromise on the question of the non-replacement of two retired men would win the men's approval.

Almost 2,000 dockers were sent to requirements in Liverpool yesterday as the strike, which has the support of about 1,000 other port workers, began to make an impact.

## Vauxhall's demarcation strike ends

By Our Labour Staff

A WEEK-OLD strike by 1,400 car workers at Vauxhall's Ellesmere Port factory on Merseyside ended yesterday pending further talks on a demarcation dispute between the two major unions involved.

The strikers, members of the Transport and General Workers' Union, returned to work, following the company's decision to suspend the unloading of German-made components, traditionally the job of Amalgamated Union of Engineering Workers' Union members.

The TGWU workers had claimed an equal share in this unloading work and had withdrawn from a previous "sphere of influence" agreement with the AUEW on this issue.

A return to full production at British Leyland's car division to-day depends on settlement of two separate disputes.

About 30 drivers at Rothery Owen in Darlington, Staffordshire, who deliver sub-frames for Minis, are to meet to-day to decide whether to continue their strike. And voting resumes to-day at Leyland's Triumph plant in Coventry where 6,000 car workers have been going slow in support of a productivity pay claim. The men are being balloted over whether they should resume normal production pending further talks with management.

## Bank staff refused TUC membership

BY DAVID CHURCHILL, LABOUR STAFF

A STAFF association from one of the major clearing banks has had its application to join the TUC rejected by Mr. Len Murray, TUC general secretary.

The National Westminster Bank technical and services staff association had asked to join the TUC as part of its plans to create one union for the estimated 20,000 messengers, electricians, and other staff within the banking sector not performing a clerical job.

Mr. Murray, however, told the staff association that the TUC would prefer to see "some sort of merger" with an existing TUC-affiliated union such as the National Union of Bank Employees.

Mr. John Menet, general secretary of the staff association, said that his 2,000 members were more likely to be interested in a merger with the Association of Scientific, Technical, and Managerial Staffs than in joining up with NUPE, as ASTMS—which already represent Midland Bank's technical and services staff, offered more autonomy if a merger took place.

NUPE, however, is keen to add the technical and services staff to its existing 100,000 membership. At its annual con-

ference last week delegates voted in favour of changing the union's organisation to allow staff associations to merge with NUPE, but retain a considerable degree of autonomy.

Mr. Leif Smith, NUPE general secretary, described the National Westminster staff association's move to join the TUC as "bizarre," but said that the merger offer was still open.

## Pay claim

A claim for the full £5 a week allowed under present pay policy was lodged yesterday by the Banking Staff Council on behalf of some 120,000 clerical staff in the major clearing banks. The council, which represents NUPE and the staff associations, is also seeking an undertaking from the bank employers that the loss in purchasing power resulting from acceptance of the pay policy will be rectified as soon as legislation permits to reduce redundancy which is due to take effect from July 1. It is intended to apply to all staff aged over 16 instead of the present threshold of 18.

A similar £5 claim has also been lodged on behalf of 12,000 Trustee Savings Bank staff.

## Teachers: no forced retirement

BY OUR INDUSTRIAL STAFF

LEADERS of the National Union of Teachers yesterday won support for rejection of compulsory early retirement of teachers. A resolution framed by the national executive was carried

by a large majority of the 2,000 delegates meeting in Scarborough despite accusations that there had been a sell-out on the question of redundancy. The resolution said the execu-

tive should continue to secure the best agreement on premature retirement compensation. Another resolution opposing attempts to use voluntary as well as compulsory redundancy to reduce numbers of teachers was defeated.

Mr. Fred Jarvis, general secretary, said the union had agreed in principle to Government proposals for improved redundancy payments. It had agreed to a scheme for retirement at 50 where redundancy was involved to bring teachers into line with other employees in the public sector.

Agreement did not mean there was an immediate threat of compulsory retirement, he said, but at the same time he could not guarantee there would be no redundancies. "We have to face the possibility there may not be enough volunteers and there may have to be some selection." In that case the union would use all the safeguards it could.

The conference also voted to give the union power to discipline members who went on unofficial strike.

A proposal to set up a national disciplinary panel was approved after angry interruptions by Left-wingers to speech by executive member Mr. Max Morris, who said it was designed to "stop people who dragged the union's name in the dirt."

## Bid to settle constitution of foundry body

THE TERMS of office of the 14 members of the Foundry Industry Training Committee had been ended "merely to establish the constitutional position," according to a statement yesterday by the directors of the FITC and the Engineering Industry Training Board, its parent body.

The statement follows a claim by a committee member last week that they had all been sacked and a denial of this by Mr. Hugh Scaddon, who is chairman of the FITC.

The members' terms of office had been extended three times, said the statement, in the hope of settling differences about the future constitution of the committee. The Board had finally decided not to renew them again. The committee should start work again with new members (including former members who wished to continue), after the Manpower Services Agency, which administers training schemes had considered the question.

## The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOEYERS

## TRANSPORT

## Operating efficiency of big hovercraft increased



Skirt fingers being cut from specially prepared coated fabric (natural rubber blend on a nylon cloth) at Avon Industrial

Polymers' Melksham factory in Wiltshire. Presses for vulcanising skirt materials and components are in the background.

MORE economic operation of large passenger-carrying hovercraft is expected to result from research and development carried out by Avon Industrial Polymers of Melksham, Wilt.

For over three years the company has been seeking to increase substantially the life expectancy of the vital skirt components, especially the replaceable air seals known as fingers. These fingers are an essential part of the hovercraft's air cushion system and have to withstand a lot of punishment as the craft travels over land and water.

Strength and durability have been increased so significantly that Avon's new skirt fingers (the exact composition of which it is not disclosing) are to be used on Hoverloyd's SRN4 which is costing over £5m, and is now being built by British Hovercraft Corporation at Cowes, Isle of Wight.

Avon is also to supply Hoverloyd with its latest type of skirt finger for the craft now in operation as both companies are convinced that once fingers last longer in daily use they will use the length of time between

replacements will be able to be extended, thus enabling the hovercraft to be kept in service for longer periods.

Hoverloyd's SRN4 is expected to join the company's three other craft on the Ramsgate (Pegwell Bay) route in June 1977. Hoverloyd carried over 932,000 passengers and 153,000 cars across the Channel in 1975 and expects to increase this to over 1m. passengers and 175,000 cars by the end of 1977 when the new craft is fully operational.

Mr. Frank Lane, sales manager (flexible fabrications), Avon Industrial Polymers, said that when Avon began its Government sponsored research and development programme in 1973, it was seeking an overall improvement in skirt finger life of at least 50 per cent. "We surpassed this target within the first six months and as a result of recent developments we have been able to achieve a further 25 per cent in skirt component performance," he added.

Avon has worked in close collaboration with Hoverloyd's technical and engineering staffs since

1968 when the Ramsgate-Calais route was conceived. During its research, Avon has produced skirt components in many combinations of compounds and textures and these have been fitted to hovercraft of all sizes operating in many parts of the world.

The results of operational wear and tear under extreme conditions are being studied, analysed and catalogued at Avon's Melksham laboratories and will provide a wealth of data which will enable the company to solve skirt problems in other hovercraft applications.

Avon thinks this is the first scientific survey of its kind and while it intends to keep the precise formula for its skirt material to itself, it is likely to make known its general findings to the British hovercraft industry "within the next year."

Said Mr. Lane: "Even when the Government's financial support for our programme ends, we will continue to carry on our researches at our own expense. We are confident that we can make still greater improvements in skirt performance in the months ahead."

## DATA PROCESSING

## New system by Data General

PROBABLY the most important development in minicomputers since their explosive growth began four years ago is the announcement by Data General to-day that it is offering a COBOL commercial language system and attendant small computer able to cope with the highest levels of this language implemented on any machine.

This means the company is stating categorically to the 800 or so companies in Britain who are using COBOL at all levels and the 5,000 or so who have the language in daily use their commercial data processing lingua franca at whatever level, that "problem transfer is no problem."

In other words, if a user wants to take from his main computer those applications which will benefit most from running on a real-time oriented unit—stock control, goods purchase and the like—the user will have minimal or no language problems in putting the work on to a Data General Eclipse C-300.

It reflects the fact that the company has understood what many of its contemporaries have not—that users are becoming more and more apprehensive of the total cost of staying in lengthy software rewriting.

## COMPONENTS

## Telephone equipment

ITEMS such as relays, switches, counters and transformers made by Telefonbau und Normalzeit in West Germany are now being supplied in the U.K. by Colstar, 235, Wimbledon Park Road, London, S.W.18 (01-874 4382).

The German company is a major manufacturer of telephone exchange equipment and a number of associated components and piece parts will be available in the U.K. Complete exchange will not be supplied.

An interesting item in the T. and N. catalogue is a range of large-size alpha-numeric displays which offer an alternative to lamp or flap-type indicators in large-scale public information displays.

Individual point elements are clustered to form various sizes of matrix for character display. Each element offers an area of about 21 x 25 mm, which is either black or white according to which side of the front plate is presented for view. Change-over is accomplished by flipping the plate through 180 degrees about a central horizontal pivot line.

## REFRIGERATION

## Plug-in unit refrigerates cold stores

TO REFRIGERATE modular and purpose-built cold stores, or to convert existing premises for low temperature storage, a plug-in unit has been developed which, it is claimed, eliminates costly on-site engineering of pipes and thermal insulation.

Assembled in the factory as a self-contained package, and pre-charged with refrigerant, the unit, which is available from Transfrig, Cranbourne Road, Exeter, Devon, EX2 1JL (0707 88131), is set through the wall of the store and connected to the mains electricity. No other services are required.

The unit was developed from the company's vehicle refrigeration units, and has already attracted interest in the development of countries because no skilled labour is required for installation.

Condenser and compressor are external to the cold room and are thermally insulated from the evaporator, which protrudes into the refrigerated space.

Cold store temperatures from -30 to +13 deg. C can be provided in ambient temperatures up to 45 deg. C (120°F). Capacities range from 2000 to 65000 Btu/hr in 22 model sizes.

Defrosting is normally by the company's heat cycle hot-gas system, but electrical defrost can be supplied for the larger models.

In either position the plate is held by a permanent magnet, the rotation occurring due to a pulsed electromagnet. Characters up to 24 x 32 mm can be formed, visible at 250 metres.

## Valve lock prevents tampering

DEVELOPED BY a British engineer, a valve lock has been introduced which replaces the existing manual control and, it is claimed, can be fitted to most types and sizes of metal and plastic valves.

Once fitted, operation of the valve is restricted to the holder of a coded key. Dual key and interlock variations are available, plus a choice of locking permutations. The device can be carried out without modification to the valve, or interruption of its function.

It is marketed by George Fischer Sales, Eagle Wharf Road, London N1 7EE (01-253 1044), subsidiary of George Fischer, Schaffhausen, Switzerland.

## RESEARCH

## Lubrication services extended

TILL THE end of the decade and because space work is so exacting as to the performance of the materials used in structure and fluids employed as lubricants, the European Space Research and Technology Centre will be supporting the work of the European Space Tribology Laboratory at Risley.

As the European Agency gets more and more deeply involved with long-life satellites such as those which are required to ensure a specific function, covering a wide area of the Continent from a "hovering" orbit over the Equator, so it will demand higher performance from all the on-board components of such inevitably more costly satellites.

Risley is to undertake a detailed programme of tests on both experimental and flight models of satellite components

## Flying cor

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The laboratory facilities have to cope with the 1 involved and in new work outside series of three development pri

There are all industrial areas basis of experier and the first co of plastics, abou is known on the Ferrography i for in-service enous and a while comparat data is to be ob of surface treat applied to vari materials.

Nations Cen UKAEA, Risley rington 31244.

## Handling very high voltages

NUCLEAR structure research is the aim set for the world's largest tandem Van de Graaff accelerator which the Science Research Council is building at Daresbury.

One feature will be a 31-metre insulating column which supports a terminal to run at 30mV. This column will have to support exceptionally severe electrical gradients and the a-number of high voltage materials suggested for use have been extensively tested.

Borosilicate glass has become the leader with the best insulating properties of all materials examined. But it has to be produced in sheet form (thus there are no moulding seeds) and insulating discs are being made from Corning sheet at the James Row, Worthing

## Jobbing/Corning on-Trent.

Dimensional rior with a tion in flatness mm. breadth o 0.012 mm.

Some 500 di the 10m. volt p 10,000 are on c machine.

Jobbing is at trial Estate, Tr 0782 658521.

Meanwhile, V is to provide power supply i winning the European and The company electrical gradients and the a-number of high voltage materials suggested for use have been extensively tested.

## PROCESSING

## Squeezing moisture from muds

ECONOMICAL CONTINUOUS mechanical liquid extraction units for use with muds and pastes are under development in the industrial process division of Bertin and Cie.

A large-scale prototype is being used to prove the system for different industrial areas and determine for each product that might be treated the range of characteristics to be applied for forcing the liquid to the various machines which ultimately would be put into operation.

According to duct, first pass can run down cent. of total between 60 a low as 30 per.

Several are been identified the equipment to great advy clude the 60 wastes proc engineering ar which provide of two rotatio are built up fro cell foam sup forated plate. are in close co for the products t might be range of characteristics to be applied for forcing the liqu to the various machines which ultimately would be put into operation.

## OFFICE EQUIPMENT

## Projector offers new potential

THREE options offered with a new projector are claimed by its originators to make the device unique.

The Halight 300 is based on a new 300W, 240 volt halogen lamp which does not require a transformer and makes for a compact and lightweight unit. Slide carrier and filmstrip carrier are simple and robust and where possible all components are made of steel.

But the third attachment is a magnifying stage which allows users to project the images of living pond animals or growing crystals with magnifications between 50x in daylight and 400x in total darkness.

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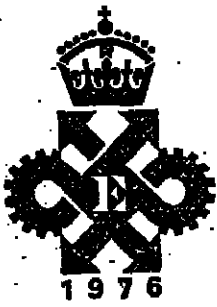






# THE QUEEN'S AWARDS FOR EXPORT AND TECHNOLOGY 1976

A total of 115 Queen's Awards to Industry have been made this year; 95 for export, 20 for technological achievement, including two on both counts. The following were among the winners.



AWARDS FOR EXPORTS

## Acrow

A LARGE group whose principal manufactures are mobile cranes, excavators and grabs, bridging and flotation equipment, steel formwork, shoring systems, freight containers, agricultural machinery and petro chemical equipment. Exports have more than doubled over three years to reach £32m. representing well over half of total production.

## Angus

The division concerned manufactures fire hose, extinguishers, foam and foam making equipment and industrial safety equipment. Exports have more than doubled to exceed £5m. over a three-year period. Some 60 per cent. of production is sold overseas to a wide spread of markets covering all continents. Notable success has been achieved in sales to OPEC countries.

## BOC

A large group exporting a wide range of equipment and materials for industry including welding equipment, vacuum equipment and instrumentation, low temperature process plant and cryogenic equipment. Exports over three years more than doubled. The company's major business is the manufacture and distribution of industrial and medical gases, the export of which with very limited exceptions is not practical.

## Barbour Threads

A subsidiary of Linde, this Northern Ireland company manufactures thread and braid and in a field in which there is fierce competition has increased its exports very substantially to exceed £4 million per annum, practically a half of total output. The firm's success follows intensified export efforts resulting in the establishment of several important markets including Eastern Europe and Australia.

## Barr and Murphy

A small company of process plant manufacturers with only 24 employees, specialising in the design and construction of industrial drying systems and pneumatic conveyors. Exports over a three-year period increased by nearly 250 per cent. with orders having been received from a widening spread of markets. A factor in the company's export success is claimed to be technical flexibility and an ability to develop new ideas.

## British Aircraft Corporation

Consistent and high level exporters and winners of previous export awards in 1967, 1968 and 1970, the Corporation as a whole now receives further recognition. Contributing to the achievement are exports of civil aircraft, military aircraft, guided weapons, missile systems, sounding rockets and communications satellites.

## James Burn Bindings

A small company with 148 employees and exporting over 65 per cent. of output, James Burn are manufacturers of binding systems and binder mechanisms.

Consistently good exporters they have performed well against much larger competitors and have shown excellent growth in overseas sales. Particularly good results have been achieved in Europe and the U.S.

## James Burrough

The leading United Kingdom exporter of gin for very many years, this company's exports over a recent three-year period have risen by £3m. to a level approaching £10m. per annum with 85 per cent. of total output exported. The company, which now exports to 170 countries, gained earlier Awards in 1966, 1969 and 1971.

## Chivas Brothers

Over 70 per cent. of this company's sales are De Luxe whisky brands, considerably more expensive than standard brands and selling to the prestige end of overseas markets. Sales are practically worldwide and the company's exports have increased by over £11m. in three years to a total exceeding £38m. per annum representing more than 90 per cent. of production. Earlier achievement by the company was recognised in an Award in 1973.

## Costain International

The company is a subsidiary of Richard Costain, one of the country's leading construction groups. Costain International has shown excellent growth in overseas earnings over three years to reach a level of more than £33m. per annum. Their efforts have been concentrated on developing business in the Middle East and among major contracts is a joint venture on a dry dock complex in Dubai to handle oil tankers up to 1,000,000 tons dwt.

## Cummins Engine (Darlington division)

A manufacturer of diesel engines and components this recipient is a division of Cummins Engine Company Inc., Indiana, U.S. Exports over a three-year period have increased by more than £12m. to reach a level of £27m. per annum representing 90 per cent. of production. The division is the single worldwide manufacturing source of the Cummins Small Vee series of engines used in automotive, construction, industrial and marine applications.

## Davy Ashmore International

Leading U.K. engineers and contractors to the ironmaking, steelmaking and associated industries this company has achieved an outstanding increase in export earnings over three years to a level approaching £40m. per annum and representing well over 70 per cent. of turnover. Special achievements include a £50m. iron and steel works contract in Mexico gained in 1974.

## Dunlop Oil and Marine Division

1973 export award winner engaged in the design, manufacture and marketing of large diameter flexible rubber pipes for the oil and dredging industry. World leaders in its product, the division has over three years increased its exports by £4m. to a level exceeding £7m. per annum with 85 per cent. of production exported.

## Fairey Engineering Military Products Div.

Manufacture and worldwide marketing of a lightweight easily transportable multi-purpose tactical bridging system. The division's exports increased ten-fold over a three year period

to a level exceeding £5m. representing 83 per cent. of production. This success results from the product meeting the needs of a specific military market with additional use in disaster relief operations.

## Gestetner Holdings

One of the world's largest manufacturers of stencil and offset duplicators, copiers, supplies and accessories with a history of export endeavour. For many years a consistent high level exporter whose exports have been over 75 per cent. of turnover and frequently above 80 per cent. Past export achievement by the company was recognised in awards made in 1966 and 1970.

## Guest-Keen and Nettlefolds

The award is made to the GKN Group as a whole and recognises the combined export achievement of all its subsidiary companies in the U.K. This large group exports

## T. S. Harrison and Sons

A subsidiary of the 600 Group manufacturing machine tools, principally centre lathes. Now exporting 55 per cent. of their production the company increased its exports over three years by £1.9m. to reach a level of £2.7m. per annum. This success results from the introduction of new all-metric lathes and increased sales promotional efforts in the oil producing countries.

## R. G. Holland

This small company with only 48 employees is engaged in the manufacture of ferro-titanium for stainless steel production, and stainless steel bars. Exports have increased almost four-fold over the past three years to reach a total well in excess of £1m. per annum. Sales are made principally to Western Europe and the U.S.

came from the development of offshore oil exploration business, both in the North Sea and elsewhere. The company foresees the need for longer ropes of larger dimensions and invested heavily in new plant and equipment.

## Mercantile and General Reinsurance

The company is the largest unit in the British reinsurance company market. Gross overseas earnings of the company have increased by over £16m. in three years. Business is practically worldwide and outstanding success has been achieved in Japan and the Middle East. Overseas business in 1974 comprised 88 per cent. of the company's general business and 53 per cent. of its life business.

## Newell Dunford Eng.

The company manufacture process plant equipment. Over

senting 68 per cent. of production.

## John Ratcliff and Sons

A small family business, with only 40 employees, founded over 100 years ago. It has during the last two decades developed metal decorating machinery to meet a world demand from countries wishing to produce lacquered and printed cans and containers for various purposes. Exports have almost trebled over three years to reach a level representing some 32 per cent. of the company's turnover.

## Royal Ordnance Factories

The Royal Ordnance Factories organisation — part of the Ministry of Defence — manufactures defence stores and equipment for the Armed Forces of the Crown. It also supplies Commonwealth and other friendly governments with a wide range of defence stores and equipment together with technical advice on aspects of manufacture, carried out by the organisation, to assist in the setting up of facilities abroad.

## Ryvita

The leading U.K. exporter of rye crispbread whose technology is claimed to be ahead of its Scandinavian competitors. Exports over three years have more than trebled to a level well over £1m. per annum.

## David Skellon yachts

This company trading as Fairways Marine is engaged in the manufacture and sale of a range of cruising yachts based on traditional fishing boat character and appearance but using modern materials and construction methods. Exports over a three-year period have increased more than five-fold to exceed £1m. per annum, representing over 70 per cent. of production.

## Standard Chartered Bank

The bank's principal areas of business activity are Africa, the Middle and Far East, Western Europe and the Americas with more than 1,500 offices established in 60 countries. This large overseas network, branch expansion and the growth in business development activities have been a major factor in the group's successful export achievement.

## Thorn Lighting International Division

The division markets internationally a comprehensive range of light sources, lighting fittings (industrial, commercial and domestic) and components manufactured by Thorn Lighting. The division trades world-wide and manufacturing arrangements exist in six major markets.

## Viking Marine

The largest manufacturers in the U.K. of ships' lifeboats in glass reinforced plastic, this small company with only 110 employees has increased its exports over three years by almost £1m. to a level representing some 68 per cent. of production. The company's markets are widespread and the export increase has been achieved despite a diminishing market.

## Vogt and Maguire

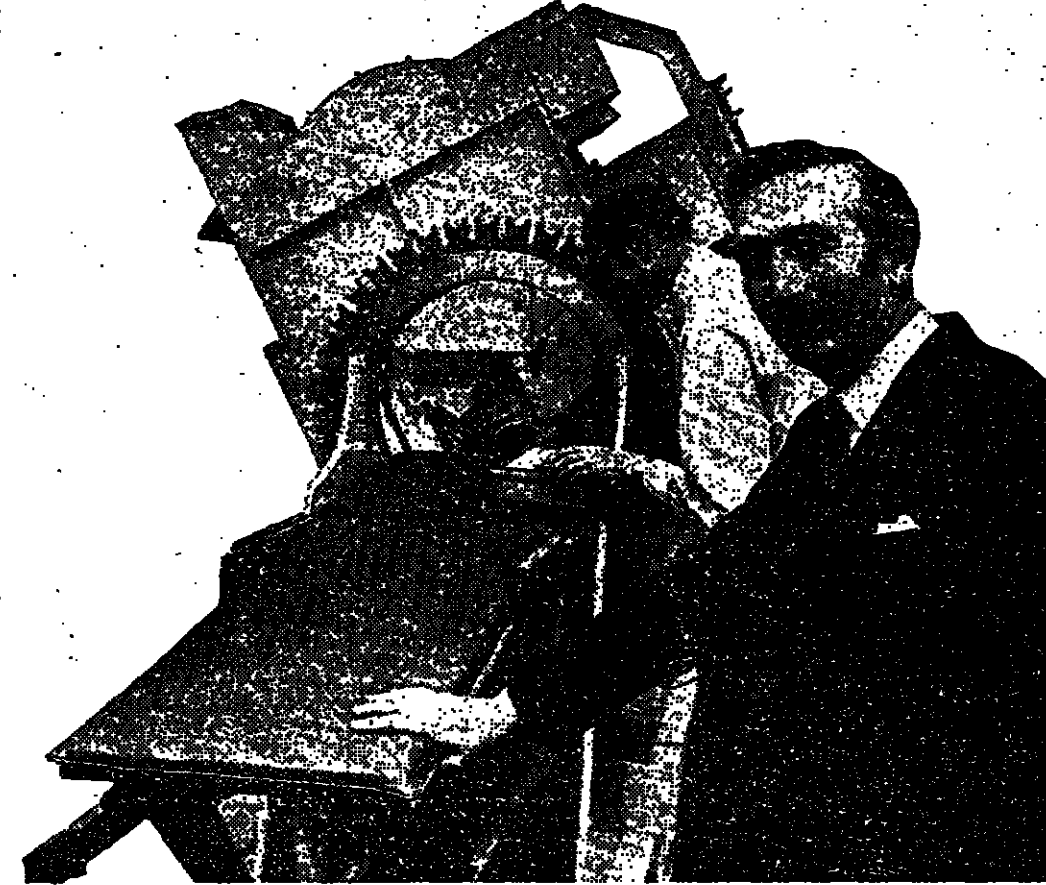
Originally established as shipping agents this company has over past 15 years expanded its activities in ship broking and arranging charters and more recently has acquired vessels of its own. Overseas earnings over a three-year period have well over trebled to reach a level approaching £1m. per annum.

## Edgar Pickering (Blackburn)

A leading U.K. manufacturer of carpet tufting machinery whose exports have increased by more than £4m. over a three-year period, to reach £6m. annually, with some 86 per cent. of production exported. A professional marketing organisation with good technical support and after-sales service have aided the development of a widespread market.

## Racal Communications

This company is engaged in the design, manufacture, installation and commissioning of ground radio communications systems and equipment for use by military, para-military and civil authorities. Over a three-year period exports have increased five-fold to exceed £7m. repre-



Mr. Godfrey Hounsfield with his invention—EMI's new X-ray technology, the whole body scanner, being assembled at Feltham.

a very wide range of automotive components, primary metal products and engineering products and supplies. Its export earnings have well over doubled in three years to reach a level exceeding £145m. per annum.

## Guinness Peat Group

Well-known group whose export (both invisible and visible) earnings subsidiaries cover activities in commodity broking and trading, merchandising of plant, machinery, including agro-industrial projects, chemicals, and pharmaceuticals. Over a three year period export earnings have increased more than four-fold with sales made to all parts of the world.

## Sir William Halcrow and Partners

A leading civil engineering and architectural consultancy specialising in maritime works, tunnels, transportation projects, water developments, town planning and municipal and private buildings. The partnership's net overseas earnings have increased almost seven-fold over a three year period. Special achievements include the Dubai Dry Dock.

## Dick James Music

Dick James Music has increased its overseas earnings well over four-fold since 1973. The main sources of this income are music publishing royalties and recording royalties from countries throughout the world. Since the company gained an Award in 1973 the overseas activities of the company have continued to expand rapidly leading to the present export success.

## Lancer Boss Group

Since its formation in 1958 this company has become one of the world's leading manufacturers of lift trucks and sideloaders. Exports, which are worldwide have increased almost three-fold over the past three years to reach £12m. per annum representing well over half of total turnover.

## Martin-Black

Manufacturers of high tensile steel wire ropes and roping wires. The partnership's net overseas earnings have increased by more than £2m. to a level exceeding £4m. per annum. The major contribution to this increase

## AWARDS FOR EXPORT ACHIEVEMENT AND TECHNOLOGICAL INNOVATION

### Export Achievement

COMPANY	PRINCIPAL PRODUCTS OR ACTIVITIES
Acrow Ltd.	Engineering
The Angus Fire Armour Division of George Angus	Fire fighting equipment
Aquascutum	Clothing
Associated British Millsters	Malted barley
The Associated Octel	Lead alkyl compounds
Avery Export	Weighing machinery
BOC	Industrial equipment
Barbour Threads	Thread and braid
Barr & Murphy	Process plant
Bemrose Transfer Prints Division of Bemrose Spondon	Heat transfer paper
Bibby Line	Shipping
British Aircraft Corporation	Aircraft, missiles
British Engine, Boiler & Electrical Insurance	Engineering, insurance
E. Brown (Leathers)	Leather garments
Brush Switchgear	Switchgear
James Burn Bindings	Binding systems
James Burrough	Gin exporter
Cambridge Analysing Instruments	Scientific instruments
Caterpillar Tractor	Earthmoving equipment
Chivas Brothers	Whisky
Contractors Plant (London & Midland)	Plant supply
Cook Bolinders	Timber jointing equipment
Costain International	Construction
Courtauld	Textiles
Crossfield Electronics	Electronic equipment

### Darlington Division of Cummins Engine Diesel engines

Davy Ashmore International	Engineering contractors
Deca	Electronic products
C. H. Dexter	Paper products
Druce	Contract furnishing
Oil and Marine Division of Dunlop	Rubber pipes
EMI Medical	Brain X-ray system
Engineering Laboratory Equipment	Laboratory equipment
Military Products Division of Fairey Engineering	Technical bridges
S. W. Farmer & Son	Structural steel
The Fertilizer Division of Fisons	Inorganic fertilizers
Ford Motor	Motor vehicles
Gestetner Holdings	Duplicators
A. Grantham	Uniforms
Guest, Keen & Nettlefolds	Engineering
Guinness Peat Group	Broking, trading, merchandising
Sir William Halcrow & Partners	Civil engineering
Harris-Intertype	Composing machines
T. S. Harrison & Sons	Machine tools
Henley Forklift Group	Forklift trucks
Field Brothers	Worsted cloth
R. G. Holland	Ferro-titanium
Howard Rotavator	Agricultural implements
Plant Protection Division of ICI	Crop protection
Inductotherm Europe	Furnaces
International Computers	Computers
Dick James Music	Music publishing
Johnston Brothers (Engineering)	Road suction cleaners
Lancer Boss Group	Lift trucks
P. Leiner & Sons (Encapsulations)	Gelatin
Lindsay & Williams Industries	Specialist tapes
R. A. Lister	Diesel engines
Sir M. MacDonald & Partners	Engineering consultants
Manchester Liners	Shipping
Martin-Black	Steel wire ropes
The Mercantile & General Reinsurance	Reinsurance
Royal Ordnance Factories	Defence equipment

### The Monotype Corporation

Munton & Fison	Malt extract
Manufacturing Division of NCR	Business equipment
Newell Dunford Engineering	Process plant
P.M.C. (Sheffield)	Pewter ware
Pauling	Civil engineering
Penlon	Medical equipment
Petbow	Generating sets
Edgar Pickering (Blackburn)	Carpet machinery
Victor Pyrate	Tanker cleaning equipment
Racal Communications	Radio systems
Racal-Mobical	Transmitters
John Ratcliff & Sons	Metal decorating equipment
Charles Richards Fasteners	Fasteners
Ryvita	Food
Saunders Valve	Stop valves
Serck Tubes Division of Serck Industries	Specialised tubes
Silverline Caravan	Caravans
600 Services	Technical education
David Skellon Yachts	Cruising yachts
Aviation Division of Smiths Industries	Instruments
Standard Chartered Bank	Banking
Large Cylinder Division of T.I. Chesterfield	Gas cylinders
T.I. Desford Tubes	Bearing tube and hollow bar
International Division of Thorn Lighting	Lighting
International Finance Division of Tozer, Kamsley & Millbourn (Holdings)	Trade finance
Transprints (U.K.)	Transfer printing papers
Viking Engineering	Engineering
Viking Marine	Lifboats
Vogt & Maguire	Ship broking
John Walker & Sons	Whisky
Josiah Wedgwood & Sons	Ceramic tableware
The Wellcome Foundation	Pharmaceuticals

### Graphic arts equipment

Graphic arts equipment	
Malt extract	
Business equipment	
Process plant	
Pewter ware	
Civil engineering	
Medical equipment	
Generating sets	
Carpet machinery	
Tanker cleaning equipment	
Radio systems	
Transmitters	
Metal decorating equipment	
Fasteners	
Food	
Stop valves	
Specialised tubes	
Caravans	
Technical education	
Cruising yachts	
Instruments	
Banking	
Gas cylinders	
Bearing tube and hollow bar	
Lighting	
Trade finance	
Transfer printing papers	
Engineering	
Lifboats	
Ship broking	
Whisky	
Ceramic tableware	
Pharmaceuticals	

### Technological Innovation

APV	Computer Control
Chas. A. Blatchford & Sons	Artificial limbs
Guided Weapons Division of British Aircraft Corporation	Rapier weapon
The Fordes Project Team of British Petroleum	Forties Field dev
Central Research Laboratories of EMI	Medical scanner
Ekco Instruments	Crane safety dev
Ford Motor	Carburettor dev
Froude Engineering	Dynamometer w
Hatfield Unit of Hawker Siddeley Aviation	Aircraft wing dev
Instron	Materials testing
Marconi Communication Systems	Integrated telec
Tobacco Machinery Division of Molins	Tobacco machine
Optoelectronics and Microwave Unit of the Microsystems Division of Plessey	Microwave devic
Rothamsted Experimental Station	Insecticides
Pump Division of William R. Salwood	Pumps
Missile Systems Division of Short Brothers & Harland	Blowpipe weapon
John Thurler	Vaporisers for nat
Victor Products (Walsend)	Coal face lighting
Welsh Plant Breeding Station	Hybrid ryegrasses
Wilson & Longbottom	Fabric looms

### Export Achievement and Technological Innovation

Export Achievement and Technological Innovation	



FOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

1,500 and 2,000 sq. ft. compared with 4,500 for an average supermarket and 2,400 for an average warehouse store. The items stocked will be mainly bread and leaders, and goods will be delivered in pallets so that they can be put on display with a minimum of physical handling.

Savings will be made on labour by bringing out people like shifters, trolleys and other staff that redundancies should be kept to a minimum as a result of the high staff turnover which normally exists in retailing.

Since B.A.T. bought International Stores in 1973, the emphasis has been on closures rather than store openings, though over the years the company has bought a number of other shops, like the 135 Pricerite stores acquired in 1973.

In all, the company has bought 1,172 stores, in its attempt to diversify into retailing, but over 300 of the smaller shops have since closed at around 300 shut last year alone.

Virtually all the shops are now trading under the International name, but the group still has a number of very small shops.

Though the new Pricerite concept may save some of them, it seems likely that more stores will be closed. The company has already said it intends to re-cycle £30m. by closing un-economic stores and opening new ones.

The company is also experimenting with a chain of delicatessen stores and a more conventional form of discounting. The International name will be used in the new delicatessen shops, but the larger discount stores will trade under the name Payntake.

The first two of these discount stores have been opened, in Luton and St. Austrey, with sales areas of 5,700 sq. ft. and 8,000 sq. ft. respectively.

Unlike the Pricerite shops, they sell a range of fresh produce as well as manufactured groceries.

INETH GOODING, INDUSTRIAL CORRESPONDENT

**NETH GOODING, INDUSTRIAL CORRESPONDENT**

**national service in steel**

**BY MICHAEL DONNE, AEROSPACE CORRESPONDENT**

**NORTH SEA** oil revenues should be used to reduce the crippling freight charges to which Orkney and Shetland are subject, Mr. Jo Grimond, the Liberal MP for the islands, said yesterday.

Only last week, fares and freights for Orkney's internal sea routes went up by 22.5 per cent.

Mr. Grimond expressed deep concern at the mounting cost of transport and freight throughout the country and urged local authorities in the islands to use their oil revenues to help consumers, merchants and travellers with freight charges.

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**FINANCIAL TIMES SURVEY**

Wednesday, April 21 1976

# Jordan

Jordan, under the experienced hand of King Hussein, has moved steadily towards a state of political and economic stability. The achievement is all the more impressive in the context of a generally explosive Middle Eastern situation.

## Order out of chaos

By Robert Graham

AMMAN, WITH its solidly built limestone houses, orderly traffic, disciplined pedestrians, tidy streets and busy shops, exudes a burger-like self-assurance these days. Six years may be a long time in the Arab world but it is hard to believe that this self-assurance is coming from the same city that witnessed a bloody confrontation between the Army and the Palestinian guerrillas in 1970. It is also ironic that Jordanians should have fled in 1970 to the safety of Beirut when now Lebanese have come to seek security in Amman from the fighting in their own country. Bank population—as much as which in turn has been due in part to the armed presence of

the Palestinian resistance pushed out of Jordan. There is irony too in the fact that Jordan's main political ally in the Arab world should now be Syria, the country which sought to invade Jordan in 1970 in support of the Palestinians. The lesson from this is that Jordan's ability to turn the other cheek and survive has been consistently underestimated. So for that matter has King Hussein been underestimated: he has outstayed all other Arab leaders and after 23 years of rule is more firmly in the saddle now than ever before.

The key to Jordan's present position was the swift but controversial way in which the King decided to eliminate the Palestinian resistance from Jordanian soil, a move which, though causing the deaths of some 1,200 persons, palls beside the barbarity and terrible casualties of the Lebanon. This ensured that the King, through the army, had supreme authority and provided the basic security for economic development which is now taking place. Prosperity, the elimination of unemployment and a sense of social and economic purpose have now removed the superficial scars of 1970. These factors have also created a strong incentive for the majority of the Palestinian element of the East Bank population—as much as 30 per cent—to play a part in retaining the status quo.

Although even some of the deeper scars of 1970 are disappearing, nevertheless it would be wrong to pretend that Jordan has yet solved its basic internal problem—the accommodation of a Palestinian minority establishment. The King has won respect as a clever, determined and courageous man, but the fundamental element in his support remains the Bedu-based army and non-Palestinians. The highest-ranking Palestinian officer in the army is a Brigadier. Past experience has taught the King to keep a very tight security network, and the message of a strong hand against any troublemakers has been made very clear. Jordan is now an extraordinarily orderly society. It is also a society which seems to have relatively few social tensions, since the gap in incomes is not wide and the small group of rich people are discreet in their wealth.

### Reverse

Just as commentators wrongly predicted a grim future for an ostracised Jordan in a hostile Arab world after 1970, so in 1974 Jordan appeared at first sight to have suffered a major reverse when the Rabat summit declared the PLO to be the legitimate representative of the West Bank. It was a humiliating moment for King Hussein to be deprived by the Arab leaders of the legitimate leadership of one part of his kingdom. Yet in retrospect the decision has not proved nearly so unfortunate. It has removed the responsibility for a major problem directly from King Hussein to the PLO and the Arab world as a whole, and it means he does not have to involve himself, publicly at least, in the future of this delicate problem. He thus avoids any embarrassment of rejection from a population, many of whom have expressed hostility to further Hashemite rule, a factor confirmed by last week's West Bank election results.

Although the King has formally accepted the Rabat decision as binding, he knows that it is on the cards in a final settlement that the West Bank will need to come to some sort of federal arrangement with the East Bank. It is also probably fair to say that King Hussein himself has not renounced all hope of the West Bank coming back into the fold and accepting some form of his sovereignty. But if this is his private belief, he is nevertheless proceeding on the assumption of the Rabat decision being followed. He has removed a number of West Bankers from his administration, cut their number of senators and reshuffled his cabinet to include only four West Bankers.

In February the National Assembly, which contained 30 West Bank members and which was dissolved in November, 1974 in the wake of Rabat, was briefly reconvened. The main aim of this move was to get the Assembly to accept a proposal passed in 1974 that general elections could be postponed for a period not exceeding one year.

The Assembly then dissolved, army," at the economic level Some saw this as an attempt by the King to reassert his authority over the West Bank. Almost certainly this was an erroneous interpretation. It seems the authorities were anxious not to hold elections which would only "legitimise" the Israeli-sponsored elections on the West Bank. On another level it seems that there was a general reluctance to go ahead with elections which might open up old wounds and force a cleavage in the delicate balance of Palestinians and "Jordanians."

The prospect of a reconciliation with the PLO is still distant. The PLO has never forgiven King Hussein for his crushing of the resistance movement in Jordan, while the King is most unlikely to accept PLO forces in Jordan. Syria's mediation efforts have been sidetracked by its own involvement in Lebanon and the complications arising from its role there. King Hussein himself seems in no hurry to reconcile with the PLO and probably feels strong enough to hide his time, reconciliation being one diplomatic card he can keep up his sleeve.

The burgeoning friendship with Syria has served as a useful counter to the PLO. If anything the recent events in Lebanon have helped to bring Jordan and Syria closer together in their attitudes towards the Palestinian problem. But this would have been only one factor of encouraging King Hussein to seek closer collaboration with Damascus, in what is arguably the most significant new alignment in the Arab world. The Hashemite monarchy from King Hussein to the PLO and President Assad's Baathist regime in Damascus are in many respects odd bedfellows, but they have a good deal of mutual interest in close co-operation.

### Tense

From Jordan's point of view friendship with Syria neutralises what has traditionally been a tense northern border. Moreover after the Sinai agreement last autumn between Egypt and Israel, Syria was Jordan's only serious partner to counter an Israeli threat. Partnership with Syria also has the advantage of keeping up Jordan's credentials as a "confrontation state"—slightly suspect in some Arab eyes for its relatively small (though understandably so) contribution in the 1973 Arab-Israeli war.

As a result of these various reasons the two countries have managed to achieve a remarkable degree of harmony. A supreme Joint Council headed by the two countries' Prime Ministers meets every three months and a Supreme Leadership Council of heads of state meets every six months. In practice the contact is much more frequent. Certain steps have been taken on the military level, such as an understanding to co-ordinate military ranks and improve communications. Although this is dismissed as public relations by some, when President Assad visited Jordan this year he was greeted with shouts of "One people, one

Defence  
The extent to which Jordan moves even closer to Syria will now very much depend upon whether King Hussein can still obtain the Hawk air defence system, with Saudi finance, from the U.S. The deal has foundered on questions of cost, that he cannot afford to provide a credible defence posture to alliance with Israel. The army is pressing him in hard for one. The King and his senior officials have made it his ability to clear that while preferring to before, there obtain such weaponry from believe that traditional friends, they may in the future.

BASIC STATISTICS	
Area	.....
Population	.....
GNP	.....
Per capita	.....
Trade (1975):	
Imports (to end Sept.)	.....
Exports (to end Sept.)	.....
Imports from U.K.	.....
Exports to U.K.	.....
Currency:	dinar

have no option where if they Syrians or the King Hussein Moscow in June

### Defence

The extent to which Jordan moves even closer to Syria will now very much depend upon whether King Hussein can still obtain the Hawk air defence system, with Saudi finance, from the U.S. The deal has foundered on questions of cost, that he cannot afford to provide a credible defence posture to alliance with Israel. The army is pressing him in hard for one. The King and his senior officials have made it his ability to clear that while preferring to before, there obtain such weaponry from believe that traditional friends, they may in the future.

## CENTRAL BANK OF JORDAN

HASHEMITE KINGDOM OF

P.O. BOX 37-AMMAN-TEL :

As banker to the Government and in implementing the monetary policy of the Kingdom, the Bank is responsible for the administration of Premium Development Bonds to promote saving and public participation in development finance.

Five issues of Premium Development Bonds are currently in circulation, and held respectively in 1979, 1980, 1982, 1984, amounting in aggregate value to JD 1,000,000,000. Bonds, which are growing to import been authorized and issued, as follows:

- 1— The Bonds are issued in the holders; ownership is transferable with the Public Debt Regulations are acceptable as loan guarantee.
- 2— The Bonds are issued in units of multiples, and encashable at maturity;
- 3— Tax-free interest earnings are two equal instalments at the rate of 8% per annum except the last issue yearly;
- 4— There is a half-yearly draw for prize of JD 2,500 and other prizes from JD 500 to JD 50. Excludes draw, are Bonds held by the Central Bank of Jordan;
- 5— Bonds may be purchased and owned by residents of Jordan;
- 6— Non-residents purchasing Bonds for foreign currency enjoy the option of converting the value, on maturity, to Jordanian currency or in U.S. Dollars at the rate of exchange of about US \$3.1 to JD 10.
- 7— All earnings accruing to Bonds, capital gains, are free from income tax and other taxes and fees.

The Premium Development Bonds are available at par at any time on presentation to the Central Bank of Jordan.

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P.O. BOX 37-AMMAN-JORDAN

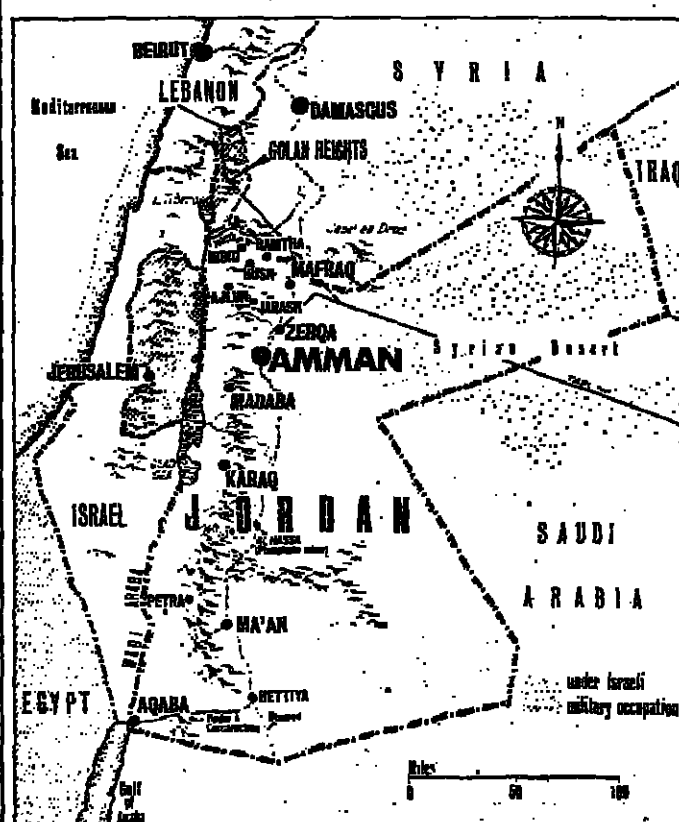
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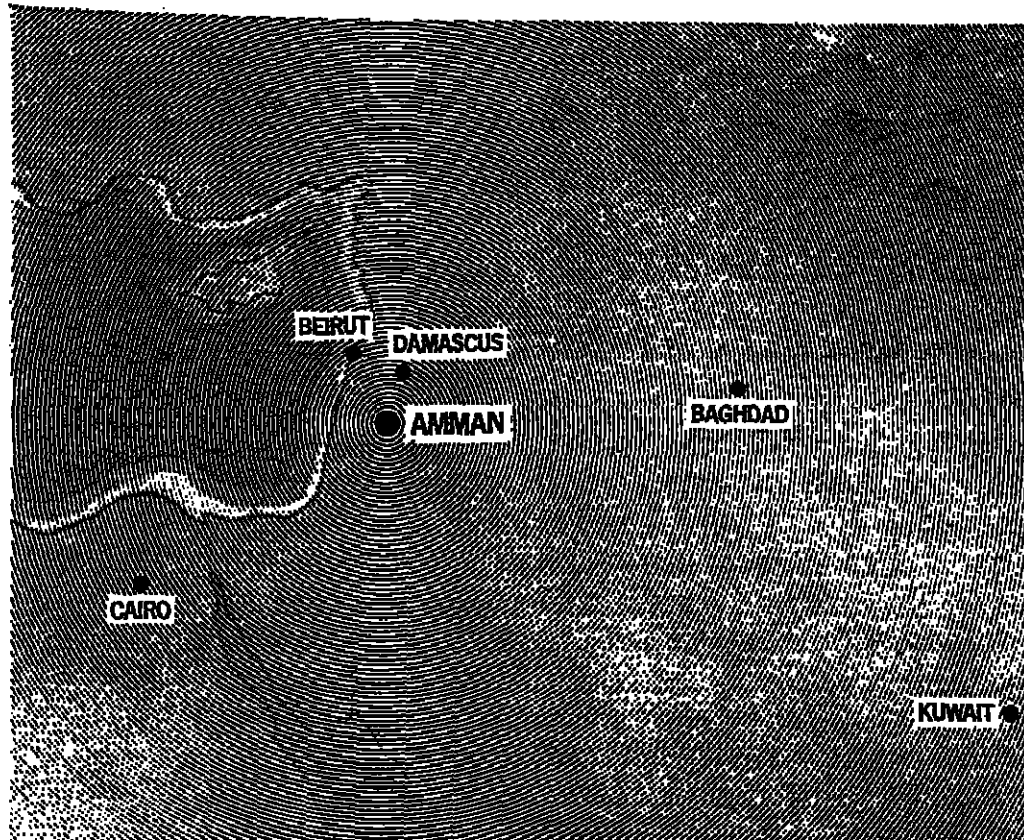


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## JORDAN III

## Amman's emergence



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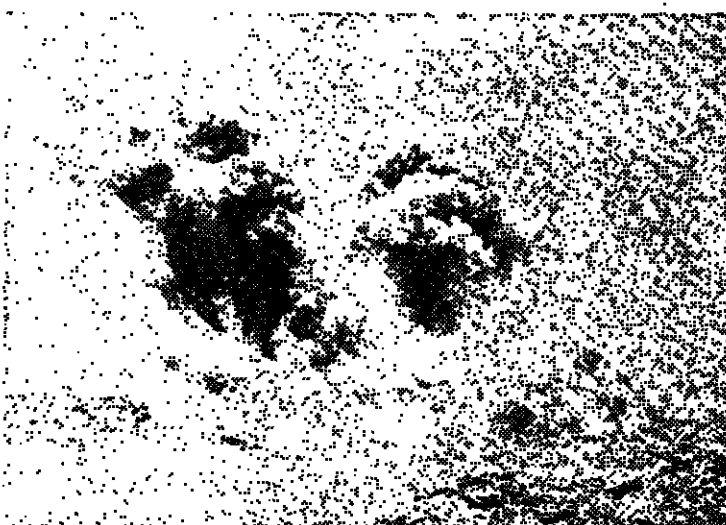
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THE DEMISE of Beirut as a regional banking and commercial centre of the Middle East has led to the immediate need for an alternative location and also the search for a city for basing operations in the longer term.

It is clear that no single city that can replace Beirut, but many smaller and more specialised business centres are cropping up round about Amman is one of these, and more than any other city perhaps it has sought systematically to attract international companies seeking a new base of operations in the Middle East.

It would be unfair, indeed incorrect, to suggest that Amman has gone around vulture-like trying to nourish itself off the charred carcass of Beirut. It is anyway quite impossible for Amman to aspire to become anything near what Beirut has been in terms of a regional financial and commercial centre. But it is well within Amman's means—and clearly its aim—to attract a limited share of the refugee-like international offices now wandering the Middle East in search of a viable and secure business base.

● Exemption from a wide range of registration fees and the need to obtain business licences; from income tax and social services tax on gains and profits derived from business outside Jordan; from Customs duties, import fees and all other additional charges on furniture and equipment the company brings into the country to conduct its business; from the need to register with and pay fees to the Chambers of Commerce and Industry and professional associations; from restrictions on bringing into the country commercial and industrial samples related to the company's business.

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● Exemption for foreign personnel of the company from income tax and social security taxes on their wages, and the right of these personnel to bring into Jordan duty-free their household furniture and one car.

There is also an unwritten law that a new foreign company in Amman is to receive prompt action on requests for telephones and telex facilities, post office boxes and other such business facilities.

There is a simultaneous effort underway by the Central Bank to attract more international banks to open branches in Jordan. Central Bank Governor Said Nabulsi recently announced that several foreign banks (so far unidentified) would be given licences to open Amman offices.

Chase Manhattan opened its

doors in Amman on April 11, and among other interested banks seeking a niche in the local market are Banco Hispano-Americano, Deutsche Bank and Sweden's Skandinaviska Enskilda Banken.

Banks operating in Jordan have recently been authorised by the Central Bank to exclude non-resident deposits from the 12 per cent legal reserve requirement, and place these funds with correspondent banks abroad if so desired. In the past six months, in fact, non-resident bank deposits in Jordan have trebled. This is widely believed to reflect the increased business of the new foreign companies in the country.

Some 50 foreign companies have been sufficiently enticed by the look of things in Amman to move in during the past half-year. Some of these—like Holiday Inn, ITT and a host of smaller engineering and services companies—were clearly impelled to leave Beirut because of the fighting, which is also why some international organisations like UNRWA have moved several hundred people into Amman. Other companies, most notably Bechtel, had already eyed Amman as a logical centre to set up or expand operations.

What is taking place in Amman is a two-pronged drive to attract foreign companies seeking regional office, and simultaneously to develop more sophisticated financial structures and institutions which in the long run would also make Amman something of a regional money and capital market, even if a limited one.

Efforts to develop a stock market and a bonds market, along with the moves to attract banks and, for all practical purposes end restrictions on movement of currencies, fall into the category of what Central Bank Governor Nabulsi

helped to strengthen foreign reserves. Last month Jordan's total foreign reserves stood at the equivalent of \$636m. (over seven months imports). How ever, this figure is that high thanks to \$118m. being paid into reserves by Saudi Arabia as a once-and-for-all payment footing the bill for a settlement between Jordan and Tapline over a long standing transit dues dispute. In fact, if this sum is subtracted (and it will be paid out over the year), reserves are virtually the same now as this time last year and the Central Bank expects them to drop lower as plan disbursements begin.

Although the strong performance of invisibles is an encouraging element for the authorities, this in itself cannot cover import needs and the widening trade gap. This year imports will cost Jordan almost \$1bn. Moreover, domestic revenues cannot hope to cover the direct cost of development in the Five Year Plan initiated this year. Thus, though the aim of the Plan is to bring about a situation whereby the trade deficit is cut and dependence upon external budgetary support is limited, the Plan itself requires very substantial assistance.

Public sector investments of JD383m. (\$1.2bn.) will require total resources of JD574m. Of this 46.5 per cent will come from foreign loans, 30.6 per cent from the current account surplus, 19.2 per cent from domestic borrowing and just under 4 per cent from capital transfers from abroad. To achieve this an essential element will be to increase domestic revenues at rates higher than those of recurring expenditures to realise a rising level of the surplus on current account. In addition the financial resources of the private sector will have to be mobilised through development bonds and productive investments. Already the Central Bank is promoting a more active interest rate structure and the creation of a stock exchange to attract funds from what is a highly liquid economy.

The private sector, which will be responsible for investing the same amount as the public sector during the Plan, will have to mobilise total resources of JD498m. (\$1.6bn.). Of this, just under 15 per cent is expected to come from foreign loans.

Thus it is all too obvious that the success in attracting these foreign funds will depend first upon the confidence that Jordan itself can generate abroad, and secondly upon the political stability of the region. Unfortunately for Jordan these two elements are more or less

inter-linked. That Jordan has managed so far to attract the necessary funds is a tribute to its determination and its unglamorous but sensible use of resources. But it has not always been easy.

This has made Jordan wary of placing too much reliance upon an exclusive Arab source of funds. Only recently this point was emphasised by King Hussein's visits to Australia, Japan, and latterly the U.S. and Canada. Widening the base of financial support helps to mitigate against the many unforeseeable obstacles that may occur in this highly volatile region.

Other assets include a work force with the technical and specialised commercial skills

Good housing, able, though both office space and office space significantly more with the influx of Lebanese and of during the past

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R.G. Rami

## Foreign aid

ONE OF the ironies, or accidents, of the Middle East financial picture is that there are some countries with huge surpluses and others, with major budgetary problems, heavily dependent on external support. Jordan—along with Egypt, Tunisia and the Yemen—falls into the latter category. Without foreign grants from the Arab world and the U.S., Jordan would be a poor country indeed, incapable of carrying out a reasonable development programme.

In the past four years foreign grants and foreign borrowing have been responsible for underpinning between 49 per cent and 55 per cent of total revenues. Foreign grants covered 47 per cent of total expenditure, or JD86.5m. (\$285m.) out of JD181.2m. (\$597m.) last year.

These figures speak for themselves and one hardly need underline the extent to which Jordan is dependent upon the commitments of others. But perhaps to emphasise the disparity that exists in the Arab world last year's expenditure in Jordan was roughly one third of the income Kuwait derived from its investments abroad in the alone or the entire amount Jordan intends to disburse in its Five Year Plan (1978-80) of \$2.5bn. is under two months of Saudi surplus income.

Jordan has been able to attract this foreign assistance through its traditional alliances with Western countries, especially the U.S., and through its being one of the frontline Arab States with Israel. The essential component in direct aid are the so-called Khartoum payments, agreed in 1967 by the richer Arab States in the wake of the 1967 war. Under this arrangement Saudi Arabia pledged an annual \$41m. and Kuwait \$39m.

Libya too agreed to chip in but suspended payments in 1970 and side, the inflow of foreign funds has not resumed since. Kuwait, which also suspended payments in 1970 as result of the civil war, renewed them in 1973.

Since 1971 direct Arab budget assistance has been worth \$770m., while U.S. budget support during this period has been worth just under \$300m. On the Arab side last year this support was divided as follows: Saudi Arabia \$89m.; Kuwait \$38m.; Abu Dhabi \$45m.; Qatar \$45m. and Iraq \$14m.

These funds have been given directly to iron out budgetary problems and have been treated as non-returnable grants. Not included are certain non-returnable funds handed over to purchase weapons, or in the case of Iran a seeming gift of the weapons themselves (F5s). In the travel account, helped to addition Jordan has also sought create \$110m. surplus last year. This surplus has in turn

helped to strengthen foreign reserves. Last month Jordan's total foreign reserves stood at the equivalent of \$636m. (over seven months imports). How ever, this figure is that high thanks to \$118m. being paid into reserves by Saudi Arabia as a once-and-for-all payment footing the bill for a settlement between Jordan and Tapline over a long standing transit dues dispute. In fact, if this sum is subtracted (and it will be paid out over the year), reserves are virtually the same now as this time last year and the Central Bank expects them to drop lower as plan disbursements begin.

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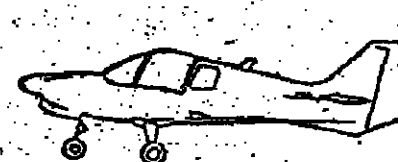
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# JORDAN IV

## Development Plan's modest aims

Jordan's Five-year Plan is a developing country and has laid out a sound base for proceeding with the much more substantial of limited resources. Five-year Plan investment expenditure. The overriding consideration of the Plan is to boost production capacity and strengthen the public and private movement towards self-sustained growth. Within this overall context the Plan hopes to raise per capita income, narrow the income gap, reduce the chronic trade deficit and make domestic revenues the main source of income. Although much attention is given to the political level during the planning process, officials at the Planning Council—the body responsible for the Plan—regional, designed to give the East Bank without in any way to possible future in the West Bank.

The plan has been drawn up with reference to the Three-year Plan, 1973-1975, which was the first serious attempt to manage development in the framework of a plan. Disruptions of the 1967 war and the 1970 revolution. Not only is the plan broader in scope but also envisages much growth. In the Three-year Plan, the total investment was JD179m. (\$590m.).

FIVE-YEAR PLAN INVESTMENT (1976-80)		
economic sectors	JDm.	Per cent.
Manufacturing	580.4	75.8
Transportation	228.1	29.9
Agriculture/Irrigation	119.9	15.7
Electricity	112.1	14.6
Tourism/antiquities	42.3	5.6
Communications	24.4	3.2
Water	23.0	3.0
Trade	25.3	3.3
Other	3.8	0.5
and B	184.6	24.2
Manufacturing	86.0	11.3
Municipal/rural affairs	38.8	5.1
Education	34.6	4.6
Health	9.0	1.2
Labour/training	3.8	0.5
Other	12.4	1.5
and B	765.0	100.0

fertilisers, and expanding the refinery, fed by Saudi crude, will make Jordan self-sufficient in petroleum products as well as leaving a fair amount of surplus capacity—either against increasing future needs or for export. Last year's production was 760,000 tons. The potash project, considered for 10 years, is finally getting off the ground and will be an important addition to industrial production.

Investment of JD24m. in phosphate production, however, underlines the key role that phosphates will continue to play. Despite a decline last year, in exports due to world market conditions, phosphates are still responsible for 37 per cent of export earnings. Most Plan estimates are conservative, but the authorities hope that by 1980 phosphate exports will be earnings over \$300m. against last year's \$70m.

This emphasis on major industrial projects should not minimise the importance of increasing small-scale industry, principally by the private sector. Estimates of JD35m. being invested over the five-year period would appear to be conservative on current form. Last year investment was JD65m. and this year the Ministry of Industry reckons it will reach JD10m. whereas JD7m. has been taken as a mean average for the whole period.

Dynamic The private sector is also expected to play a dynamic role in the development of tourism. Almost 70 per cent of the planned JD24.4m. investment in tourism will come from the private sector. The Ministry of Tourism itself has decided to concentrate on the development of the two major tourist attractions—Jerash and Petra—at a cost of \$8m. (for which it will be earning exports of nearly \$100m.).

The other four priorities are expanding the Zarqa refinery capacity to 3.5m. tons at a cost of JD59m., development of a potash plant on the Dead Sea, expanding phosphate production as one of the major pillars of the economy. Agriculture also has a high

priority. Investment has been raised steeply from the JD23m. devoted to agriculture and irrigation in the past three years to JD112m. in the new Plan. The lion's share is taken up by irrigation schemes, including the construction of the Magari Dam on the Yarmuk river—a project which has been long on the drawing boards. Construction of the Magari Dam and extending the East Ghor Canal will lay the basis for considerably improved agricultural output, which should increase by 7 per cent. per annum. In addition further efforts will be made to lessen dependence upon foodstuffs imports. In particular JD4.5m. will be spent on a dairy scheme (formerly the East Bank relied upon the West Bank for dairy products and recently has had to import them).

On the infrastructure side the principal expenditure is being devoted to improvements at Aqaba port and Amman airport. Aqaba was originally conceived as an export orientated port to handle phosphates. However, the opening of the Suez Canal, the troubles in Lebanon (Beirut handled 50 per cent. of Jordan imports) and the expansion of Jordan's own economy have put heavy pressure on Aqaba. It is now handling 75 ships a month, double the number of a year ago. It is also being used by 600,000 tons this year. Given the expansion anticipated in there is such a shortage in the phosphates, plus fertiliser exports, major improvements have been necessary and a total of JD42m. will be spent on new berths, loading and rail facilities. To accommodate growing pete Jordan has to offer in use of Amman airport, and in increasingly high wages, which in an effort to offer an alternative turn pushes up the cost of production. Inflationary pressures are

Mining The main sector upon which the authorities are relying to generate growth is mining and manufacturing. By expanding phosphate production, petroleum products, cement and at the same time establishing new enterprises such as phosphate fertilisers and copper mining, the hope is to achieve a 26 per cent. annual growth rate in this sector. Total allocations to this sector amount to JD229m. Almost 75 per cent of this investment will be absorbed by five projects. The largest of these is a JD61m. scheme to produce chemical fertilisers from the phosphoric acid and fertilizer plant under construction at Aqaba. The scheme is being carried out by the Jordan Fertiliser Industry, established last year with a \$63m. capital subscribed by the Jordan Phosphate Mines Company, the Government, IFC, Abu Dhabi's development fund and the U.S. Agrico—the contractor. It is hoped that by 1980 the plant will be earning exports of nearly \$100m.

During the sudden depression in the international fertiliser market and phosphate prices, exports did dip significantly. But the drop in percentage terms was relatively smaller than that of other producers—Jordan's exports were 23 per cent. down, compared to 28 per cent. for Tunisia, 29 per cent. for Algeria and 30 per cent. for Morocco. Thus the record 1974 production of 1.67m. tons fell to 1.36m. tons.

Plans are underway to invest \$75m. over the next five years to bring production up to 7m. tons per year with a projected annual income of \$300m. by 1980. In 18 months' time production should reach the 5m. ton mark. By this time it is anticipated that a new joint venture fertiliser plant at Aqaba being built by the U.S. concern Agrico—will come on stream and open up a new outlet for some of the phosphate rock. The U.K. Taylor Woodrow group has a \$4.5m. contract in hand to design, supply and install added phosphate rock beneficiation plants for the Jordan Phosphate Mines Company. Work is also underway to increase storage capacity at Aqaba port from the present 180,000 to 410,000 tons. Loading time will be cut virtually in half by the installation of new high-speed West German loaders. Total port expansion work for this purpose will cost \$28m.

The reopening of the Suez Canal has strengthened Jordan's position in relation to its important East European markets, which account for 45 per cent. of sales. South and East Asian countries take up 38 per cent. and West Europe about 17 per cent. The remainder goes to Taiwan and India, who are both becoming larger buyers. While phosphates will remain the key element in this sector, several other minerals loom as potential contributors to the nation's much needed income. Oil exploration is going on

under the aegis of Filon Five Year Development Plan Corporation of the U.S., though makes it clear that the country's few people are pinning their economic strategy will continue to be based upon the twin pillars of mining and manufacturing. The Plan anticipates this sector will absorb 30 per cent. of total investment, with an anticipated growth rate of 220 per cent. over the five-year period 1976-80. Jordan's phosphates are the country's big export earner (\$85m. last year), and phosphate rock reserves are estimated at around 3bn. tons. So far only 15m. tons have been extracted. Dublin office of the U.S. company Jacobs Engineering, and in the international fertiliser and phosphate market in the second part of last year, exports did dip significantly. But the drop in percentage terms was relatively smaller than that of other producers—Jordan's exports were 23 per cent. down, compared to 28 per cent. for Tunisia, 29 per cent. for Algeria and 30 per cent. for Morocco. Thus the record 1974 production of 1.67m. tons fell to 1.36m. tons.

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What then are the main constraints on the fulfilment of this Plan? The principal one is probably manpower. Ironically Jordan has the necessary double the number of a year ago. It is also being used by 600,000 tons this year. Given the expansion anticipated in there is such a shortage in the phosphates, plus fertiliser exports, major improvements have been necessary and a total of JD42m. will be spent on new berths, loading and rail facilities. To accommodate growing pete Jordan has to offer in use of Amman airport, and in increasingly high wages, which in an effort to offer an alternative turn pushes up the cost of production. Inflationary pressures are

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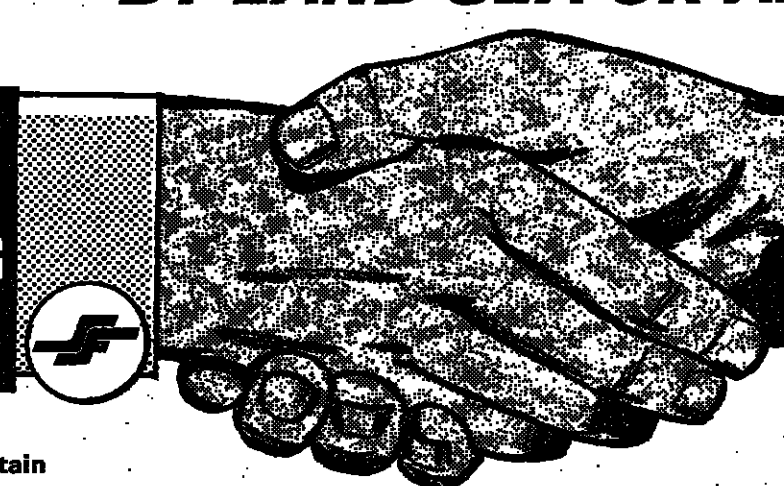
Because approximately 45 per cent. of total investment will be raised through foreign loans there is inevitably a question-mark over just how successful Jordan will be in doing this. The Jordanians themselves are confident that they can obtain the necessary funds abroad and certainly their net has been spread wide. To involve prospective foreign partners and aid givers more closely, an international conference is to be held in Jordan in May to discuss the plan. This conference, it is hoped, will create the necessary atmosphere of international understanding for Jordan's problems and its development aims.

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## Phosphate wealth

A CURSORY look at Jordan's under the aegis of Filon Five Year Development Plan Corporation of the U.S., though makes it clear that the country's few people are pinning their economic strategy will continue to be based upon the twin pillars of mining and manufacturing. The Plan anticipates this sector will absorb 30 per cent. of total investment, with an anticipated growth rate of 220 per cent. over the five-year period 1976-80. Jordan's phosphates are the country's big export earner (\$85m. last year), and phosphate rock reserves are estimated at around 3bn. tons. So far only 15m. tons have been extracted. Dublin office of the U.S. company Jacobs Engineering, and in the international fertiliser and phosphate market in the second part of last year, exports did dip significantly. But the drop in percentage terms was relatively smaller than that of other producers—Jordan's exports were 23 per cent. down, compared to 28 per cent. for Tunisia, 29 per cent. for Algeria and 30 per cent. for Morocco. Thus the record 1974 production of 1.67m. tons fell to 1.36m. tons.

Plans are underway to invest \$75m. over the next five years to bring production up to 7m. tons per year with a projected annual income of \$300m. by 1980. In 18 months' time production should reach the 5m. ton mark. By this time it is anticipated that a new joint venture fertiliser plant at Aqaba being built by the U.S. concern Agrico—will come on stream and open up a new outlet for some of the phosphate rock. The U.K. Taylor Woodrow group has a \$4.5m. contract in hand to design, supply and install added phosphate rock beneficiation plants for the Jordan Phosphate Mines Company. Work is also underway to increase storage capacity at Aqaba port from the present 180,000 to 410,000 tons. Loading time will be cut virtually in half by the installation of new high-speed West German loaders. Total port expansion work for this purpose will cost \$28m.

The reopening of the Suez Canal has strengthened Jordan's position in relation to its important East European markets, which account for 45 per cent. of sales. South and East Asian countries take up 38 per cent. and West Europe about 17 per cent. The remainder goes to Taiwan and India, who are both becoming larger buyers. While phosphates will remain the key element in this sector, several other minerals loom as potential contributors to the nation's much needed income. Oil exploration is going on

under the aegis of Filon Five Year Development Plan Corporation of the U.S., though makes it clear that the country's few people are pinning their economic strategy will continue to be based upon the twin pillars of mining and manufacturing. The Plan anticipates this sector will absorb 30 per cent. of total investment, with an anticipated growth rate of 220 per cent. over the five-year period 1976-80. Jordan's phosphates are the country's big export earner (\$85m. last year), and phosphate rock reserves are estimated at around 3bn. tons. So far only 15m. tons have been extracted. Dublin office of the U.S. company Jacobs Engineering, and in the international fertiliser and phosphate market in the second part of last year, exports did dip significantly. But the drop in percentage terms was relatively smaller than that of other producers—Jordan's exports were 23 per cent. down, compared to 28 per cent. for Tunisia, 29 per cent. for Algeria and 30 per cent. for Morocco. Thus the record 1974 production of 1.67m. tons fell to 1.36m. tons.

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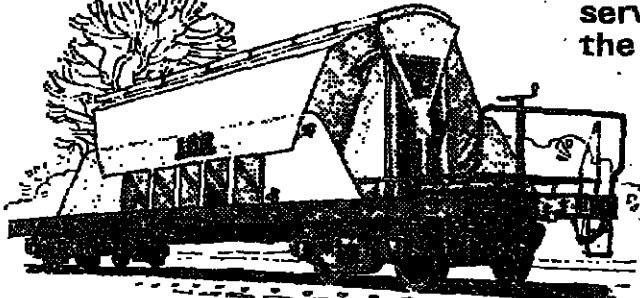
## JORDAN V



A view of Amman: "A pleasant, robust, dependable, well-located city."

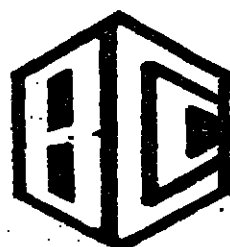
## BRE-Metro...

has supplied to the Aqaba Railway Corporation for the Ministry of Transport, Royal Hashemite Kingdom of Jordan, a total of 140 phosphate hopper wagons for service between the mine at El Hassa and the port of Aqaba. These wagons are of the bottom side-discharge type, the operation of opening and closing discharge being either manual or by means of air motors. The gross laden weight of each wagon is 62 tonnes and the capacity is 42 tonnes. All the wagons were built at the Ashford Works of British Rail Engineering Limited.



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## Tourist potential

FIGURES released this month have confirmed the on-going tourism boom in Jordan and now on the business has borne out the Government's decision to treat tourism as one of the country's four top "productive" sectors.

Ministry of Tourism and Antiquities returns show that 707,622 tourists came to Jordan in 1975, a big jump on the 555,000 of the previous year. The total is also something of a landmark as this is the first time that visitors to Jordan have outnumbered the 616,000 who came in 1966, when Jordan's growing tourism business was built on the strong attraction of Jerusalem, Bethlehem and the West Bank holy places.

Equally important to Jordan, the tourists of 1975 generated revenues of about \$70m., a sign to both the public and private sectors that the State's efforts to stimulate investment in tourism are likely to prove rewarding.

The healthy and expanding state of tourism in Jordan has come after two somewhat belated realisations—that the East Bank of the country has a rich enough combination of historic sites, good weather, sea spots and natural splendour to attract tourists on its own; and that continued Israeli occupation of the West Bank does not wipe out entirely the touristic pull of its many sites.

The boom in tourism has been no fluke, of course. It simply reflects the vast potential of Jordan's varied and rich attractions, including most notably the rock-cut, mountain-enclosed ancient Nabataean capital of Petra; the restored Graeco-Roman city of Jerash, year-round sun-sand-sea pleasures at Aqaba and the Dead Sea; a fine collection of easily accessible Crusader castles and predominantly Omani Arab desert fortresses, hunting lodges and castles that dot the length and breadth of the country; and some spectacular desert scenery topped by the moon-like landscape of Wadi Rum, also notable as the scene of many of Lawrence of Arabia's historic exploits.

Jordan moved to develop its East Bank tourist sites only after the loss of Jerusalem and the West Bank in 1967. The day Inn, Sheraton, Novotel, Sofitel, Meridien, Connaissance du Monde (tourist villages), Hyatt House and several Scandinavian companies.

A novel plan is being finalised whereby a Scandinavian firm would largely finance, build and manage a hotel project and, through a tour-operating affiliate, guarantee to fill up over half the hotel's capacity. The Tourism Ministry is keen to discuss such schemes where foreign interests include a marketing component in their undertaking.

Jordan has four basic attractions: archaeological sites, thermal water spas, astounding desert tourism, and some marvellous sea-and-sand combinations at Aqaba and the Dead Sea for the hard-core hedonists. The natural hospitality and courtesy of the Jordanian people, much sun, and a general easy-going atmosphere are the backdrop to the visitor's stay in the country.

Efforts are now keyed to develop a ten-kilometre stretch of beach tourist facilities at Aqaba, and to upgrade services and accommodations at the Dead Sea and the nearby Zarga Ma'in hot springs. The vast potential desert tourism is only beginning to be tapped.

Jordanian tourist offices and travel agents offer package tours that include three- or four-day trips to the West Bank as well as jaunts of varying length and intensity throughout the East Bank region. Jerusalem and the Holy places are the main magnets for Western tourists.

Alla ran a series of charter flights from the U.S. last year, and has been encouraged by the good responses to make the service available once again. Another twist in the international marketing strategy is to hook up with the Syrian tourism authorities and sell both countries as one unit.

The two-State airlines are already seeking to operate joint routes to North and South America, and the added step of offering comprehensive package tours is under consideration. This would be facilitated on the home front by long-standing but

yet to be implemented plans to run Aleppo-Damascus-Amman-Aqaba air routes. Plans to market Lebanon, Syria and private sector. Jordan as a single touristic unit called "Mediterranean" have been shelved for the moment because of the Lebanese war.

**Treasures**  
Alla in particular has an eye on what it calls the "ethnic market" of Arabs in the Americas who are interested in package tours and charter flights to the Middle East, as well as the big market of Christian tourists who can be offered the treasures of the Holy Land in the West Bank via a few days' vacation in Jordan.

While over 60 per cent of the 707,000 tourists of 1975 were Arab nationals—many of them Muslim pilgrims passing through Jordan en route to Saudi Arabia—there has been a sharp increase from 1974 in visitors from Europe and North America (up from 29,500 to 44,200, and from 21,000 to 31,900 respectively).

The 1976-1980 five-year development plan in Jordan envisages

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The town of Jerash, with the Roman Forum in the foreground.

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EDITED BY JOHN ELLIOTT

# Shipowners open up their books

to this end—the other alternative is disastrous.”

As they try to steer between shipping bankruptcies and supplying too many “easy terms” rescue deals on request, bankers are debating the measure of responsibility they must bear for the present tanker surplus and to devise new ground rules for the future.

The most popular analysis divides the banking world into



with numerous business development officers knocking on the doors of shipowners who previously were not considered

By the time the bubble was burst with the OPEC oil price rises in late 1973, few banks with shipping portfolios had not at least stretched a principle or two. Too many financed thoroughly speculative deals for tankers which would take to the seas without firm charters and therefore without guaranteed income.

While wanting to look beyond the current tanker crisis, the shipping industry is aware that the worst is yet to come. This points to a stormy year ahead, not only for banks


and shipowners but also for Governments and the world shipbuilding industry, which has been grievously stripped of work and operating capital by tanker cancellations.


**BY OUR LEGAL STAFF**

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**them? Would the gain be calculated on a time apportionment basis? In the event of the club's dissolution would the proceeds of any balance of assets be tax free in members' hands, apart from possible C.G.T.?**

The answer to your second question is probably no. The chargeable gain is likely to be calculated by reference to the value of the leasehold interest

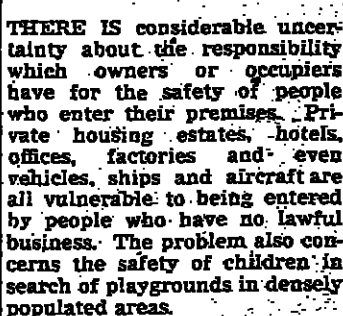
The answers to your other questions depend on the club's constitution. It may well be chargeable to corporation tax like a company, for the definition of "company" in Section 528 (5) of the Income and Corporation Taxes Act 1970 includes an unincorporated association (other than a local authority association).

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Whether any act or series of acts amounts to or results in something which is unlawful under subsection 1 (b), for example, is a question of fact for decision by the Court in any particular case. In giving advice to the directors of a U.K. resident company, doubtless you will consider your own position under subsections 5 and 6, inter alia.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

BY A. H. HERMANN



Another legal muddle has arisen over how criminal law is applied to squatters. It seems that it is one thing if they move into a home while the occupants are temporarily away but quite another if homeless people camp in empty residential or office property. The law, however, does not really distinguish between the two situations.

The Law Commission, whose task it is to prepare law reform in areas stalked out by the Government, has attempted to unravel these problems and to find solutions in two reports published last month.

The popular belief that people who trespass do so at their own risk is only partly true. This is because the occupier must care for the safety of trespassers and "take such steps as common sense or common humanity would dictate," taking account of his "financial and other limita-

These are the common-law duties of the occupier and have been established by judicial decisions since 1972 when, in the "Herrington" case, the House of Lords held the British Railways Board liable for injury suffered by a boy who gained access to an electric railway line through a dilapidated fence. The Law Commission has now proposed that these rather vague common-law rules should be replaced by more precise statutory provisions.

For this purpose the Law Commission has drafted a new "Occupiers' Liability Bill" which would make the occupier responsible for the personal safety of the innocent but uninvited entrant. But he would not be responsible for damage done to his property.

He would therefore be required to take steps to protect the trespasser from injury or death which could for example result from the state of the premises or other structures or vehicles. But he would bear this responsibility only "in circumstances, in which he can be reasonably expected" to offer the trespasser some protection, for example when a danger to children could be ascertained. Similarly, the law is clearly intended to exclude, or restrict, the liability of the owner if he could be held to be unfair or unreasonable if they went too far.

The Law Commission's proposals still leave a large degree

of uncertainty. The "fair and reasonable" phrase chosen by the Commission is not greatly different from the "reasonable and humane" action which was demanded by the Law Lords in the *Herrington* case. Both explanations of the under-*standing* of the "Reasonable Person's" Liability Act 1967 are one must-warn visitors if they step on the stairs of a property—office, hotel or house, for example—is missing, it would be unreasonable, according to the Commission, to expect one to offer any protection for this danger to a burglar at night. On the other hand it would be reasonable to expect that one could take care of safety of the premises by mistake or accident.

The other set of problems vexing both public and private owners of unoccupied residential and office property concerns not the innocent entrant

Changing social and other attitudes have altered the case law on the rights of entry and occupation of property. Now the Law Commission has proposed ideas for new legislation

but the uninvited guests who come to stay, the resident trespasser, the squatter. A close look at the law reveals that the feeling of helplessness over the squatter is mainly due to a politically inspired reluctance to use the law against them. It is not that there is no law.

It is also widely assumed that it is an offence to use force to expel a trespasser. This applies however only to a trespasser who gained possession by the inaction of the owner. In the interest of preserving the peace, however, the Law Commission has recommended that this right of self-help should in the future be restricted to such an extent that it would be useless in most of the known cases of snatching.

It is also wrong to assume that the trespasser can be dealt with only by 'civil proceedings' and does not fall under the provisions of criminal law. Under the ancient statutes of forcible entry he is liable under criminal law as soon as he uses or threatens to use

force in order to enter or remain on a property. Moreover, there is a controversial use of a conspiracy charge, now defined by the House of Lords 1974 decision in *Kamara v. D.P.P.*, a case concerning the occupation of the Sierra Leone High Commission in London by

a dozen of Sierra Leone students seeking publicity for their political grievances. According to this decision an indictable conspiracy to trespass is committed whether if two or more persons con-  
-spire to do so, or whether the act inflicting more than purely nominal damage on a property—for example, where they expel the owner. The Law Commission has concluded, however, that neither the statutes of forcible entry, distress back and the like, nor the use of the conspiracy charge, are adequate to present-day social conditions and it has recommended that the offences of forcible entry and conspiracy to trespass should be abolished.

The changes proposed by the Law Commission would improve the position of the owner of a shop or house or flat, but would substantially weaken the legal position of other commercial owners of residential and industrial property.

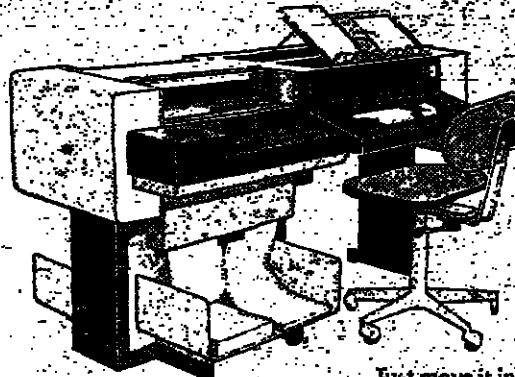
According to the recommendations, it should be an offence not to leave a residential premises when ordered to do so by the displaced resident. The displaced resident should also be free to use or threaten violence to secure entry. But the owner of industrial property or of rented or leased residential property would be placed on an equal footing with the owner of a residential quarter; it would be an offence for either of them to use or threaten violence to secure entry against the will of a person present on the premises, be it the owner or the trespasser.

The Law Commission makes it also clear that the term "violence" means more than "force." Forcing a lock with a piece of plastic, or a window catch with a thin piece of metal would, not amount to violence, but the splintering of a door or of a window frame would. Three subsidiary offences proposed by the Law Commission concern the possession of offensive weapons by the trespasser, the occupation of diplomatic missions, and resisting or obstructing any sheriff's officer or officer of the county court seeking to execute an order for possession against trespassers. Of these three, only the last would marginally improve the present position of the county court sheriff, and the other two are clearly outside his jurisdiction.

**Report on Liability for Damage or Injury to Trespassers and related Questions of Occupiers' Liability, Law Commission**  
 Discussion No. 75 SO. 65p.

**Criminal Law—Report on Conspiracy and Criminal Law Reform, Law Commission No. 76, SO. £245.**  
**Railways Board v. Herrington (1972) A.C. 877**  
**Kamara v. D.P.P. (1974) A.C. 104.**

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WEDNESDAY, APRIL 21, 1976

## The strains on the CAP

SINCE ITS inception nearly 15 years ago, the European Community's agricultural policy has attracted more controversy, and has taken up more Ministerial time, than all the rest of the Community's activities put together. Its proponents have at times gone so far as to claim that the common agricultural policy is the Community's most remarkable achievement; its detractors have argued that it was misconceived from the beginning, a burden with few redeeming features.

On both sides the claims have certainly been overstated. The establishment of the ground rules for the CAP was certainly a major political achievement: these rules were at variance with Britain's interests, but they were seen by the then members as an important contribution to European integration. The practical shortcomings of the policy—its cost and the accumulation of surpluses—have long been obvious; but the 1973 commodity boom, when world food prices rose in some cases well above Community levels, revealed previously unsuspected advantages.

### Exchange rates

The trouble with the CAP is that it is based on the presumption that exchange rates within the Community remain at least comparatively stable. In the middle 60s, indeed, there were those who believed that common farm prices would force the member states to move to monetary union. The reverse has proved to be the case. The underlying divergence in the national economies of the member states has rendered remote, if not actually illusory, the prospect of monetary unification, and the common agricultural policy has only managed to sustain the fiction of common prices by border taxes and subsidies which do little to conceal the true state of affairs.

In the short run, Britain and Italy benefit from the artifices of the CAP, in the sense that the Monetary Compensation Amounts enable them to import food from the rest of the Community at a lower price than would be possible if true exchange rates were used. In the short run, no doubt, Britain can resist the arguments of the Com-

mission that the so-called "green pound" should be devalued in line with the real sterling exchange rate; from the point of view of the government's anti-inflation policy, the artificiality of the "green pound" is some consolation for the decline in the normal exchange rate.

But it is difficult to disregard the possibility that the common agricultural policy may be brought down by the weight of its own contradictions, by its cost and inefficiency, and by the conflict between the national interests of the member states. Disintegration is not an immediate probability. The member states have invested too much political capital in the policy for that, and most of them remain vulnerable to pressures from their farm lobbies. But the West German Government is increasingly impatient with a policy which involves it in the payment of substantial subsidies to other member states, and consumers in inflation-ridden countries like Britain should be impatient with a pricing system which provides unnecessary subsidies to efficient farmers, while still leaving the marginal producer without an adequate income.

### Consumers

In the long run the common agricultural policy is unlikely to survive if it satisfies two basic criteria. It must establish a much fairer balance between the interests of the consumers and those of the producers; and it must establish much more effective controls over production and consequent financial costs. Both these criteria should mean farm prices related to the production costs of the most efficient farms, while the savings to the consumer and the taxpayer should be more than enough to provide income support for the small man. For a time Britain and Italy can take advantage of uncoordinated subsidies through the mechanism of the "green pound" and "green lira," for a time Bonn will continue to pay these uncovenanted subsidies. But it would be wishful thinking to suppose that the policy can survive indefinitely without some fundamental reform.

## Bank charges and inflation

THE CUSTOMERS of Barclays Bank may be annoyed but should not be surprised by the news that the Price Commission has approved its application to increase charges on business and personal accounts. Since business charges are settled by individual negotiation rather than fixed tariff, there is no firm estimate at present of how much these may rise. For personal customers, the size of current account qualifying for exemption from charges will be raised from £100 average or £50 minimum to £200 average or £100 minimum, and the charge per transaction on the accounts of those not qualifying for exemption will be raised from 7p to 10p (less a 5p cent. allowance on the average credit balance over the year). The bank estimates that 70 per cent. of its personal customers pay no charges at present and that this will remain true for 60 per cent. under the new scale, even if balances are not raised to qualify for exemption.

The other three of the Big Four clearing banks also operate tariffs of charges for personal accounts, although these differ between themselves. They are not immediately proposing to follow Barclays' lead—they may well prefer to see what impact it has on customers—but they face similar problems and may well be obliged sooner or later to move in the same direction.

### Rising costs

The main problem for all four, of course, is the steady rise in costs—those of Barclays have doubled in three years and are expected to rise by 20 per cent. in 1976. It would have been possible, and conceivably more popular, to have passed the whole increase in costs on to business customers. But it is small private accounts which cost the most to service, and at a time when even the nationalised in-

dustries are being expected to bring prices into line with costs, cross-subsidisation of this kind would have served no economically useful purpose. It would have been possible, again, to hold charges down and raise interest rates to borrowers; but this, apart from being open to a similar charge of pointless cross-subsidisation, would have involved much wider issues of monetary policy.

The most common complaint, no doubt, will be that the banks have been making profits on a scale which should enable them to absorb cost increases even as large as those they have recently experienced. But the basic fact is that the soundness of all financial institutions rests on the preservation of a prudent level of reserves to assets, and that this is particularly difficult to achieve in a period of rapid inflation. Last year, as Barclays points out, its deposits rose by £2bn, yet it was able to increase its reserves of retained profits by only £41m. Whatever other means of increasing the capital base are used, an adequate level of retained profits is essential.

### Competition

This rise in charges to some personal borrowers reverses the trend of 1973/74, when reductions were the order of the day. Perhaps the most important feature of the latest move, however, is that a fixed and open tariff of charges is being retained, by Barclays as by the other clearers. Large business customers have always been able to take advantage of competition for business between the banks. Personal customers will now still be able to compare different tariffs between the banks and switch their accounts if they find it worthwhile. Unless they do so, in fact, they cannot fairly argue that competition for business between the Big Four is, so far as small private accounts are concerned, ineffective.

Brazil's foreign debt position is giving cause for concern. Mary Campbell reports

# The big query over Brazil's status as a borrower

"WE wish to inform you that in spite of the prevailing difficulties in the Euroloan markets for such operations, the top priority project of Aeroportos do Rio de Janeiro deserved a favourable response from world financial centres, and the loan over-subscription proved once again Brazil's high credit-worthiness. As a consequence the borrower, the guarantor and the managers have agreed to increase the loan from the original figure of \$US.100m. to \$US.120m."

That was how the Banco do Brasil described Brazil's latest big foreign financing in a letter inviting journalists to attend the signing ceremony for the loan. The general phraseology, and in particular the emphasis placed on the success of the operation, is indicative of the country's nervousness about its image among foreign creditors and of the extent to which it cares about continuing to tap banks abroad for further funds. Brazil's previous major borrowing—\$300m for the State of São Paulo—had not been well received by foreign bankers; the success of the airport loan had to be got across in the Press.

## Private debt

A cursory glance at the growth of Brazil's foreign debt in recent years would be enough to alarm any banker. Gross debt grew from \$3bn. to \$23bn. between end-1968 and end-1975. It grew by about \$5bn. last year alone and by about \$10bn. in the last three years. Net of foreign exchange reserves it rose from \$3bn. at end-1968 to \$18bn. at the end of last year.

Brazil naturally, and indeed with justification, goes to great lengths to show that the crude figures set out above do not fully represent the country's external financial position. Though not precisely relevant to the discussion which follows, it should be noted, for example, that Brazilian records of its foreign debt are considerably more comprehensive than those of most other countries insofar as private sector debt is included. This is of considerable importance when making international comparisons.

The substance of the Brazilian argument is that Brazil is in a much better position to service its foreign debt now than in either the late 1960s or the early 1970s. The argument was put cogently by Sr. Paulo Lira, the President of the Brazilian Central Bank, in a speech last month at a conference in Rio de Janeiro sponsored by the Financial Times, Varig Brazilian Airlines and the Investors' Chronicle. Sr. Lira used three main sets of statistics to prove his point.

In the first place he pointed out that debt service

represented a much smaller proportion of exports in 1975 than in any year from 1968 to 1972 inclusive. In 1968 it was 60 per cent. and in 1969 63 per cent. In 1975, however, it was 17 per cent., a very big improvement.

Second he showed that in late 1975 repayment dates for Brazil's external debt were much less bunched together than earlier. In December, 1968, 13 per cent. of Brazil's total foreign debt was due to be repaid, the following year; in September 1975 only 3 per cent. In December, 1969, 59 per cent. of total debt was due to be repaid within five years; in September, 1975, 54 per cent.

A final set of statistics showed that the ratio of foreign capital inflows to debt service had also improved. In 1968 debt service amounted to 68 per cent. of capital inflows; in 1975 to 51 per cent.

The problem with Sr. Lira's figures is very simple: it stops at the end of 1975. And such information as is available both from within and outside Brazil suggests that the situation is deteriorating.

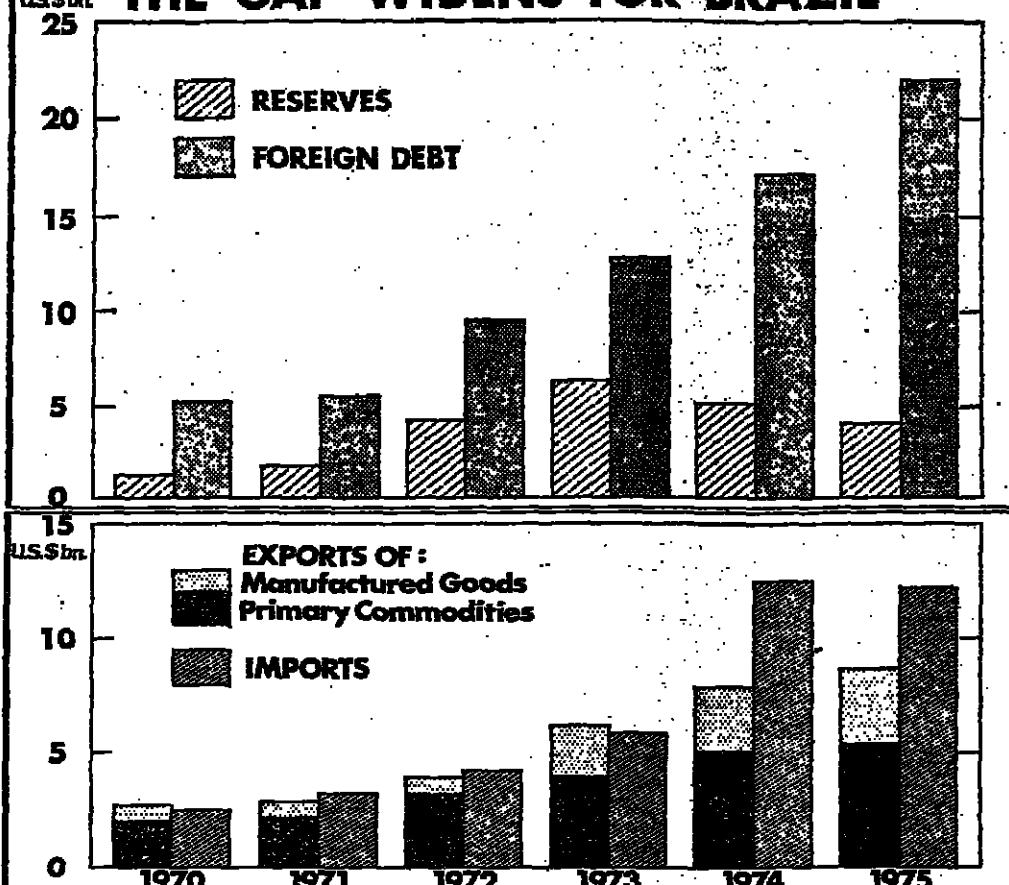
Sr. Lira's figures show that Brazil is repaying \$535m. worth of maturing foreign currency debt in the year which ends next September. In the following year—September 1976 to September 1977—the figure will be over four times as large, amounting to \$2,260m. Interest payments may be expected to add about \$2.5bn. to this (interest payments amounted to \$1.9bn. in calendar 1975 and Brazil's outstanding foreign debt is likely, by next September, to be some \$7-\$10bn. higher than the \$16.7bn. of December 1974).

## Interest payments

This would bring overall debt service requirements during the year starting next September to close on \$5bn. In 1974 and 1975 new medium and long-term foreign currency loans to Brazil amounted to about \$7bn. On the not unreasonable assumption that they will be about the same in the year starting next September, debt service will amount to 72 per cent. of inflows in that year, a substantial deterioration from the 51 per cent. for the year to end-1975.

Moreover, on the two assumptions that Brazil does not change its policy of running a deficit on goods and services account and that capital inflows continue to run at the rate of approximately \$7bn. per annum, the ratio will deteriorate still further during the rest of the 1970s. Amortisation of debt already contracted by last September will amount to between \$2.5bn. and \$2.7bn. in each 12-month period up to end-September between 1977

## THE GAP WIDENS FOR BRAZIL



and 1980, according to Sr. Lira has learned, these dividends community can or should continue to assume the major burden of the financing of less developed countries' balance of payments deficits. . . . We are adding to our exposure in those countries only reluctantly and selectively."

On the other hand it is equally possible that capital inflows could slow down, and there is a strong likelihood that one major source of foreign currency funds at least may prove less prolific in the future. Brazil has been one of the largest borrowers on the syndicated loans sector of the Euro-markets, raising medium- and long-term loans running into billions of dollars from foreign commercial banks in each of the last few years. Now however the undertone of the Euro-market suggests that at the least it will not increase its annual lending to Brazil.

It is by no means impossible that capital inflows into Brazil will increase in the next few years; but the indications are that any such increase is likely to be matched by increased imports of goods and services of a kind which will not yield Brazil increased foreign currency earnings (or savings in foreign currency expenditure) for some years to come. The new policy for oil exploration under which non-Brazilian companies are allowed to become involved in exploration will undoubtedly lead to big gross inflows of foreign currency funds; but the vast majority of these funds will be used to pay for imported equipment. In the long term the flows of oil which will result from these explorations will cut big chunks from Brazil's import bill; but, as Britain in particu-

## Financing deficits

The reasons for this have frequently been well-rehearsed.

Until now, the banks have surprised even themselves by continuing to lend to countries like Brazil on almost the same scale as in the boom years of 1973-74. But the feeling that Euro-market lending cannot go on growing and may even have to slacken off gets more persistent every month. The prudence which bankers now advocate to counter the risks like Brazil was expressed quite unequivocally by Mr. James Greene of Manufacturers Hanover Trust at the conference in Rio last month: "It is unwise to expect or assume," he said, "that the international banking

\$700m.; the Bra for the year as a \$1bn., bringing rent account def financial transte \$2.5bn.

The deficits o years were fin term borrowing the importance o gin between ov flow and the requirement. Bu and 1975, the proved insuffice the debt service account deficit a dip into its to reserves to the and \$1.4bn. resp

Clearly, the ment currently should estimate of payments di longer term political upheav assumes that B good." It is t country in t boundless nat which are eventially uncharted though growing double that of t of the few o world, whether industrialised, t welcome for with open arm should do more else to ensure t continue to hav 1968 it had i reserves repre cent. of the pr ports; at end if 31 per cent.

## Ava fu

On the oth massive invest per cent. in between 1968 has not run a surplus in any 1968. And, have increased the foreign del currency reser more—by \$70 early 1970s it in the availa currency funds Brazil; such a not be seen as one can expect continue to be level which h reached. It amount of fa reserves stood end of last year touched its IM far too little f The question whether it can substitution an investment p stream before ing burden be to carry; its cor that many othe worse problem more immediat

## MEN AND MATTERS

### New military honours

The British Army has been forced to take a parsimonious attitude to artillery lately. Salisbury Plain target practice has been made cheaper by using a Swedish-built computer to simulate the action. But this local attitude to the high costs of shells is obviously not repeated everywhere, as shown by the annual sales of the Ministry of Defence's ordnance factories (up from £75m. to over £100m. in 1973/74).

Of the latest figure, exports represented some £40m., and the performance is recognised to-day with a Queen's Award for Export going to the factories, the first time a ministry has been on the receiving end of the award scheme.

Before the last war there were about 40 ordnance factories round the country, but rationalisation has whittled the total down to 13 employing 22,000. They produce the whole range of military hardware, from small arms and ammunition to tanks and missiles. The award citation of the manufacture of "defence stores and equipment for the Armed Forces of the Crown," and also supplies for Commonwealth and (reassuringly) "other friendly Governments." Overseas customers can also get technical advice on manufacture and the setting up of facilities.

Two of the ordnance factories are agency operations run by private enterprise. One in Scotland which specialises in propellants is managed by ICI's Nobel Explosives subsidiary and the other near the Welsh border by Wickman Wimet. Ironically (and do not forget the shell-substituting computer) the two agency factories can both claim Swedish links: Nobel Explosives origins go back to a company owned by Alfred Nobel, deve-

loper of dynamite and the famous peace prizes; and Wickman Wimet was sold by John Brown to the Swedish Sandvik group three years ago.

Staying with the military, another award goes to a Brighton-based maker of uniforms, A. Grantham. "Now reaping the rewards for earlier perseverance with overseas governments and other local authorities," Agnes Grantham started the business in 1913, concentrating on raincoats. The Hutchinson family took over in 1937, but uniforms didn't start until 1968, with the acquisition of Higgins of Bristol.

Both in the U.K. and abroad, Grantham supplies military, police and airline outfits and, like the weapons, there seems no shortage of new takers. Exports have increased £30m. to a level approaching £3m. Director Michael Hutchinson, not surprisingly, approves of spruce turn-outs, and says that his company provides, essentially, all the way to mosquito nets.

## Assessing the scheme

This is the 11th year of the Queen's Award scheme, and during that period some 13,885 companies have applied, on grounds of export performance, technological achievement or both—though from this year joint awards are no longer being made. Of that number of applications, a total of 1,059 have been successful and so, apparently has the scheme—in spite of criticisms levelled at it.

The most obvious of these on the export front is that the award is based mainly on increase in exports, and therefore tends to discriminate against companies with a high export content—although the assessors have answered this to some extent by including a clause which allows the level of achievement in the base year



also to be taken into account.

Another problem as far as exports are concerned is the effect of fluctuations in the value of the pound. "A substantial and sustained increase in export earnings to a level which is outstanding" can be made substantially easier in sterling terms if the pound is sinking fast.

All that is required to enter for either award is an application to the Queen's Award Office which is situated in 1, Victoria Street—home of the departments of Trade, Industry, and Prices and Consumer Affairs. After that it is simply a question of filling in the form supplied—answering 20 questions in the case of technology and 30 in the case of exports—and awaiting results.

As the forms specifically state, they are designed to keep to a minimum the amount of extra effort required on the part of companies or their divisions. "Elaborate bindings or bulky presentations should be avoided; trade literature or samples are not required," says the spartan introduction.

It is not, therefore, a costly exercise to enter

for either of the awards: all but the smallest companies would have the required information readily to hand. A total of nearly 14,000 applications since the scheme began shows that many companies feel that the effort is worthwhile, and it appears to be most valuable when dealing with overseas clients. With few major monarchies left, the Royal Imprimatur seems to count for a lot in the republics of this world.

### Auspicious

"For a few hours modern Western technology came face to face with some of the mysteries of the East." The prose may be purplish, but the story was an unusual one. Cerebos, a subsidiary of RHM (the old Ranks Hovis McDougall group) opened a factory in Thailand and got a send-off with prayers from Buddhist monks.

An abbot and eight saffron-robed monks performed the ceremony at the new plant near Bangkok, reported in the latest issue of RHM's house newspaper. At one stage, the monks sat cross-legged on a dais in the factory canteen and a piece of thin rope was passed through their hands and around the whole factory site. A welcome change from the usual stuffy speeches?

### Manx tail?

In the unlikely event of a Manxman getting hold of a copy of the form produced for a census to be held in Guernsey this month, the fur is likely to fly. Although the Isle of Man is bracketed with the Channel Islands as an offshore tax haven, the Guernsey form carries an explanatory note which says: "Guernsey includes Herm and Jethou. England includes the Isle of Man."

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The Government is soon expected to consider a gesture towards cutting aid to better-off home buyers. Michael Cassel reports

# A vast and politically cloudy arena

four and a half million buyers should have some gasp at the level of help to owner occupiers, that for the first time the mortgage rate has been cut. A substantial reduction of them, however, is in for some less news if some of the nations now being in the Government's housing finance are put into practice. It is thought that the man on whose desk the final report would have landed, Mr. Anthony Crosland, the former Secretary for the Environment, had some sympathy for such an approach. In October, 1974, Mr. Crosland pledged himself to stop a situation in which "the richest men in our society get their houses on the cheap" because of the benefits of tax relief, while subsequent events showed that his determination in this direction was, it never completely disappeared.

## Mr. Crosland

The views of Mr. Crosland's successor, Mr. Peter Shore, remain for the time being unknown, but it seems likely that if he does accept any case involving a growing financial commitment for the council tenant—over and above normal rent increases—then some action in the owner occupied sector could well be regarded as a political necessity. Proposals have ranged from the total abolition of tax relief on home loans, an idea originally put forward last year by Transport House research staff but later rebuffed as being politically unacceptable, to a scheme limiting relief to the level currently enjoyed by the



Will Mr. Peter Shore, the new Environment Secretary, adopt his predecessor's pledge to stop "the richest men" getting their houses "on the cheap" through tax reliefs?

last year—when 651,000 loans were made—between 15 per cent and 20 per cent of all loans were going to people benefiting from higher levels of tax relief on their repayments, although the proportion has varied substantially between one period and another. The extent of the increase in the monthly commitment, given the equalisation of tax relief, would naturally vary in individual cases but a borrower with a £25,000 mortgage, paying the new 10.5 per cent interest rate and earning between £12,000 and £15,000 a year would find himself paying nearly £700 a year more than would now be the case. In addition, many more home buyers would face higher pay-

not further to penalise higher rate tax payers, the societies to the central Government point out that such a move would make it even less advantageous to own expensive homes, leading to overheating in the cheaper price ranges and making it more difficult for new buyers to enter the market.

The societies, in any case, give only qualified acceptance to the theory that tax relief on mortgage interest can be regarded as a form of subsidy and claim that the relief is largely funded automatically through tax paid on building society interest to investors.

## Indivisible

By its own actions, say the societies, the Government has already accepted that the housing market is indivisible and that damage can be done by ad hoc measures aimed at particular sectors. The Government decision last year to increase the special advance limit on mortgages from £13,000 to £20,000 was, they contend, partly in recognition of the fact that restrictions affecting the top end of the market had far wider implications.

Concern in this direction also eventually prompted Mr. Crosland to pass on an undertaking in early 1975 from the Chancellor of the Exchequer that, in view of the need to activate the market in unsold houses in the higher price ranges, there were no immediate plans to withdraw tax relief at the higher rate. The societies also challenge the popular assumption that the Government should give preferential treatment to council tenants because they are always less well-off than owner occupiers. This year, they

## Letters to the Editor

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would be left to the exporter's bank and will depend to a large extent on the personal experience the bank has gained of the exporter's business, the credit rating of the overseas buyer, and in the case of pre-shipment finance, being satisfied with all aspects of the commercial contract.

Documentation relating to the negotiation, issue and operation of the suggested policy should be sent to the bank in the minimum and in simple terms. As with all other policies, the exporter's responsibilities, and the percentage cover would remain the same. A flat rate single premium is suggested for the introduction of this new policy. Additional premiums to be charged as and when pre-shipment finance is utilised under the policy. Finance should be provided by the banks at no more than 1 per cent over the base rate, and for the pre-shipment finance an upper limit of 3 per cent over the base rate. The foregoing will go a long way to provide some of the help and assistance that many of our small exporting companies require. Higher exports would make a vital contribution to counter inflation by improving the balance of payments thereby, helping to strengthen Sterling.

A. M. White,  
10, Watling Drive,  
Chislehurst, Kent.

## Waste paper and board

From The Director,  
Public Sector Economics  
Research Centre,  
University of Leicester.

Sir, — Mr. Adams' remarks (April 15) about the letter that I wrote are somewhat misdirected. Neither you nor my staff are "retained" by John Dyer (Fibre), and it is quite unclear to me how Mr. Adams gained that impression. I have no financial or personal interest in the paper industry. Mr. Adams repeats the well-worn argument that local authorities will not enter the waste business without some stabilisation. This is too simplistic a view to substantiate a Government subsidy. To the first place, local authorities have moved in and out of the market in the past, sometimes losing three times their money. What Mr. Adams fails to point out is that we have no evidence to suggest that local authorities are any better off supplying a stabilised market. Essentially, while stabilisation gives some security, it very often can give less profit.

Without a rigorous appraisal of what an excess stocks scheme might do, we really are justified in expressing doubt about the use of public money for industrial subsidy in this way. That was the doubt expressed by Mr. Wilkins, who has a long experience of the industry, and I as someone who has researched the industry's problems. It is mildly disturbing to find Mr. Adams expressing "concern" that we should voice those doubts.

Whether the forecast 1.1m. tonnes waste paper "deficit" relates to 1980 or "the early 1980s," as the Waste Management Council would have it, is really unimportant. Of course, forecasting is not a precise science, but making it as precise as possible is better than relying on the results of questionnaires that ask people's "requirements." Why not take the Exporter Policy grade composition of output and relate it to other variables in the business to cover economy and see what results the policy gives? This is the only scientific approach and if it is used, pre-shipment it will show that the annual rate of growth of waste paper, as the business cannot possibly reach

the 6.5 per cent required for there to be a shortage by 1980 or the slightly lower rate if the shortage is now postponed to the early 1980s. The EEC forecasts rating of the overseas buyer, are also muddled, as close inspection of their consultative document would show, but at least they do not produce unbelievable results.

David Pearce,  
University of Leicester,  
Leicester.

## Big Four bank profits

From The Director,  
Banking Information Service  
Sir—Gordon Tether's attack on bank charges (April 12) is constructed around one astonishing assertion—the "Big Four 1975 profits were almost eight times as large in money terms as those recorded in 1967. And when the fall in the value of money has been fully allowed for, this still points to an increase of between three and four times."

Ignoring the choice of 1967 as base year when profits on the whole fell, when mergers had still to take place, and when full disclosure had yet to change some of the bases on which bank accounts were drawn, it would seem that Mr. Tether has succeeded only in comparing net profits after taxation in 1967 with pre-tax profits in 1975. Even then, not from Mr. Tether is there any concession of a dynamic situation: the heavy investment programme of the banks in the 1960s which began to pay dividends on the early 1970s; the tremendous upsurge and increased diversity of work after 1970; the strenuous efforts of bank managers and staffs to cope with this much greater volume. Not even a mention of the clawing back by the Government of interest on special deposits to neutralise the endowment element in high interest rates. Mr. Tether ignored, too, what has been pointed out by the banks, namely the fact that profits have not been high enough to prevent a fall in the ratio of capital and reserves to assets. This is too simplistic a view to substantiate a Government subsidy. To the first place, local authorities have moved in and out of the market in the past, sometimes losing three times their money. What Mr. Adams fails to point out is that we have no evidence to suggest that local authorities are any better off supplying a stabilised market. Essentially, while stabilisation gives some security, it very often can give less profit.

## Suspicious foundrymen

From The Hon. Secretary,  
East Midlands Branch,  
Institute of British Foundrymen  
Sir—The cessation of activities by the Foundry Industry Training Committee (April 13) is an event which should not be allowed to proceed quietly until all the relevant details are made public.

The FITC has, since its inception, given invaluable service both to industry and the members of the foundry industry, and the current high standard of academic and practical ability prevailing in the industry is the result of their work. Times change and it may well be that the ground work laid by FITC will be further strengthened by the Engineering Industry Training Board. One must ask, however, if further centralisation of the decision-making machinery in training is to the foundry industry's advantage. The days of the foundryman being concerned solely with sand and metal are over and to-day he is required to be a specialist in many aspects of mechanical, electrical and production engineering, hence the setting up of the RND and degree courses in foundry technology. The FITB has many members who operate tied foundries and it is probably felt that these

people can adequately represent the interests of non-tied foundries. There are many foundrymen who at this moment are very suspicious over the motives for transferring the decision-making machinery from FITC to EITB.

In an industry which is at last being realised as being as basic to the economy as coal or steel, it would be foolish not to have as wide a discussion as possible on its future training needs and how these objectives can adequately be met.

G. A. Allen,  
17, Heather Close,  
Nantrop, Notts.

## Executive benefits

From Mrs. M. Pearce.  
Sir—Mr. Upton's suggestion (April 15) has already been implemented. Since the 1960's railway employees have paid tax on the "free travel" element of their remuneration. What is more they pay this tax whether they use the facility or not, and many railwaymen do not use the passes to which they are entitled. It is unfortunate that as a modest payment in kind should arouse so much envy, especially in those with whom railwaymen would cheerfully swap salaries, perks and responsibilities, were it not that most of them enjoy their work.

Pauline,  
36, Kibblesworth Crescent,  
Tusford, Berks.

## Latin America centre

From Mr. W. Sabel.  
Sir—Considerable attention is now being paid to the problems of technology transfer into Latin America, but more needs to be done, and co-ordination of all these efforts would probably be beneficial. It now seems timely, therefore, to establish in Britain, a Centre for Latin American Technology Studies.

The Centre would serve a variety of purposes and contribute substantially to the efforts being made by industrialists in Britain to promote mutually beneficial trading relations with the developing countries in Latin America, by providing a source of expertise and knowledge of conditions so that development requirements can be properly identified and appropriate industrial project proposals put forward by British manufacturers. Supporting services required for these projects, including investment analysis, and identification and provision of training needs would be assisted by the work of the Centre, which would also serve a valuable purpose in promoting the co-ordination of the numerous activities of groups in industry, education and Government currently interested in Latin America.

The aim will be to relate specialist skills and experience in science, technology and management of technological projects to the particular needs of Latin America and so contribute to the work of Government agencies and industrial and educational institutions directed towards technological development in that region. To achieve this objective, the planning and operation of the Centre must be carried out in close consultation with the main beneficiaries and users of its services, among which will be British industrial and financial institutions. William Sabel,  
Oxford Polytechnic,  
Headington, Oxford.

## To-day's Events

### GENERAL

The Queen and Duke of Edinburgh hold reception at Windsor Castle—on Her Majesty's 50th birthday—for members of Victoria Cross and George Cross Association.

Mr. Roy Hattersley, Minister of State, Foreign Affairs, continues talks with Norwegian Government on British-Icelandic fishing dispute, Oslo.

CBI Financial Policy Committee meets. Board of Representatives of Commonwealth Fund for Technical Co-operation meets, Marlborough House, S.W.1.

Scottish TUC, Perth. Voting resumes at British Leyland's Triumph plant, Coventry.

on continuance of go-slow over productivity levels. Shoregangers at port of Liverpool meet to discuss their strike over manning levels.

Cam Education Foundation lunch in honour of Lord Robens of Woldingham, Waldorf Hotel, W.C.2.

National Union of Teachers conference, Scarborough.

OFFICIAL STATISTICS. Retail trade (March—provisional). Basic rates of wages and normal weekly hours (March). Monthly index of average earnings (February).

COMPANY RESULTS. Delta Metal (full year). Sun Life Assurance Society (half-year).

COMPANY MEETINGS. Barrow Hepburn, Dorchester Hotel, W. 11. Edinburgh and Dundee Investment, Edinburgh, 10. Friedland Duggart, Manchester, 12.

MUSIC. Yehudi Menuhin and Jeremy Menuhin give concert for violin and piano of works by Bach, Barok and Beethoven, Fairfield Hall, Croydon, 8 p.m.

BALLET. London Festival Ballet: Gaye Fulton and Peter Breuer dance Swan Lake, Coliseum Theatre, W.C.2, 7.30 p.m.



# Standard Chartered wins Queen's Award



1976

Standard Chartered Bank Limited is proud to receive the Queen's Award for Export Achievement. This success results from the efforts of a staff of over 30,000 at 1,500 offices in 60 countries throughout the world.



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## DIVIDENDS ANNOUNCED

## Ocean Transport reaches £22.6m.

years for many new store to reach profits maturity the benefits from this should still be boosting profits in the current year. Beyond that the group's outlook is less exciting. Fewer new stores are expected to reach profitability in 1977-78 the group must be headed for at least a temporary slowdown in growth. But its cash position is strong. The group has cash stands at around £24m against net borrowings of £24m a year ago—and the group's continuing move towards higher-margin furniture and homeware and gifts, must enhance its chances of staying on the upward trend. At 135p the yield of 4.5 per cent, is slightly ahead of both the 10-year gilt and the 10-year Treasury note.

	Current payment	Date of payment	Corresponding div.	Total last year	Total last year
A. Caird	6.76	—	6.14	6.76	6.14
Canadian & Foreign	1.91	June 24	1.61	2.7	2.4
Currys	3.69	—	3.36	3.69	3.36
G. K. Dawes	1.75	May 21	1.75	—	1.75
First Kingsbury	1.46	—	—	2	2
Harrison & Sons	1.45	—	2.27	2.34	2.78
Hawthick Group	0.97	June 2	0.9	1.92	1.77
London Utd. Invest.	1.71 <sup>1</sup>	June 2	1.51	3.42	3.09
John Menzies	1.92	—	1.93	3.82	3.58
Ocean Transport	3.49 <sup>2</sup>	July 1	2.19	4.15	4.15
Electricity Trust	2.93	—	2.93	4.8	4.7
Spillers	1.63	July 1	1.63	2.5	2.3
Toye and Co.	0.85	May 24	1.26	0.85	1.26
Dividends shown pence per share net except where otherwise stated					
<sup>1</sup> Equivalent after allowance for scrip issue. <sup>2</sup> On capital increase.					

AS FORECAST at the time of January's earnings, profits before tax of Ocean Transport and Trading for 1975 reached \$22.5mm. compared with \$28.6mm. previously expected. The forecast was dropped from \$14.9mm. to \$10.2mm. The year's profit includes \$19.4mm. (\$17.7mm.) from associated companies, compared with \$20.5mm. anticipated, and \$3.8mm. (E10m.) profit on disposal of share of associates, is that attributable to the group's holding in Centraway Securities, Ryland Vehicle Group and Valeport.

Operating earnings per 29p share are 5.58p (7.16p) at halfway and the interim dividend is 1.75p, absorbing \$24.78. The previous year's interim payment of 1.75p stands as a record.

Statement Page 29

## Royal now has 51% solvency margin

profit was up from \$90,996 to a record \$105,320.

In the first half, turnover was expanded by 23 per cent. to \$897,000 (but fell to 18.5 per cent. after nine months) and profit was \$14,500, compared with a loss of \$3,700.

Stated earnings at year-end were 12.7p per £1 share (10.6p) and the dividend is raised from 6.14525p to 7.6567p net.

	1975-76	1974-75
Pre-tax profit	2,861,000	1,749,000
Income tax	370,000	250,000
Tax	37,913	10,419
Extra-ord. credits	75,628	24,383
To reserves	34,832	28,911

THE IMPROVEMENT in the wool price markets throughout last year was a particularly helpful feature for Royal Insurance, says the chairman, Mr. J. H. Cunningham. The additional capital raised by the rights issue this contributed in a solvency margin of 48 per cent. at the end of 1963.

The further rise in market values this year means the margin is now 100 per cent.

marked by the adverse effect of the unusually severe weather conditions experienced in parts of Canada during December.

The company's income rose to \$62.2m. (\$51.5m.), of which some \$1.2m. came from the investment of the rights issue. Long term debt of \$10m. was repaid in the year. The dividend is 13.58p. (12.54p.).

Meeting, Liverpool, May 13 at 10.30.

● **comment**

Royal's report highlights the shift in emphasis in the investment portfolios of many companies in the U.K. from portfolios of fixed interest holdings. The group, which was not a heavy seller of equities during the bear market of 1974, has increased its ordinary share holdings as prices rose last year. This is broadly reflected in a 53% drop to \$94.24 in the ordinary share price of the group (due to the adjustment in market value). Royal invested most of its rights issue proceeds in fixed interest securities: holdings of British and U.S. government securities increased by £181m. to £328m. over the year before the market value adjustment. In the current year, the January storms in the U.K. and the mounting problems in the U.S. means that the expected further improvements may "not emerge to any material degree until the second half of the year." The share price of the sector is likely to be depressed until the second half of the year.

## Menzies expands by £0.6m.

The past growth and success of the insurance industry has been based on the precepts of profitable

**G. R. Dawes**  
**turns in**  
**£0.66m.**

● **comment**

John Menzies has slowed its expansion programme down to walking pace over the last year or so—only 8.2 per cent was added to square footage during 1973-76—but the group is still reaping benefits from the rapid development achieved in the previous two years and this played a major part in last year's performance of 37 per cent, excluding exceptional items. In the years 1973-74 and 1974-75 the group added respectively 40 per cent, and 37 per cent, to sales capacity, and since it takes about three

The Board of Silentbloc Holdings takes the view that it would be inappropriate for the company's chairman, Mr. C. F. Whitcomb, to resign and he has been asked to continue as chairman.

At a recent extraordinary meeting, BTR, which has a 27 per cent stake in Silentbloc, voted to propose to adopt new articles and to ask the directors to resign. Mr. Whitcomb's resignation, however, under the company's old articles. Mr. Whitcomb was deemed re-elected since the other directors did not vote any motion to direct in his place.

## ISSUE NEWS

### E.S.B. package

The Electricity Supply Board in the Republic of Ireland has announced plans to issue a package of 13 per cent stock at par dated 1983-1985 and 9½ per cent stock at par dated 1981

## ISSUE NEWS

## E.S.B. package

The Electricity Supply Board in the Republic of Ireland has announced plans to issue a package of 13 per cent stock at par dated 1983-1985 and 9½ per cent.

but repayable at \$120. The amount of each issue is to be determined by the Board on April 20 and if applications exceed this figure, they will be scaled down and the surplus amount returned to the

Interest is payable on June 1 and December 1 and after the first interest payment the interest rate will be 5 per cent. stock will be amalgamated with E.S.E. stock 1983-85 after having been stock 1983-85 "A" stock prior to December. The stock is to be listed on the Irish Stock Exchange Official List. Applications will close on April 26.

## LOCAL LOANS

The coupon rate on this week's batch of local authority warbling bonds is 104 per cent against last week's 104 per cent. The bonds are priced at 99 1/2 per cent and are due on April 27, 1977.

This week's issues are: East Staffordshire District Council (£1m.), London Borough of Lambeth (£1m.), City of Nottingham (£1m.), Corporation of London (£1m.).

The London Borough of Newham has raised £12m. through the issue of 11 1/2 per cent stock at par and due on April 18, 1978.

## Underlying strength at Geo. Wimpey

The broad base of the interests of George Wimpey and Co. both at home and abroad provides an understanding of the factors behind the difficult problems of the current year, says chairman Mr. R. B. Smith.

As reported on April 9 pre-tax profit for 1975 advanced from £1.5m to £1.554m, and dividend is 0.5542p (adjusted 0.51938p) net.

The chairman points out that overseas, both turnover and new work obtained showed a substantial uplift. It is felt, however, that this particular factor, encouraging in view of the downturn in the U.K. market due to the lack of capital expenditure in both public and private sectors.

Further expenditure was incurred during the year in the acquisition of the houses—Richmond— and Kingston-on-Thames—by a substantial majority, though there was some loss of the 1974 £1.2m of 2,418,000 were in favour, with £26,000 against.

Of the company's 9.56m shares 3.37m are held by Mr. David and Mr. John Greenfield, sons of the chairman, Mr. Richard Greenfield who abstained from voting on the matter.

The houses were bought in February, 1975 from the two managing directors, who were still to live in them. The sum they pay annually is considerably less than the interest cost—£14,000—of the £100,000 loan with which the company partly financed the deal.

## Second half deficit at Towe

background from a profit of \$123,031 to a loss of \$44,994 in the second half at Toye and Co., resulted in a profit fall from \$1,000,000 to \$187,000. Restrictions on the use of gold, the imposition of the 25 per cent rate in VAT and the general reversion contributed to exceptional losses in the retail clothing businesses by the retail shops Kenning and Spencer.

However, necessary corrective measures have been initiated and additional areas of the business have expanded turnover and increased sales for the first quarter of the current year, showing an increase of 31 per cent, over the corresponding period of 1976. It is expected that a reasonable recovery will be achieved for 1976.

Earnings per 25p share rose 1975 to 1976 from 1.00 to 1.05 and the dividend is 0.65p (1.25p/25p) net.

## Greenfield Milletts

Shareholders of Greenfield Mills yesterday approved the controversial \$250,000 purchase by the company of two houses from its managing directors, Mr. David Greenfield and Mr. John Greenfield.

No questions were raised at the extraordinary general meeting held to vote on the deal, and shareholders present gave approval without dissent to the arrangement, under which the two directors pay a total of £3,500 a year in licence fees, to continue to occupy the houses.

It was revealed that proxy votes were sent in by post backed the

# Thomas Tilling Limited

## Highlights from Sir Geoffrey Eley's Review of 1975

Group profit before tax increased by 15% to £33.6m.  
Earnings per share increased by 18%.  
A cash surplus for the year of £13m. and short term borrowings reduced by £27m.  
£15m. invested in capital equipment; medical interests expanded by two further acquisitions.

**Sir Robert Taylor, Deputy Chairman, becomes Chairman when Sir Geoffrey retires on 31st May, 1976.**

	1975 £m	1974 £m
Sales	625.6	550.7
Profit before interest and tax	44.4	40.4
Profit before tax	33.6	29.1
Earnings per ordinary share	9.2p	7.8p
Dividend per ordinary share	3.169p	2.97p

## Principal Companies of the Group

**BUILDERS' MERCHANTS**  
Graham Building Services Ltd.  
Etablissements H. Glig S.A.

**CONSTRUCTION MATERIALS AND SERVICES**  
Palmer Scaffolding Ltd.  
William R. Selwood Ltd.  
Tilting Construction Services Ltd.

**ELECTRICAL WHOLESALE**  
Newey & Eyre Ltd.

**ENGINEERING**  
DCE Vokes Group Ltd.  
Gascoigne Gush & Dent Ltd.  
Hansen Transmissions International N.V.  
Hobourn Group Ltd.

**FURNITURE AND BEDS**  
Rest Assured Ltd.

**INSURANCE**  
Cornhill Insurance Co. Ltd.

**MEDICAL SUPPLIES**  
International Medical Supplies & Services Ltd.

**PUBLISHING AND PRINTING**  
The Heinemann Group of Publishers Ltd.  
Cox & Wyman Ltd.

**TEXTILES**  
Pretty Polly Ltd.

**TILES AND POTTERY**  
Pilkington's Tiles Holdings Ltd.

**VEHICLE DISTRIBUTION**  
Stratstone Ltd.

**For a copy of the 1975 Annual Report please write to: The Secretary (T), Thomas Telford Ltd, Crewe House, Curzon Street, London W1Y 8AX. Telephone 01-499 4151**

# HARRIS & SHELDON GROUP LIMITED

## Continuing Financial Strength

	1975	1974
Group Turnover	£30,989,000	£29,408,000
Group Profit before Tax	£3,205,000	£3,011,000
Dividends per share (net)	2.419p	2.267p

"Your company continues to be very strong financially with net assets of over £11,000,000 and relatively very small borrowings of less than £1,000,000. The Group is well poised to go forward with its expansion plans, and I am confident that your Group – from its very sound base – will move ahead still further."

### MEMBERS OF THE GROUP

**CONSUMER GOODS**  
Antler Ltd.  
Churchill, Atkin, Grant & Lang Ltd.  
Desmo Ltd.  
English Rose Kitchens Ltd.  
Hardy Brothers (Aldwick) Ltd.  
Webley & Scott Ltd.

*Copies of the full Report and Accounts for the year ended December 1975  
may be obtained on application to the Secretary, Harle & Sheldon Group Ltd.,  
North Court, Peckington Park, Nr. Meriden, Warwickshire. (Tel. Nr. Meriden 22990)*

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# RUGBY PORTLAND CEMENT



“ So we end 1975 with an all-time record profit; with a very strong Balance Sheet and ample liquidity; and with our expansion for the future going ahead. ”

Sir Halford Reddish

The speech of the Chairman, Sir Halford Reddish, at the Annual General Meeting to be held on the 14th May 1976, which has been circulated with the Report, is as follows:

It is a pity that during the second half of 1974 we had that slight set-back in our Group profit, due mainly to the devaluation of the Australian dollar. But for that, 1975 would have been our 30th consecutive record year, topping the previous highest pre-tax profit of 1973 by some £370,000. So I am sure that you would wish me on behalf of the shareholders to extend to our partners, all who work in the Company, your warm congratulations on the success of their efforts. My annual message to them is as usual printed in the Report. [Reproduced below]

## RECORD PROFIT

Our Group pre-tax profit for 1975 amounted to £11.3m, and that in a year of continual frustrations and difficulties of one sort and another. Costs continued to increase and although three price rises for the industry were allowed by the Price Commission during the year there is of necessity always a time lag.

But perhaps the most important event in this connection was the re-establishment of the industry's common price policy on the 3rd March. It was originally established in 1934 and has been twice blessed by the Restrictive Practices Court as being in the interests of the consumer. It went into abeyance in 1973 under the original Price Code, but associations of the main groups of consumers wanted it to be restored just as much as the cement makers. The Code was eventually amended to enable this to happen.

I have always maintained that the time to expand a business is not during a boom, but during a slump. And this is particularly so in the case of a capital-intensive industry such as cement manufacture where expansion of a works must of necessity take quite a considerable time.

## EXPANSION CONTINUING

So our plans for expansion have gone on through this period of recession.

The doubling of our South Ferntree works has been completed; and although production from the new plant has not yet been required it is ready for operation when it is needed. Work on our Rochester expansion, and conversion from the wet to the semi-wet process, continues; we now confidently expect to receive detailed planning consent in the next few weeks. But it will be the Autumn of 1978 before the new plant is finished.

In Trinidad, where in spite of inflation and increasing costs no increase in the price of cement has been allowed by the Government for over seven years, with the exception of a small but quite inadequate one in January 1975, the results of our subsidiary, Trinidad Cement Ltd., for 1975 were only fractionally better. The reason for the Government's attitude is now clear. It is seeking to take over our Trinidad operation, but as negotiations are now in progress I can say no more at the present time. In Australia there was considerable relief when the Whitlam Government was dismissed. The 1975 results of our subsidiary, Cockburn Cement Ltd., showed a substantial fall from those of 1974 as constructional work was increasingly restricted. The outlook is now undoubtedly brighter, but in my view it will take at least three years to get the country's economy back on its feet again. Nevertheless, we confidently expect better results from our subsidiary in 1976. My faith in the long-term future of Western Australia is undiminished.

## THE CURRENT YEAR

Seventy-six per cent. of our Group turnover arose in the U.K. and accounted for approximately seventy-two per cent. of the Group's pre-tax profit. Earnings a share on the Ordinary shares were 7.7p in 1975 (against 7.5p in 1974) and on the Participating (n/v) shares 3.3p (against 3.0p).

The interim dividends on both the Parent Company's Ordinary and Participating (n/v) shares were raised by the maximum amount allowed under present legislation, and we proposed that the final dividends should be similarly increased. This means a final of 1.473p on the Ordinary shares, making a total of 2.853p for the year; and of 1.542p on the Participating (n/v) shares, making a total of 2.412p.

So we end 1975 with an all-time record profit; with a very strong Balance Sheet and ample liquidity; and with our expansion for the future going ahead.

I turn now to the current year. With the necessary restriction of Government expenditure to combat inflation and the effect that this is having, and will have for some time to come, on the constructional industries, it will be surprising if there is not a further modest fall in the U.K. demand for cement in 1976. On the other hand, it now seems to be recognised, even in present Government circles, that free enterprise industries must be allowed to make profits and that those profits are really almost the only source of an increase in the national wealth. So I am not unduly pessimistic about our results for 1976.

## MORAL DECAY

I have held for some years the view that our difficulties in this country are more moral than economic and that we have got to get back to the old ethical standards if we are to avoid economic collapse. Yet alarming instances of our departure from the old morality continue to multiply.

For example: under the Remuneration, Charges and Grants Act 1975 an employer is encouraged — by grant of immunity from the legal consequences — to break a contract with an employee relating to remuneration in so far as implementation of that contract would be outside the counter-inflation policy document laid before Parliament in July 1975. If sanctity of contract is not upheld in the highest quarters then sooner or later the whole fabric of our civilisation must fall apart.

And listen to this. An employee of a public body was charged with the theft of money from a club bar where he helped out in his spare time. He informed his superior what had happened and his employment was later terminated. The Industrial Tribunal (Chairman, R. H. Boyers) dismissed his complaint of unfair dismissal, saying — apparently in support of its decision — that the employee had been given an opportunity to apply for another position with the Council where the quality of honesty would not be an important consideration. Yes, this was in England in 1975!

When hospital staffs in breach of their agreements decline to give service to patients things have come to a pretty pass.

These are but examples of the moral decay which is penetrating almost all sides of our national life.

When support for the closed shop can be found in all political parties it almost seems as if the inhabitants of what was once Great Britain are apathetically content to see their

business owned by one family until the present Company was registered as a private company in 1925. I was asked to join the Board in 1929.

When I took over the management on the death of the then General Manager in January 1933 we had the one small works near Rugby, with an annual output capacity of only 30,000 tons of cement. At that time the industry in the U.K. consisted of quite a large number of comparatively small works and Rugby was amongst the smallest. The industry was going through a very bad time, with almost all the works shut down in the Winter as was the practice in those days, and naturally almost all the work-force was laid off. We got our works going again in the Spring and we struggled through 1933 to end with a profit of about £1,500.

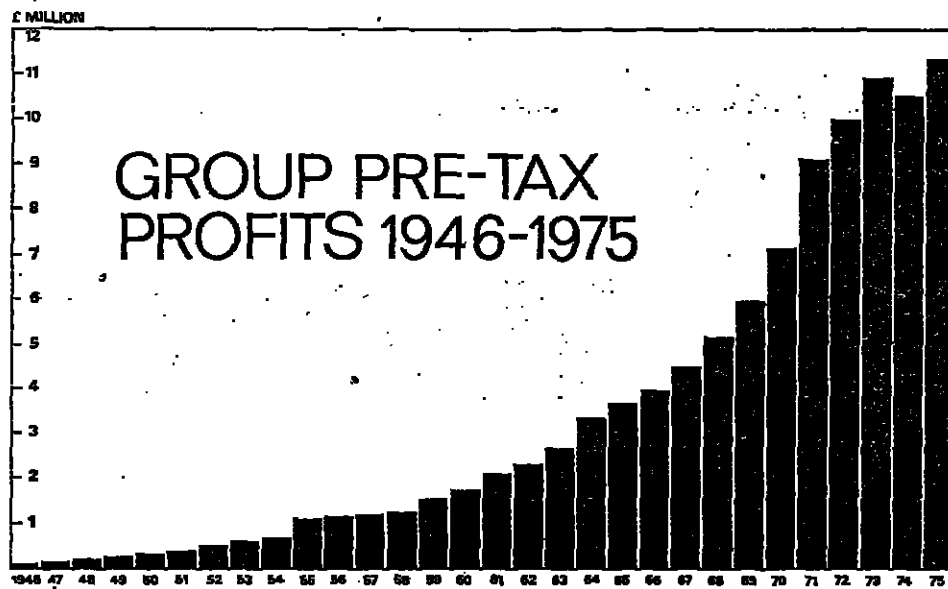
The Company was converted into a public company in 1935.

Now we have seven cement works in the U.K., with chalk quarries in Bedfordshire, and two works overseas.

## THE HARVARD CASE-STUDY

In 1958 two professors of the famous business school at Harvard University did a case-study of our Company and of our philosophy of management. The study is still being used at Harvard and at many other universities throughout the United States and other countries in the English-speaking world, and in a business school in Switzerland where the year's course is conducted in English.

In 1963 we received the first authorisation to be issued under the Pipe-lines Act 1962, which enabled us to pump a chalk slurry from our quarries near Dunstable 57 miles to our two works in Warwickshire, thus cutting their costs of production. Representatives of many cement companies in different parts of the world have come to study the operation.



liberties steadily eroded. We have recently seen newspaper composers refusing to set an article of which they disapproved. If the freedom of the press goes it can be but a small step to a totalitarian state and the complete loss of such liberties as are still left to us.

## CALL TO LEADERSHIP

This rapidly deteriorating state of affairs is indeed a call to leadership, remembering that this old country, in Ruskin's ringing phrase, is "rich in an inheritance of honour bequeathed to us through a thousand years of noble history".

In words which I borrow from the other side of the Atlantic, we in industry must work for "a union not of parchment but of men's hearts and minds".

We must at all levels have a true understanding of the meaning and dignity of work; an impulse of urgency and initiative and adventure in our industries; and amongst the leaders in all walks of life a recognition of the fact that to lead is not a privilege but an honour and a trust.

Only then shall we have in our industrial and social life that love of the job, that pride in achievement, that sense of personal fulfilment, that faith in ourselves and our future, which will bring to this old country the abiding progress and prosperity which even today are still within our reach.

This is the last Annual General Meeting at which I shall preside as Chairman, for I feel that the time is approaching when I should hand over the Chairmanship of our Company. I therefore intend before long to announce a date for my retirement effective not later than the end of the year; but I have been asked to continue a close connection with the Company in an advisory capacity.

## A BACKWARD GLANCE

In these circumstances perhaps I may be forgiven if I cast a brief nostalgic look over the more than 43 years during which I have been responsible for the management and the day to day running of the Company.

You may be interested to know that the original business out of which our Group has grown began in 1825. Much of its early history is lost in the mists of antiquity, but it was a private

It was in 1946 that we began our long run of record profits which has continued to date, subject only to the slight set-back in the second half of 1974.

We hear a lot these days about works councils, profit-sharing and employee-shareholding. In each of our works we have had for 43 years an elected works committee which meets regularly each month with a senior official from Head Office being present, thus forming a continuous line of two-way communication throughout the organisation.

For 41 years we have had a profit-sharing scheme linked to the Ordinary dividend and for 22 years a unique employee-shareholding scheme, both emphasising the partnership which exists between the shareholders and the employees.

Some people seem to think that I advocate such schemes as a means of promoting goodwill, of building up confidence, as a panacea for all our industrial ills. Nothing could be further from the truth.

## HUMAN RELATIONS

Such schemes will succeed only if they are built on a firm foundation of confidence and goodwill. That must come first: I am quite sure that goodwill, loyalty, esprit-de-corps, cannot be bought for cash: they are a by-product of good human relations.

We in Rugby Cement have never thought in terms of "industrial" relations, nor of "labour" relations. We prefer human relations — a recognition of the essential human dignity of the individual.

For, after all, the efficiency, the good name, the prestige, the progress, of any business depend in the final analysis, not on the magnificence of its plant, not on the splendour of its offices, but on the spirit of the men and women, the human beings, who are working together in that business and whose lives are bound up with its success.

The most valuable asset in any company's balance sheet is one written in invisible ink. If you could see it, it would read something like this:

"The loyalty, the efficiency, the capacity for work of all employed in the company, their pride in the job and in the company's

achievements, and their joy in having a part in those achievements".

As far as Rugby Cement is concerned, I can see it — and I hope you will take my word for it. I think I can claim that throughout these 40-odd years we have been a happy Company, proud of our steady growth. I sincerely hope that it may continue that way in the years to come.

I conclude by expressing my gratitude for the confidence and support which I have received from our shareholders for so many years.

The following is the Chairman's message to his fellow-workers referred to above:

But for the slight set-back in the second half of 1974, due mainly to the devaluation of the Australian dollar, 1975 would have been our 30th consecutive record year. In other words, it has produced our all-time record profit, of which we can all be proud.

Our partners, the shareholders, have provided us with another £3,701,689 additional capital in the form of undistributed profits from our 1975 operations.

The increase in both the Ordinary and Participating (n/v) dividends is the maximum which we are allowed to distribute. The dividend on the Ordinary shares will of course be reflected in the profit-sharing bonus, while the increase in the Participating (n/v) shares will be generally welcomed.

## A COMING CHANGE

As you will have seen in my speech to the shareholders, the coming Annual General Meeting will be the last over which I shall preside as Chairman.

It is now over 43 years since I took charge of the day to day operations of the Company, which in those days consisted of one small works at Rugby. I had hoped that I would be the "oldest inhabitant" before I retired, but three old friends, Jackie Horn, Charlie Flavell and Sid Sutton were there in 1933 and they are still there. They, I am sure, will remember that in those far-off days it was the practice for most of the cement works in the U.K. to shut down for a number of weeks in the Winter, and at that time the industry was going through a very difficult period; and my three colleagues will also remember that when we got the works going again in the early part of 1933 I said that in future everyone would have a full year's work, that there would be no lay-offs. Now we have seven cement plants in this country, and our quarries in Bedfordshire, and from that day to this not one man has been laid-off.

## LOYALTY

I have always maintained that loyalty should be a two-way traffic. I have done my best to be loyal to each of you; and it is a matter of great happiness to me that I have enjoyed the loyalty of my fellow-employees throughout these 43 years.

Here are a few lines which have given me some help from time to time in my long life. In these difficult days for our country they surely have a message which should appeal to every one of us. (The author is unknown.)

When your world's about to fall  
And your back's against the wall,  
When you're facing wild retreat and utter rout;  
When it seems that nought can stop it,  
All your plans and plans can't stop it,  
Get a grip upon yourself and — stick it out!

Any craven fool can quit.  
But a man with pluck and grit  
Will hold until the very final shout;  
In the snarling teeth of sorrow  
He will laugh and say: "Tomorrow  
The luck will change... I guess,  
I'll stick it out."

So you, when things go wrong,  
And you think you can't last long,  
That you've got to quit now wait the final bout;  
Smile, smile at your beholders,  
Clench your teeth and square your shoulders,  
And fight! You'll win if you will but stick it out.

## A FINE TEAM

I am proud to have been the leader for so long of a very fine team. To my mind, leadership is mainly a question of example and we have tried to instil this principle throughout the entire Company from top to bottom. After all, in a very real sense the leader is the servant of the led and it is in that belief that I have regarded my relationship to all of you throughout the years you have been working with me.

So this is my last annual message. I do not disguise the fact that when I hand over the Chairmanship of our Company later in the year it will be a great wrench, but of course it had to come some day. I can but hope that those who follow after me will continue what I have held enough to call the Rugby tradition. We have been a happy as well as a successful Company.

From the bottom of my heart I am grateful for the support and loyalty that I have enjoyed through all these years. May you and Rugby Cement go on from strength to strength.

## MINING NEWS

# Mary Kathle share dispute

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIA'S Kathleen Investments has started legal proceedings against the Government-owned Australian Atomic Energy Commission disputing its right to own shares in the uranium-producing Mary Kathleen Uranium. The Sydney correspondent reports our Sydney correspondent. At present, MKU is 51 per cent. controlled by Rio Tinto-Zinc's Australian offshoot Cominco. Rio Tinto-Zinc of Australia and 42 per cent. by the AAEC.

Kathleen Investments held a 35 per cent. interest in MKU until late-1974 when the company made a \$17m. rights issue to raise funds to bring its Mary Kathleen uranium mine back into production. At the time the share market would not support the issue largely because of investor uncertainty caused by a Government ban on uranium companies negotiating export contracts.

Kathleen had already obtained approval to export 4,743 tonnes of uranium oxide when the former Whitlam Labor Government came to office late in 1972 but was blocked from writing contracts for its remaining reserves of 1,000 tonnes. The company had at that stage apparently arranged loan funds to re-open the mine but the lenders withdrew after the export ban. The Government refused to allow CREA to underwrite the issue and decided instead, that the AAEC would be the underwriter. Kathleen Investments was unable to find the \$5.5m. needed to take up its entitlement. The result was that the AAEC picked up the shortfall and ended up with a 52 per cent. stake in MKU while Kathleen Investments' interest dropped to 2.7 per cent.

When the Liberal National Country party came to office in December it was announced the AAEC holdings would be sold back to Australian hands. Kathleen Investments apparently suspected the shares should be sold back to it at issue price, plus interest. In the intervening period, however, the price of the shares has risen and Kathleen Investments would stand to make a profit of about \$1m. if it could sell the holding at around market levels.

Apparently failing to receive a satisfactory response, Kathleen Investments has now served a writ on the AAEC and is joining MKU as a co-defendant. The company wants a High Court hearing to have the shares issued to the AAEC declared invalid because it claims the commission is not legally empowered to hold shares.

# Iron increases

NEGOTIATIONS between the Japanese steel companies and Australia's iron ore industry have resulted in obtaining a 20 per cent. increase in the price of iron ore contracts for the first half of 1976. The arrangement is a continuation of a contract which was agreed in 1963 and which provides for a 20 per cent. increase in the price of iron ore contracts for the first half of 1976. The price of iron ore contracts for the first half of 1976 will be raised to \$15.80.

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Hamersley is by Cominco. It is in the hands of Rio Tinto-Zinc. Hamersley is by Cominco. It is in the hands of Rio Tinto-Zinc. Hamersley is by Cominco. It is in the hands of Rio Tinto-Zinc.

# W. RAND CONS. IN NUCLEAR AGE

ONCE a leading South African producer of uranium, the veteran West Rand Consolidated resumed uranium operations last quarter after a year's pause and is expected to attain a full production of 70,000 tons of the ore a month in the current quarter.

Yesterday's Johannesburg meeting was cheered by the chairman's comment that the company should have additional uranium for sale at the now buoyant market. He added that this year's commitments can be met from stockpile but it is inevitable to cope with commitments thereafter.

Questioned on indicated ore reserves, he said that if the average uranium oxide yield was lowered to 0.25 kilograms per ton, about 2.3m. tons of ore are currently available. But development is planned to expose additional reserves of about 2m. tons grading 6.2 grams gold per ton and 1.3m. tonnes at 7.3 grams. The shares advanced 80p further to 190p yesterday, having risen 48p last week.

First quarter Canada's Cominco's uranium oxide yield was lowered to 0.25 kilograms per ton, about 2.3m. tons of ore are currently available. But development is planned to expose additional reserves of about 2m. tons grading 6.2 grams gold per ton and 1.3m. tonnes at 7.3 grams. The shares advanced 80p further to 190p yesterday, having risen 48p last week.

Signs that Air turned the corn quarters (18.22m.) come for the last time London's Select 8.9 per cent. st

# BIDS AND DEALS

# Hutchison offer for First Finsbury

John D. Hutchison (U.K.), a subsidiary of Hutchison International, the Hong Kong finance and trading group, is to acquire the 24.88 per cent. of First Finsbury Trust which it does not already own for a cash consideration of £781,000, or 35p per share.

FTT's preliminary results for 1975 show pre-tax profits of £569,000 (£569,000) on a turnover of £11,350m. to £10,900m. The profits have been struck after provisions of £205,000.

Although sales of subsidiaries engaged in importing consumer goods and leather products increased compared with the previous year, in total they achieved lower net profits. The leather and textile merchandising subsidiaries suffered a significant reduction in turnover and net profit compared with 1974.

Sales for the first three months of 1976 have shown an improvement over the first three months of 1975. The further reduction in the value of sterling has inevitably had an adverse effect on profit margins.

# SCOTTISH TRUSTS MERGER TERMS

It is anticipated that meetings with Scottish holders of each class of share and loan capital of the cent. Preference, Scottish Investment Trust and Second Scottish Investment Trust sent out. The will be held on June 24 to the offer three approve the necessary resolutions Redeemable Preference in the SWW for every report on the merger terms of Cumulative Preference Ballantyne-Johnson & Co. was inadvertently given as April 24.

# ASSOCIATES DEALS

The sale of Loughborough and new holders to accept shares since the bid for Loughborough was made on March 3 — totalling of Ballantyne-Johnson & Co. (44,285 shares at prices between 56p and 104p are announced. The is a holding company sales were made between March involved in the 13 and April 15 and were all on behalf of Slater Walker account and proposed to client.

Sales of Loughborough shares, totalling assets of Ballantyne



1975 was in many ways a difficult year, setting serious problems for those who work in the Group at all levels and in all parts of the world. Trying to cope with the effects of inflation – especially in the UK – in a setting of depressed world trade was not an easy task. There are no substitutes for professionalism, for skill and effort, and for enthusiastic and determined drive, or for the taking of carefully assessed risks. To all those who have so well contributed to the efforts of the Group in these various ways, the Board expresses its thanks and obligation.



# Linread LIMITED

## INTERIM REPORT - HALF YEAR TO JANUARY 1976

- Group Trading Profit and Income, before depreciation and interest, fell sharply by comparison with both halves of the year to July, 1975.
- Severe set-back in demand by U.K. customers of Commercial Products Division in consumer durable and motor vehicle industries. Heavy starting-up costs incurred in large expansion project at Peterlee.
- Aircraft Products Division, Engineering Division, Linread-Fabco Ltd. and all overseas operations traded profitably.
- Group Trading Profit and Income, before depreciation and interest, could reach £725,000 for the year providing consumer durable expenditure is stimulated, as expected in the period March to July, 1976 by V.A.T. reductions in the U.K. and other influences in Australia and Canada. This would produce a break-even result at the earnings level.

SUMMARY OF RESULTS (£'000)	JAN. 1976	JAN. 1975
External Sales	4,695	4,353
Trading Profit and Unfranked Income	111	445
Profit (Loss) before tax and Extraordinary Items	(227)	196
Attributable earnings (Losses)	(92)	108
Basic earnings per share (5,354,021 Shares)	(1.72p)	2.02p

Manufacturers of  
Specialised fastener systems for the aerospace, consumer durable,  
automotive and building industries  
**BIRMINGHAM - ENGLAND**

## Chancellor details stock relief measures

IN HIS Budget, Mr. Denis Healey proposed a continuation of the past relief equal to the amount of the decrease. The advantage of stock in trade and work in progress. In the Finance Bill, published last week, the proposals concerning tax relief show that it is to be available for all businesses, whether carried on by companies, partnerships or sole traders. The amount of the relief for each period of account will be the amount of the increase in the value of stock in trade over that period, less 15 per cent of trading income, after deduction of capital allowances, for that same period.

The main differences between the further relief and the provisions which it follows are:

- a the profits restriction is 15 per cent of trading income after deduction of capital allowances, instead of 10 per cent before;
- b the relief is calculated for each period of account separately—that is, by reference only to the circumstances of that period;
- c the relief is to be given by means of a deduction from profits, instead of (as in the previous two years) a deemed reduction in closing stock values.

The relief remains a deferral of tax, and not a permanent reduction in liability. Should stock value decrease in any period, an adjustment is to be made to the tax profits or losses

in order to recover an amount (£40,000). (There is, of course, no recovery of past relief, since a recovery of relief occurs only when stock values fall during a period.)

3 The book values of a company's stocks since 1973 have moved as follows:

Book value of stock Dec 31 1973	£200,000
" " 1974	£180,000
" " 1975	£170,000
" " 1976	£190,000

The company's trading profits after capital allowances for the year to December 31, 1975 are £50,000.

Under the provisions of Section 15 Finance Act 1975 and Schedule 10 Finance (No. 2) Act 1975, the company was not entitled to claim stock relief for the years to December 31, 1973 and December 31, 1974 since the value of its stock fell in those years. However, for the year to December 31, 1975 there was an increase in stock value of £20,000 (£190,000 less £170,000), and the company is therefore entitled for relief of £20,000 less 15 per cent of £50,000, i.e. £7,500.

4 The company has claimed stock relief under Schedule 10 Finance (No. 2) Act 1975 amounting to £80,000. However, during the year to December 31, 1975 the book value of the stock fell from £200,000 to £180,000. £10,000 of the relief previously granted is treated as a trading receipt. There remains unrecovered past relief of £70,000.

## COMPANY NOTICES

### GOLD FIELDS GROUP

WATERVAL (NORFOLK) LTD.  
PLATINUM MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa)

### DECLARATION OF DIVIDEND No. 49

UNITED KINGDOM CURRENCY EQUIVALENT

In accordance with the Standard Conditions relating to the payment of Dividend No. 49 declared on 20 March 1976 payments from the stock of the United Kingdom currency will be made in United Kingdom currency at the rate of exchange of R1.61:£1.00.

South African currency to 21 United Kingdom currency, the being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom, on 20 April 1976 as advised by the Company's South African bankers.

The United Kingdom currency equivalent of Dividend No. 49 of 2.80 pence per share is therefore 1.52 pence per share.

By Order of the Board,  
C. J. GREEN,  
Joint London Secretaries.

London Office:  
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London EC2R 6EG.

United Kingdom Registered  
Lloyd's Bank Limited  
Registrar's Department.

Chartered Accountants,  
West Sussex, SN12 6DA.  
20 April 1976.

### DE BEERS CONSOLIDATED MINES

LIMITED

(Incorporated in the Republic of South Africa)

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(Incorporated in the Republic of South Africa)



## GIBBONS DUDLEY Limited

Refractories, Building Products, Engineering, Industrial Estates

## 1975 Profits increased by 46%

SUMMARY OF RESULTS	1975	1974
	£'000	£'000
Sales	28,596	22,474
Profits	2,541	1,741
Dividends per share	3.65p	2.88p
Earnings per share	9.56p	6.16p
Assets per share	159.94p	147.33p

In his annual statement, the Chairman, Mr. Roger D. Turner reported that all divisions except Refractories had shown significant increases in profits in 1975, and that profits for 1976 were expected to be over £3m. The strong liquid position of the Group was enabling a £4.5m expansion programme to be financed from existing facilities.

The Annual General Meeting will be held on 13th May in Birmingham.  
Copies of the Report and Accounts may be obtained from the Secretary at  
P.O. Box 19, Dudley, West Midlands DY3 2AQ.

## Conference on North Sea oil

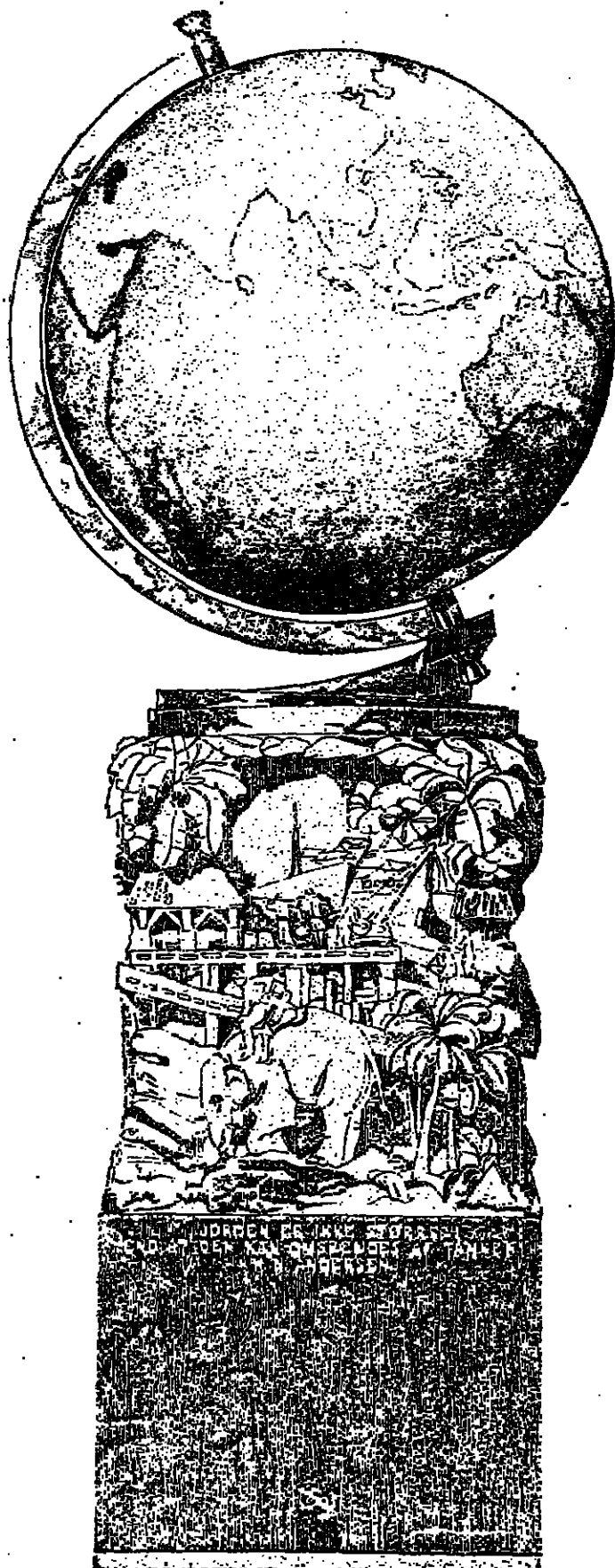
DEVELOPERS and operators in the North Sea oil and gas industries will be meeting in Oslo on May 3 and 4.

The North Sea in 1976 Conference, under the chairmanship of Mr. Sivert Nielsen, director, Bergens Privatbank, and Mr. Joseph Grimond, Liberal MP for Orkney and Shetland, will be concerned with the protection and security of offshore facilities, the choice between concrete and steel platforms and the search for new rig business by offshore contractors.

Among the speakers will be Mr. B. Gjerd, Norwegian Minister of Industry, Sir Jack Rampton, Permanent Under-Secretary, Department of Energy, Mr. M. H. Barber, manager, Joint Interests Division, Conoco North Sea, and Mr. John Bifen, Opposition spokesman on energy.

The conference is being arranged by the Financial Times, together with the Norwegian Journal of Commerce and Shipping, Svenska Dagbladet, Berlingske Tidende, and Helsingin Sanomat.

**A. Grantham Ltd.,**  
are proud to have  
conferred upon them  
*The Queen's Award  
to Industry for  
Export Achievement  
1976.*



## The East Asiatic Company Limited, Copenhagen

## Annual Report 1975

Already in the Company's Annual Report for 1974, we felt it appropriate to express the opinion that the prevailing unfavourable world trade conditions might well prove to be of longer duration than anticipated in some quarters.

Although there are signs that the turning point has been reached, it is not in our opinion too early to predict when a real improvement will manifest itself generally. In our own country this will depend on the extent to which it is possible to contain the present reduced tempo of inflation, a prerequisite for restoration of our competitiveness, after a number of years of excessive cost increases.

The results for the year have been influenced by adverse freight market conditions, and by reduced earnings of some of our industrial undertakings, the latter of which is clearly reflected in the Group results; however, as a whole the overall results must in the circumstances be considered satisfactory.

The Group turnover was kr 16,100 mill. compared with kr 18,800 mill. in 1974; the decrease is attributable mainly to the lower price level for raw materials.

After allocation of kr 75 mill. to the special contingency fund, which was established last year with a provision of kr 100 mill., the net result for 1975 of the Parent Company is a profit of kr 91.1 mill. compared with kr. 102.9 mill. in 1974. The result is arrived at after deduction of depreciation on ships, buildings, etc. amounting to kr 65.9 mill. and company taxation of kr 39.7 mill.

With the addition of kr 15 mill. brought forward from the previous year, the amount at disposal totals kr 106.1 mill. which it is proposed to appropriate in accordance with the profit and loss statement including distribution to shareholders of a dividend of 12 %, equivalent to kr 60 mill.

Due to continuing legislation on dividend ceilings it is still not possible to distribute to the shareholders the kr 10 mill., representing the unpaid additional dividend of 2 %, for which provision was made in 1973.

Copies of the full Report are available on request.

## GROUP PROFIT AND LOSS ACCOUNT FOR 1975

	1975 (1,000 kr)
Turnover	16,101,280
External turnover	12,548,006
Internal turnover	3,553,274
	16,101,280
Result of Activities	
Turnover and result of activities derive from:	External turnover
Shipping	1,311,899
Trade	5,241,811



## HOME CONTRACTS

## Leyland Group's £2m. orders

LEYLAND SPECIAL PRODUCTS GROUP companies have received orders totalling more than £2m. in new lines and de-seaming stations at Aveling-Barford has won contracts worth over £1,350,000 from Sir Alfred McAlpine and Sons for 14 roadmaking and earthmoving machines, almost half of which are dumptrucks for use on the CEB's pumped storage power station at Dinorwic, in Snowdonia. The remainder of this contract covers 14 Centaur dumptrucks for McAlpine quarry operations in South Wales, plus 11 motor graders and road rollers for use on various other work, including the western extension to the M63 motorway. Coventry Climax has been awarded an order worth £750,000 for 100 forklift trucks from the Harvey Plant Group, which also includes an option on a further 50 trucks.

ROCLA PIPES, Milton Keynes, has been awarded an order worth £450,000 to supply reinforced and prestressed concrete pipes for the London Borough of Newham for use in its Beckton surface water sewerage scheme.

EAK, a Plessey Company, is supplying a further three radio stations for Total pipe laying barges operating in the North Sea. The contract—now worth over £400,000—brings the total number of stations supplied to nine.

N. G. BAILEY & CO., Sheffield, has won orders totalling almost £350,000. They involve complete electrical installation, and one of them worth about £125,000, concerns a coal preparation plant at

Thurcroft Colliery, South Yorkshire. Other contracts relate to a new Littlewoods store at Bedford, a College of Art at Rotherham, Phase 2 of the Skegness Pier development scheme, and the new Woodhouse Mill sewage works at Sheffield.

BURROUGHS has received an order worth about £300,000 from Midland Bank for 2,000 electronic printing calculators. The machines are to be installed in the bank's branches and head office departments and will be used primarily for "remittance operation"—a system involving the adding-up of credits and debits by batches for proving the day's work.

CLARKE CHAPMAN, Derby, has won a £300,000 contract under which a chrome oxide washing plant is to be installed at British Chrome and Chemicals chrome manufacturing complex at Eaglescliffe, Co. Durham.

## Clachan wins £2m. BSC work

CLACHAN EXCAVATIONS AND CONSTRUCTION, Paisley, has been awarded a £2m. contract by the British Steel Corporation for site preparation work at Hunterston (Ayrshire) to prepare the way for construction of the UK's first two direct reduction plants. Work involves reclamation and levelling on a 35 acre site adjoining the stockyard now being constructed as part of the Corporation's ore and coal terminal project. An embankment will also be formed for a railway line linking the direct reduction plants with the main line system.

PLESSEY AEROSPACE has received an order worth over £300,000 for a range of equipment for the Hawker Siddeley Sea Harrier FRS Mk. 1. It covers water injection pumps, air filters, fuel booster pumps, pressure regulating valves and air-motor servo units.

## Henry Boot's £2.4m. work

HENRY BOOT CONSTRUCTION, Sheffield, has won a £1.7m. contract for 197 dwellings to be built at Mansfield Road, Swallownest, for Rotherham Borough Council, which has also awarded the company an order worth £409,000 for construction of an observation and assessment centre at Kimberworth Park, Rotherham. Henry Boot has also received a contract worth £235,000 from the Cor. Salford University, on which work has already started, to construct an engineering services and works building.

GEC TELECOMMUNICATIONS has been awarded a contract worth about £200,000 by the Department of the Environment for the first stage of a new co-ordinated motorway communications network. The system will provide bi-directional transmission circuits for the control of motorway signals, telephones, and other devices by remote computer.

RENWICKS FREIGHT, a division of the Renwick Group, has been awarded a two-year contract worth £200,000 per annum, by British Leyland for the distribution of their Unipart replacements in South Wales and the West Country.

WARREN POINT, Welwyn, Herts., has won a contract worth about £150,000 from British Gas for the design and development of a complete ruggedised data acquisition and high-speed data processing system.

KING-WILKINSON, a U.K. affiliate of King-Wilkinson Offshore, Inc., has been awarded a contract to manage the offshore installation of Occidental of Scotland's Claymore facilities.

NCR has received orders from the Post Office for 18 Century 8200 computers and 50 NCR 798-101 visual display terminals to process payrolls for Post Office workers in the London area.

growth, controlled costs, ved resources were ms for 1975

## Objectives achieved

R.H.C. Herron, Chairman of Granger Society at the 114th Annual General

ts increased by £5,293,474 751,784.

res increased by £203,291 to 244. Now 3.72% of Total Assets

idity amounted to £10,079,301 anting 24.7% of Total Assets

24,600 was advanced on during ar

Granger Building Society

The Building Society Association for investments by Trustees  
45, Wood Street, Newcastle upon Tyne NE1 6TP  
0676  
See 12/25 Weymouth Street, WIN 5LE Tel. 01-935 6069

## BARTON &amp; SONS LTD

## 1975 A RECORD YEAR

	1975 £'000s	1974 £'000s
les	30,198	26,177
fits	2,965	2,835
nings per share	9.79p	9.37p
idend per share	2.6605p	2.4931p

OSPECTS  
eems that 1976 profits could reasonably satisfactory with the ond half making the greater tribution.

l accounts from:  
Secretary, Marriott Road,  
dley, West Midlands, DY2 0LA.

## TER-INFLATION ACT 1973

have given consent to the declaration by the following of dividends of the total amounts specified for the ending on the specified dates:

Metals Group Ltd., London, SW1	£3,939,052	31.176
nd and Building London, W1	£336,722	31.1275
Dorking Hull-£181,800	31.1275	
Manchester-£33,508	31.176	
Garages Ltd., Manchester-£44,308	31.1275	
ers Corp'n. Ltd., Harlow-£420,443	31.1275	
ster Ltd., London, W1	£442,320	31.1275
lorton & Sons Ltd., Kilmarnock	£100,000	30.676
Group Ltd., London, SW1	£41,539	31.1275
chews Ltd., Norwich	£462,000	28.1275
oup Ltd., Glasgow	£1,417,957	2.176
tations Ltd., London, EC3	£292,710	31.376
Engineering Group		
Lewes	£410,678	31.1275
Cowley	£12,308	31.176
London, WC2	£1,165,243	31.1275
d Co. Ltd.,		
als International		
Iver	£154,416	31.1275
Cheltenham	£718,475	31.1275
Oldham	£18,254	31.1275
n Ltd.,	£4,187,588	31.1275
Doncaster	£687,380	31.1275
Leicester	£102,692	31.1275
Tamworth	£54,860	31.1275
k Group Ltd., Manchester	£38,444	30.975
g Rubber Ltd., Sevenoaks	£546,703	31.176
Windsor	£4,620,354	31.1275
Concrete Ltd., Feltham		
Ice Rink Company		
Glasgow	£2,250	30.975
ckintosh Ltd., York	£3,190,154	31.176
o Ltd., London, W1	£204,655	31.1275
es Ltd., Newcastle	£1,438,302	31.1275
Sons Ltd., Perth	£1,184,121	31.1275

l by the Treasury as required by the above Act

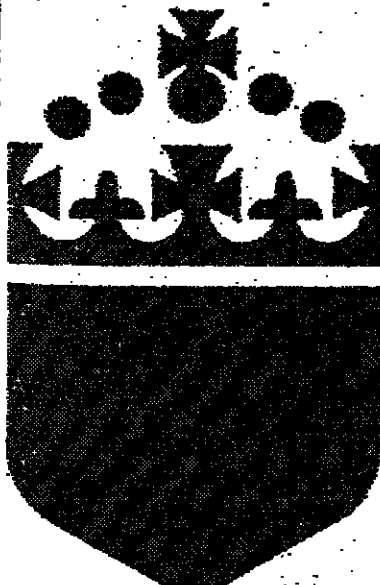
## VICTOR PYRATE COMPANY

roud to receive the Queen's Award to r export achievement.

manufacturers of tank-washing equipment l's tanker market.

VENUE, SOUTH OCKENDON, ESSEX, RM15 5DP

er company of the Samuel Hodge Group



# Royal Insurance

## Salient points from Mr. Daniel Meinertzhagen's Statement

The Annual General Meeting of the Royal Insurance Company Limited will be held on Thursday, 13th May, in Liverpool. The following extracts are from a statement by the Chairman, Mr. Daniel Meinertzhagen, sent to stockholders with the 130th Annual Report and Accounts.

Despite the many problems the company has faced, improvements were achieved in all but two of the main territorial divisions, most notably in Australia where the underwriting loss was reduced substantially but even in the United States where conditions were so very bad. However the deterioration in Europe was something of a disappointment, even though the loss was entirely due to the effect of adverse motor experience in the Netherlands.

The total underwriting result, a loss of £32.4m as compared with the loss of £39.8m in 1974, did not show quite the measure of improvement for which we had been looking even as late as November and the final outcome was marred by the adverse effect of the unusually severe weather conditions experienced in parts of Canada during December.

Nevertheless the firm measures taken during 1974, which were continued in 1975, to reduce our exposures in the less profitable areas and classes of business, and to increase premium levels to achieve profitability despite the inroads of inflation, are having their effect. We are hopeful that, with much of the benefit yet to emerge from the higher premiums already in force and with the further corrective action still being taken, the trend of improvement will gather pace during the current year. It must be expected, however, that, following the violent storms in the United Kingdom in January, and with the continuing problems in the United States, the improvement over last year may well not emerge to any material degree until the second half of the year. I can assure stockholders that every possible endeavour has been and continues to be made to restore the underwriting to profitability, though this may still take some time to achieve.

A particularly helpful feature of 1975 was the substantial rise in the level of stock markets during the year, not only in the United Kingdom but in the other major markets of the world as well. This improvement was reflected in the market value of our investments and I am pleased to be able to tell stockholders that, also taking into account the additional capital raised by the rights issue towards the end of the year, the Group's ratio of stockholders' funds to 1975 premiums (the 'solvency margin') was approximately 46% at the year-end. Since the turn of the year market values have increased further and the ratio to 1975 premiums is at present around 51%.

There was a useful increase in investment income to £62.5m of which approximately £1.4m arose from investment of the new money raised by the rights issue and the use of this money for a full year will, of course, help to produce a further increase in investment income during 1976.

The total operating profit for the year of £32.7m before taxation was more than twice that achieved in 1974. After taxation the profit was £21.1m and the final dividend recommended of 8.087p will bring the total distribution for the year to 13.387p (compared with 12.544p in 1974). This accords with the expectation expressed at the time of the rights issue and will leave a transfer to retained profits of £2.6m.

One of the major difficulties with which insurance companies have been grappling during the recent period of high inflation has been and is that the rates of inflation in so far as insurance business is concerned are generally higher than the commonly quoted rates of inflation. In particular over a period the level of Court awards for bodily injury and the cost of repairing motor vehicles and property have been consistently outrunning monetary rates of inflation generally throughout the world. The position has been further complicated due to the political sensitivity which has emerged in many aspects affecting insurance and the growth of consumerism and consumer-awareness. These in turn have led in many places to a limitation of premium rates and growth either through direct political intervention or by State-sponsored competition or other forms of restriction. The trend in this direction is one which it is difficult to see being reversed in the short term and many people, especially politicians, tend to forget that in the long run claims can only be satisfied out of the premiums collected and what can be earned on them. It is a feature which has a particularly adverse effect where risks which are unacceptable on commercial grounds are required by law to be covered in the market at tightly regulated rates or where a deficiency of one insurer, no matter how it arises, must be met in whole or in part by others.

If attitudes of this kind persist they will serve only to undermine the capital base of insurers making it increasingly difficult for

them even to accommodate the higher sums insured necessitated by the effects of inflation, quite apart from the growing demands for more sophisticated forms of insurance cover and the need to serve continuously increasing populations and the growth in world trade.

The ability to maintain and develop adequate free reserves is quite essential for the future of any insurance business. Such growth in reserves should come, in the first place, from surpluses emerging from profitable underwriting, with investment income and capital appreciation from the pursuit of successful investment policies also playing a vital role. The alternative of raising additional capital in the market also depends on running a successful business which can show good prospects for the future. The past growth and successes of the industry have been based upon these precepts and the ability to exercise the maximum freedom to pursue investment policies consistent with policyholders' and shareholders' best long-term interests is an essential corollary. Proposals which are made from time to time artificially to influence the direction of our investments must conflict with these interests.

This year we shall for the first time be holding the Annual General Meeting in our new building in Liverpool in which is to be housed our Head Office for the United Kingdom. The building is due to be completed by mid-year and it is with great pleasure that I record that Her Royal Highness Princess Alexandra has graciously consented to perform the official opening ceremony on 7th July.

I express my thanks and those of the stockholders for the dedication to the affairs of the company shown by management and staff throughout the world during the past very difficult year. It is principally through the exercise of their skill and judgment that we have been able to show the improvement achieved in the company's position during the past twelve months and, whilst much still remains to be done, I have every confidence in their abilities to carry through to a satisfactory conclusion the difficult tasks that lie ahead.

I also thank most warmly our agents throughout the world for the loyal support they have continued to give us during the past year.

Copies of the Report and Accounts can be obtained from The Registrars Department, 1 North John Street, Liverpool L69 4AS.

## Summary of Consolidated Results

	1975 £m	1974 £m
General Insurance Premiums Written	786.9	663.9
Earnings		
General Insurance Underwriting Result	-32.4	-39.8
Investment Income on Stockholders' and General Insurance Funds	62.5	51.8
Stockholders' Long-term Insurance Profits	1.7	1.7
Share of Associated Companies' Profits	0.9	1.3
Profit before taxation	32.7	15.0
less UK and Overseas Taxation	11.4	4.3
Minority Interests	0.2	0.0
Net Profit (per unit of stock)	21.1 (15.9p)	10.7 (8.3p)
Dividend		
Interim	6.4	3.0
Second Interim		3.0
Proposed Final	12.1	9.7
Total (per unit of stock)	18.5 (13.4p)	15.7 (12.5p)
Transfer to Retained Profits	2.6	-4.4

Royal Insurance looks after you. Fast



(This advertisement appears as a matter of record only)

**Banco Nacional de Obras y Servicios Públicos, S.A.****\$220,000,000**

Medium term loan

Managed by

Libra Bank Limited

Chase Manhattan Limited

Canadian Imperial Bank of Commerce

Western American Bank (Europe) Limited

Banco de Comercio, S.A.

Citicorp International Group

Co-Managed by

Associated Japanese Bank (International) Limited

Fidelity Union Trust Company

First Pennsylvania Bank N.A.

Japan International Bank Limited

Manufacturers National Bank of Detroit

Morgan Guaranty Trust Company of New York

Westdeutsche Landesbank Girozentrale

Chemical Bank

First International Bancshares Limited

First Wisconsin National Bank of Milwaukee

London Interstate Bank Limited

Marine Midland Bank

Orion Bank Limited

And provided by

The Chase Manhattan Bank, N.A.

Citibank N.A.

First Pennsylvania Bank N.A.

Marine Midland Bank

WestLB International S.A.

First International Bancshares Limited

First National Bank in Dallas

Security Pacific National Bank

Japan International Bank Limited

Nomura International (Hong Kong) Limited

Mitsubishi Bank (Europe) S.A.

Bank of Scotland

Investitions-und Handels-Bank A.G., London Branch

The Sanwa Bank of California

Banco de Comercio, S.A.

Chemical Bank

First Wisconsin National Bank of Milwaukee, London Branch

Morgan Guaranty Trust Company of New York

Libra Bank Limited

Bank of Montreal (Bahamas &amp; Caribbean) Limited

Maryland National Bank, Nassau Branch

Wells Fargo Bank, N.A.

Kuwait Pacific Finance Company Limited

Third National Bank in Nashville

Tokai Bank (Nederland) N.V.

Daiwa (Europe) N.V.

Mercantile Trust Company N.A., Grand Cayman Branch

United Virginia Bank

Canadian Imperial Bank of Commerce

Fidelity Union Trust Company

Manufacturers National Bank of Detroit

Orion Bank Limited

Associated Japanese Bank (International) Limited

The Bank of Tokyo Trust Company

National Bank of Detroit

Western American Bank (Europe) Limited

London Interstate Bank Limited

The First National Bank of Atlanta, Grand Cayman Branch

Bank Leu International Limited

Interamerican Bank Corporation S.A., Panama

The Nikko (Luxembourg) S.A.

Wachovia Bank and Trust Company, N.A.

Agent bank

Libra Bank Limited

**APPOINTMENTS****Whitbread specialist directors**

Mr. A. J. Burge, Mr. R. M. Martineau, Mr. D. L. Sheridan, Mr. D. O. Smith and Mr. J. Q. Walker have been appointed specialist directors of WHITBREAD AND CO.

Mr. Roy Wausby has been appointed chairman and group chief executive of CATTLE'S (HOLDINGS).

Mr. John Labgham, an executive director of Stone-Platt Industries and chairman of Stone Manganese Marine, has been appointed a non-executive director of BFB INDUSTRIES.

Lady Taylor has been appointed a director of TAYLOR WOODROW, wife of Sir Frank Taylor, who founded the group. Lady Taylor is a member of the executive Board and a director of Taylor Woodrow Homes.

Mr. John Nugent has joined the Board of WHITE CHILD AND BENEY.

Mr. A. W. Hartwell has been appointed chairman of CORNERCROFT following the retirement of Mr. J. R. Mend.

Mr. J. S. Lyon has been appointed managing director of HUNTON INTERNATIONAL, a subsidiary of Weeks Associates.

Mr. W. Stanley Nelson, who joined FORDS OF BRISTOL in 1949, has been appointed managing director.

Mr. Peter Macadam has been appointed a director of TOBACCO SECURITIES TRUST COMPANY. Mr. Macadam is the chairman of British-American Tobacco.

Mr. A. J. Beveridge has been elected a director of STAR OFFSHORE SERVICES.

Mr. Geoffrey Sealey has been elected to the Board of GRANADA MOTORWAY SERVICES as managing director. He has been with Granada for three years and has been responsible for the food service and retailing. Granada Motorway Services, a subsidiary of Granada Group, operates eight motorway service areas.

**WM SWORD & CO**  
INCORPORATED

announces the formation of an

**International Investment Banking Firm****Managing Directors**

Hoyt Ammidon, Jr.

Daniel J. Conroy, Jr.

Donald D. McCuaig

Richard D. Nagel

James M. Revie

S. Wyman Rolph III

Joseph M. Self

William A. Stoltzfus, Jr.

Charles Barnwell Straut

William Sword

22 Chambers Street, Princeton, New Jersey 08540

Telephone: 609-924-6710 Telex: WmSwordCo Prin 84336

Cable: WMSWORDCO Princeton NJ

This announcement appears as a matter of record only

New Issue:

**\$25,000,000** (Canadian)**TRADERS**  
GROUP LIMITED**9% Senior Secured Notes Series AS due March 15, 1982**

McLeod, Young, Weir &amp; Company Limited

Dean Witter International

Bankers Trust International Limited

Orion Bank Ltd

Société Générale de Banque S.A.

Swiss Bank Corporation (Overseas) Ltd

Union Bank of Switzerland (Securities) Limited

S.G. Warburg &amp; Co

H. Albert de Bary &amp; Co. N.V.

Algemene Bank Nederland N.V.

A. E. Ames &amp; Co.

Amsterdam-Rotterdam Bank N.V.

Bache Helsey Stuart Inc.

Julius Baer International

Banca Commerciale Italiana

Banca del Gottardo

Banca Nazionale del Lavoro

Banca della Svizzera Italiana

Banco di Roma

Bank Gutzwiller, Kurz, Bungenier (Overseas)

Bank Leu International Ltd.

Banque du Bénélux S.A.

Banque Bruxelles Lambert

Banque Française du Commerce Extérieur

Banque Générale du Luxembourg

Banque de l'Indochine et de Suez

Banque Internationale à Luxembourg

Banque Lambert-Luxembourg S.A.

Banque Nationale de Paris

Banque de Neufville, Schlumberger

Banque de Paris et des Pays-Bas

Banque Populaire Suisse SA Luxembourg

Banque Paribas

Banque de l'Union Européenne

Banque Worms

Baring Brothers &amp; Co. Limited

Bayerische Vereinsbank

Berliner Handels- und Frankfurter Bank

Blyth Eastman Dillon &amp; Co. International

Burns Bros. and Denton Limited

Caisse des Dépôts et Consignations

Cazeno

Citicorp International Bank Limited

Commerzbank Aktiengesellschaft

Compagnia Finanziaria Interbancaria

Continental Illinois Limited

Creditanstalt-Bankverein

Crédit Commercial de France

Crédit Industriel d'Alsace et de Lorraine

Crédit Industriel et Commercial

Crédit Lyonnais

Crédit du Nord et Union Parisienne

Credit Suisse White Weld Limited

Daiwa Euro

Den Danske Landmandsbank

Den norske Creditbank

Deutsche Girozentrale-Deutsche Kommunalbank

Dewar &amp; Associates International S.C.S.

Dillon, Read Overseas Corp

Dominion Securities Corporation Harris &amp; Partners Limited

Dresdner Bank Aktiengesellschaft

Effectenbank Aktiengesellschaft

First Boston (Europe) Limited

Robert Fleming &amp; Co. Limited

Fry Mills Spencer

Girozentrale und Bank der Österreichischen Sparkassen

Goldman Sachs International

Greenshields Incorporated

Handelsbank N.V. (Overseas)

Hessische Landesbank

Hill Samt Ltd

International Marine Banking Co. Limited

Kleinwort, Benson Limited

Kreditbank

Kreditbank S.A. Luxembourg

Kuhn, Loeb &amp; Co. International

Lazard Frères

Lazard Frères et Cie

Lévesque, Beaubien Inc.

London Multinational Bank (Underwriters)

Manufacturers Hanover Limited

Marck, Finck &amp; Co.

Merrill Lynch International

B. Metzler &amp; Sohn &amp; Co.

Midland Doherty Limited

Samuel Montagu &amp; Co. Limited

Morgan Grenf

Nesbitt, Thomson Limited

The Nikko Securities Co., (Europe) Ltd.

Nomura Euro

Peterbroeck, Van Campenhout, Kempen S.A.

Pictet International Ltd.

Pierpont, Fendley &amp; Pierpont

W. C. Pitfield &amp; Co. (London) Ltd.

N.M. Rothschild &amp; Sons Limited

Salomon Brothers

Richardson Securities of Canada (U.K.) Ltd.

Scandinavian Bank Limited

J. Henry Schroder Wag

Santo Spirito Investments Limited

Schweizerische Hypotheken- und Handelsbank

Skandinaviska Enskilda

Slavenburg Oyens &amp; van Eeghen N.V.

Smith Barney, Harris Upham &amp; Co. Incorporated

Société Centrale de

Société Générale

SoGen-Swiss International Corporation

Strauss, Turnbull &amp; Co.

Sumitomo Whi

Svenska Handelsbanken

Trade Development Bank Overseas Inc.

Verenigde W. A. A. A. A.

M.M. Warburg-Brinckmann, Wirtz &amp; Co.

Warburg Paribas Becker Inc.

Westdeutsche Lan

Westfälenbank Aktiengesellschaft

Williams, Glyn &amp; Co.

Wood Gundy Limited

Yamatichi International (I) Limited

**REPORT TO INVESTORS**  
from a company called TRW**1975: Higher Sales, Higher Earnings**

TRW Inc., a major international supplier of high technology products and services, reports higher sales, earnings, and earnings per share for 1975.

1975 sales reached the \$2.59 billion mark, compared to 1974's \$2.49 billion. Earnings after taxes reached \$103.9 million, or \$3.08 per share, compared with restated 1974 net earnings of \$93.0 million, or \$2.76 per share.

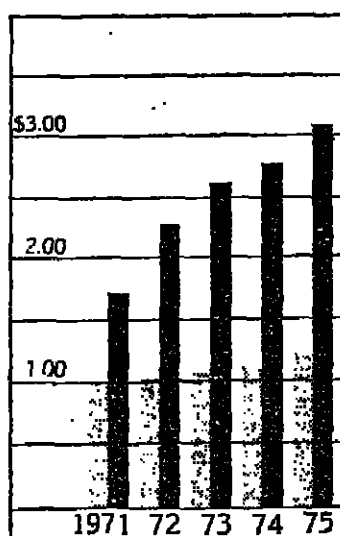
**Factors in 1975 Success**

- Management at every level of the company effectively implemented long-range plans which anticipated reduced worldwide economic activity and continuing high inflation in 1975.
- TRW's decentralized operating units skillfully adjusted their near-term plans and budgets to accommodate rapidly changing market conditions.
- The nature of our diversification permitted emphasis on strong segments of the company's business that more than offset defensive steps in segments that cycled downward.

**Gains Noted in Several Business Categories**

Significant gains were achieved in the following lines of business: international car and truck products, energy products and services, and automotive replacement parts. The electronics and fasteners, tools and bearings categories both suffered from weakness in demand in some segments of their markets.

FINANCIAL HIGHLIGHTS (Dollar amounts in thousands except per share data)			
	1975	1974 (Restated)	% Change
Net Sales	\$2,585,683	\$2,486,022	4.0%
Earnings Before Taxes	\$184,305	\$176,333	4.5%
Percent to Sales	7.1%	7.1%	
Net Earnings	\$103,899	\$92,975	11.7%
Percent to Sales	4.0%	3.7%	
Percent to Average Shareholders' Investment	14.3%	13.9%	
Primary Earnings	\$3.08	\$2.76	11.6%
Fully Diluted Earnings	2.86	2.62	9.2%
Cash Dividends Paid	1.20	1.12	7.1%
Total Assets	\$1,686,465	\$1,697,532	(.7)%
Total Shareholders' Investment	\$761,854	\$694,129	9.8%



EARNINGS AND CASH DIVIDENDS PER COMMON SHARE  
 □ Cash dividends per share  
 ■ Primary earnings per share

**1976 And The Future**  
 TRW's performance during the last 10 years—including performance exceeding that of its markets during two worldwide recessions—permits confidence in the future. There is reason to expect that TRW's performance can be even better as worldwide economic conditions improve in the years immediately ahead. For complete information on TRW's 1975 results, please write for a copy of our annual report. TRW Europe, Inc., 25 St. James's Street, London SW1A-1HA.

**A COMPANY CALLED**  
**TRW**

10011 no 110











فكلاصة الفصل

## Mystery bid scores with Rangers shares

WITHIN three minutes yesterday an undisclosed party had amassed 36,300 Ordinary shares of Rangers Football Club, present leader of the premier division of the Scottish League, for an outlay of £295,845.

This abnormal block of shares, part of the estate of a former chairman of the Glasgow club, the late Mr. Matthew Taylor, was sold on the floor of the Scottish stock exchange in Glasgow for £8.15 a share. Earlier this year Rangers shares, which give holders social prestige in Scotland, had changed hands at between £7 and £8 a share. Before the auction the share price stood at £7.25. Immediately after, it was at £7.75. The batch on offer represented 10 per cent. of the share capital of the club.

They were auctioned by Mr. William Carmichael, senior partner of a firm of City brokers. There were three bidders, one of which is thought to have been the Rangers Board. Bidding started at the reserve price of £5 going up to £8 by the old fashioned method of one-sixteenth of a pound and thereafter in decimal units.

The undisclosed client was represented by the stockbroking firm of Keir, Anderson Miller and Stevenson. Mr. William Quallie, a partner in the brokers, told reporters afterwards: "I'm afraid I cannot say very much to you as we do not disclose anything about our clients as a matter of principle."

He promised to get in touch with the client and convey a message to the stock exchange in half an hour, but an official of the exchange said: "Mr.

## MP's call for reform of Parliament

MAJOR constitutional reforms are needed "if power is to be wrested back from Number 10 and Whitehall," a Conservative MP said yesterday.

Mr. Anthony Grant (Harrow Central) told the Lunchtime Comment Club in London that Parliament was "increasingly becoming putty in the palm of the Premier" who chose Ministers and even named election day.

The MP called for five reforms to be considered, aimed at returning power to the people through their MPs: Fixed-term elections; shorter Parliamentary sessions; fewer MPs, but with a streamlining of their responsibilities; better pension or compensation provisions for MPs to ensure no one was barred from Parliament on financial grounds; a limit on the time one MP can represent one constituency.

## Top people are leaving London

BRITAIN'S peers are feeling the pinch. That is the message of a new economy-sized Debreit's guide to the aristocracy—published to-day to mark the Queen's 50th birthday.

Mounting living costs are sending the top people to the hills—deserting the graceful squares of Mayfair, Belgravia and Kensington.

Debreit's editor Patrick W. Montague-Smith notes in a preface: "During the course of preparation of this edition it has been very noticeable that there has been wholesale movement of those mentioned in Debreit's from London to the country."

"Those who have two addresses have often deleted the London house or flat. These moves are doubtless due to the high cost of living in London."

Just in case anyone might imagine Marquesses and Viscounts might be favouring semis in Edgware or maisonettes in Croydon this year, Mr. Montague-Smith adds: "Few seem to have moved to the outer suburbs."

## Smaller

"The most popular districts are the Home Counties, the West Country, the Cotswolds and East Anglia."

The new volume is nearly 1,000 pages smaller than before. This means that humble knights and companions of chivalry orders no longer have the satisfaction of sharing this famous book with the Royal Family and dukes. Instead, they will have entries in the less prestigious Kelly's Handbook, produced by the same publisher.

The change allows shortening of the volume's former title, Debreit's Peerage, Baronage and Companionage.

As from the previous edition in 1973, Debreit's has ceased being an annual publication. But the economies have not stopped the price going up from £22.50 last time to £25 or £30, depending on the binding.

Debreit's Kelly's Directories, £25.



1976

Britain's leading manufacturers of lighting have now gained their third Queen's Award to Industry for Export Achievement.

In 1972 the company also gained a Queen's Award to Industry for Technological Innovation.

Once again Thorn has proved its ability to stay in the forefront of the lighting industry throughout the world.

**THORN LIGHTING**



**Petbow**  
set the  
standard

onsistent reliability from  
urope's most successful  
enerating set manufacturer  
ins Third Queen's Award

**Petbow**  
generators & welders

enerating sets 25-3000 kVA  
welding plant 200 to 800amps  
tbow Limited Sandwich Kent  
Telephone Sandwich 3311

## R. Dawes Holdings

LIMITED

### Interim Statement

	6 months ended 30.9.75 £000's	6 months ended 30.9.74 £000's	Year ended 31.3.75 £000's
ading	633	602	1,352
ffs of Associated Companies	108	237	414
by Interests	741	839	1,766
	86	42	125
TRIBUTABLE TO THE MEMBERS WES HOLDINGS LIMITED XATION AND EXTRAORDINARY	655	797	1,641
	349	409	823
BEFORE EXTRAORDINARY ITEMS y items	306	388	818
	—	(173)	(288)
INCLUDING EXTRAORDINARY	306	215	550
PER SHARE ordinary items)	5.65p	7.16p	15.10p

profits of associated companies is  
ble to the Group's holding in  
curities Limited, Ryland Vehicle  
d and Velcourt Limited.

have declared for the year ending  
976 an interim dividend of 1.75p  
, equivalent with tax credit to 2.68p

pershare, payable on 21st May 1976 to  
shareholders on the register at the close of  
business on 22nd April, 1976 (previous year—  
same). The interim dividend will absorb £94,780  
exclusive of Advance Corporation Tax (previous  
year—same).

20th April, 1976.

**SAUNDERS**

"Saunders Valve Company Limited, one of the World's leading Manufacturers of Industrial Valves, is proud to have received The Queen's Award to Industry. An Export growth of more than 150% in three years has earned the Company its Third Award. Last year 66% of Saunders' U.K. production was exported to customers in more than 60 Countries. As part of its policy of constantly expanding overseas sales, Saunders has this year launched new companies in the U.S.A. and on the continent of Europe to market and distribute its products."

**SAUNDERS VALVE COMPANY LIMITED**  
Cwmbran, Gwent Tel: Cwmbran 2044 Telex: 49241

# Your partner in Germany

Welcome to Hannover — the commercial centre of North Germany. And particularly during the Hannover Fair, the ideal place to establish successful business relationships. Many such links have been made with our help, because at the Norddeutsche Landesbank we offer a comprehensive service backed by extensive know how and widening experience in finance and credit. Do you need information about North Germany and its expanding economy?

Are you planning a trip to the Federal Republic?

Are you planning to establish new business relations or develop existing contacts with German companies?

If so we are the ideal partner for you, with our financial strength and considerable experience in international finance. We look forward to meeting you.

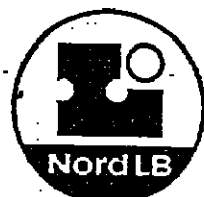
You will find us at Georgsplatz 1, Hannover in the lobby at Langenhagen Airport, Hannover at the Hannover Fair, in the Bankenallee and in the Niedersachsenpavillon, Stahlstrasse/Nordallee.

Seien Sie willkommen in Hannover.

Die Stadt im Zentrum des norddeutschen Wirtschaftsraumes ist insbesondere zur Zeit der Hannover-Messe ein Dreh- und Angelpunkt für bewährte und neue internationale Geschäftsbeziehungen. Viele dieser Verbindungen sind mit unserer Hilfe zustande gekommen und entwickelt worden; denn wir von der Norddeutschen Landesbank verfügen über das notwendige Know how und bieten im Geld- und Kreditgeschäft umfassenden Service. Brauchen Sie Informationen über die expandierende Wirtschaftsregion Norddeutschland?

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Sie finden uns in Hannover, Georgsplatz 1, auf dem Flughafen Hannover-Langenhagen im Servicetrakt, auf der Hannover-Messe in der Bankenallee und im Niedersachsenpavillon Stahlstraße/Nordallee.



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# Metal prices surge ahead in hectic trading

ing that copper prices will have to rise to satisfy medium and long-term industrial needs.

The review claims that the copper price necessary to make new mining projects attractive is more than \$1 per lb.

To arrive at this figure, the review takes as a base the production cost of the most interesting projects at the present time, 40 cents per lb, the minimum necessary for covering an estimated annual interest of 10 per cent, and amortisation of capital over 10 years, and adds 15 cents per lb as needed to cover the price premium for the margin during the first 10 years of a mine's operating life.

But the review also points out that the world copper production surplus nearly doubled from an average of 1,000,000 tons a month last year against 370,000 tons a month in 1974.

CIPREC estimates total stock at end December 1975 was 1,646m. tonnes, up from 1,048m. in 1974. The world stockpile of the 817,000 tonnes increase was in London Metal Exchange and Comex warehouses, "where it weighs most directly on market prices."

scheduled for May 19 will be turned into a two-day sale. May 17 and 18 are good growing conditions and it is likely that there will be more than the expected 30,000 bales. The corporation will also offer 8,000 bales to bring the total offering to around 40,000 bales.

At March 31, its stockpile stood at 59,316 bales.

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## SARAWAK PEPPER EXPORTS RISE

KUCHING, April 20. SARAWAK exported 29,973 tons of pepper last year, 1,388 tons more than in 1974, the Pepper Marketing Board official publication announces.

Black pepper accounted for 20,299 tons of total exports against 15,622 tons the previous year.

The market swing in favour of black pepper may be due to smaller price margins between smaller and black pepper during the year, the publication adds.

—Reuter

**... and the unlikely importer is Brazil.**

AFTER a century's uncontested leadership in world coffee production, Brazil is expected to conclude in the next few days the purchase of a large part of Angola's coffee crop. The amount of the purchase is estimated at 500,000 bags (80 kilos per bag), and the cost around £38m.

But that is not all. Brazil is rumoured to be looking for yet more coffee in the Ivory Coast, and, just as remarkable considering that Brazil overtook Cuba as the biggest cane sugar producer in the world last year, for 200,000 or 300,000 tons of refined sugar in "another, a Latin American country."

Making the most of the "coals to Newcastle" theme, the *R'do Janeiro* newspaper, *Jornal da Manhã*, has said that Brazil has managed to justify imports of most of the things it produces in plenty—up to and including Brazil nuts.

The deal with Angola forms part of a *barter* agreement in which the Angolans are expected to take buses, tractors, lorries, ships, medical equipment and rice from Brazil. A £4m credit for the buses and rice is already being arranged.

The deal with the Brazilians says they are buying coffee to safeguard their own stocks of 13m. bags, by supply African Robusta

But it would be hard to disguise Brazilian hopes that by cornering another chunk of already scarce world supplies the IBC can nudge export prices even higher, now that the sterling is higher than the dollar. The IBC has four figures for the first time in history. By so doing, it will help to compensate for last year's frosts, which have more than halved Brazil's coffee output. The average 1966-67 bag price this year, compared with the normal level of around 18m.

Brazil has bought coffee before—from El Salvador in 1973 and on the New York market for the winter. But it has never bought so large a quantity. The amount of Central American coffee found its way to the IBC depot in Trieste. The exercise—a 1m bag joint purchase by Brazil, Mexico and Colombia—was to give the world a warning of what was to come. It was a bluff, however, and the coffee

SAKAWAN exported 29,973 tons of pepper last year, 1,396 tons more than in 1974, the Pepper Marketing Board official public relations announces.

Black pepper accounted for 20,299 tons of total exports against 15,622 tons the previous year.

The market swing in favour of black pepper may be due to the smaller price margins between white and black pepper during the year, the publication added.

Reuter

[illegible]

**MEAT/VEGETABLES**  
SMITHFIELD (prices in pence per lb.)—  
chickens 47.0 to 48.0, forequarters 29.0  
to 31.0.  
Ducks—English (all 45.0 to 52.5, mediums  
23.0 to 24.0, bobbies 18.0 to 22.0, Dutch  
ducks and ends 33.0 to 38.0).  
Geese—English (all 45.0 to 52.5, seasons 50.0  
to 58.0, medium 50.0 to 53.0, heavy 46.0  
to 50.0, Scotch medium 50.0 to 54.0, heavy  
46.0 to 50.0).  
Pigs—Pork (all 35.0 to 37.0, P.M. 23.5 to 23.5, P.H. 30.5 to 31.0).  
Poultry—Turkey (all 100 lb. 31.0 to 35.5,  
100-120 lb. 31.0 to 35.0, 120-150 lb. 30.5 to  
35.0).  
Lamb—English (all 35.0 to 37.0, heavy  
over 28.0 to 31.0).  
**MEAT COMMISSION—Average fast-track**  
**prices (pence per lb.)—**  
Week ending April 17. U.K.—Cattle £25 4s  
per pound (—0.40%); Sheep 22 4s per pound  
(—0.10%); Poultry 20 4s (—0.10%);  
—0.10%); Ewes and Wales 22 4s per  
pound down 2.5 p. cent., average price  
22 4s (—0.10%); Lamb 22 4s (—0.10%);  
—0.10%); Pig 22 4s (—0.10%);  
—0.10%); Beef 22 4s (—0.10%);  
—0.10%); Pork 22 4s (—0.10%);  
—0.10%); Bacon 22 4s (—0.10%);  
—0.10%); Sausages 22 4s (—0.10%);  
—0.10%); Butter 22 4s (—0.10%);  
—0.10%); Cheese 22 4s (—0.10%);  
—0.10%); Eggs 22 4s (—0.10%);  
—0.10%); Fish 22 4s (—0.10%);  
—0.10%); Vegetables 22 4s (—0.10%);  
—0.10%); Fruit 22 4s (—0.10%);  
—0.10%); Miscellaneous 22 4s (—0.10%);  
—0.10%); Total 22 4s (—0.10%).

(+0.29). Sheep 53.8p per pound  
d.w.c (+3.7); Pigs 54.9p per sq. l.w.  
(+0.69). England and Wales—Cattle num-  
bers down 3.8 per cent., average price  
£53.7 (-0.29). Sheep numbers down 11.1  
per cent., average price 53.4p (+3.9).  
Pig numbers down 7.9 per cent., average  
price 54.1 (+0.10). Scotland—Cattle  
numbers down 3.8 per cent., average price  
£53.54 (-0.33). Sheep numbers down 16.5  
per cent., average price 54.2p (+2.29).  
Pig numbers to 18.7 per cent., average  
price 55.0p (-0.02).

**COVENT GARDEN** (Prices, in sterling)  
**Imported produce:** Grapes - 2.00-2.20;  
Varels: 1.50-3.00; Bloods 2.00-2.50;  
Eggs: 1.00-1.50; Jars 1.00-1.50;  
Lemons 4.00; Dates 4.00; Cyprist: Vale-  
ncia 3.00-3.40; Moroccan: Valencia

[illegible]

100-3.35.	Spanish.	4.57-9.43.	Castles	
Algerian.	per carion	0.55.	Avocadoes	
South African.	3.00.	Israeli.	1.59.	
Comoros-Cadary.	13	Do	3.00-3.70.	South
African.	per 1 lb	3.50.		
English produce				
Asparagus.	4.00-6.00.			
Artichokes.	1.50-1.75.			
Beans.	50 lb	White	4.50-5.00.	
Carrots.	5.50-8.75.	Carrots.	per 50 lb	
100-1.50.	Cabbages.	per bag Prime	1.50.	
100-1.50.	100-1.50.	Rhubarb.	per bag 100 lb	
100-1.50.	100-1.50.	Canflowers.	per 100 lbs.	
100-1.50.	100-1.50.	Mushrooms.	per 100 lbs.	
100-1.50.	100-1.50.	Lettuces.	per 12	
100-1.50.	100-1.50.	Swedes.	per 25 lb Devon	
100-1.50.	100-1.50.	Cucumbers.	per box 10/18	1.50-2.00.

# Limit rise in coffee: copper firm

[illegible]

Jan.	474.70,	March	460.90,		
July	492.30	Settlements	Sales		
<b>Bats.</b>					
Mar.	485-488	May	475-488 (487),		
June	491-514,	Aug.	507-5011,		
Sept.	501-514,	Dec.	521-511,		
5399,					
Graben	Meal - May	134.70-134.80			
Oct.	July	137.70-137.50	(136.30),		
133.90,	Sept.	140.50-140.30,	Oct.	141.50	
143.60,	Jan.	144.50-144.90,	Nov.	143.00	
148.00,	May	149.50			
Graben	Oil—May	16.70-14.72	(16.57)		
16.60-16.92	(16.77),	Aug.	16.99-17.00		
17.10-17.12,	Oct.	17.19-17.12,	Dec.	17.10	
17.32,	Jan.	17.30-17.15,	March	17.43	
May	17.60,				
31.00-20.00	n.m. (same),				
No. 12-	Sept	14.30 (14.35),	May	14.35	
4 c	14.36-14.35),	July	14.22-14.14		
14.37),	Sept.	14.11-14.09,	Oct.	14.08	
Jan.	13.95,	March	13.89-13.80,	May	13.80

17.75, July 13.75, Sept. 13.75. Sales  
 24—May 3491-3499 (3519-3527), Jun  
 24 (3601-3601), Sept. 3644-3644, Dec  
 28, March 3871.  
 25—NNPGE, April 20. 1776—May 252  
 1511 bidd, Nov. 2541-2541 (2544 bidd  
 60 asked, Nov. 2547 asked, Dec. 256  
 26—May 1621 bid (163 bidd), Jun  
 bid (1594), Oct. 1531 bid, Dec. 15  
 27—May 2261 (2261), July 225 bid  
 bidd, Oct. 222 bid (240, 219 num.  
 28—May 8411 bid (840), Jun  
 6417 bidd, Oct. 665 asked, Nov. 66  
 Dec. 661 num.  
 29—SCWRS 13.57 per cent. protein  
 30—SCWRS 4571 (4881)  
 31—SCWRS 4571 (4881)  
 32—SCWRS 4571 (4881)  
 33—SCWRS 4571 (4881)  
 34—SCWRS 4571 (4881)  
 35—SCWRS 4571 (4881)  
 36—SCWRS 4571 (4881)  
 37—SCWRS 4571 (4881)  
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elouse, 8 1/2¢ per Troy ounce—100  
 lots. Chicago louse 5¢ per 100 lots  
 of A.S. prices previous day  
 steam f.o.b. NY bulk tank cars  
 15¢ per Troy ounce ex-warehouse  
 "B" contract in 5¢ a short ton  
 bulk lots of 100 short tons delivered  
 cars Chicago, Toledo, St. Louis and  
 13¢ per Troy ounce for 50-ounce  
 of 93.8 per cent. purity delivered NY  
 for 68-lb bushel in store, rice  
 lots. Chicago ex-warehouse, 5.00¢  
 lots. Cent. per 24-lb bushel  
 5¢ per 49-lb bushel ex-warehouse  
 Chicago lots. Cent. per 56-lb bushel,  
 rebouse, 1.00¢-bushel lots.

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shares 1,277,074  
5,253,410

Subscriptions and applications will be  
accepted in full.

In terms of the underwriting agreement  
between the London & Great Britain Stores  
Limited and Union Acceptances Limited  
on 4 March, 1976, Union Acceptances  
Limited will subscribe for the new  
subscriptions for the balance of the par-  
ticipating preference shares to be taken up  
in terms of the revised final  
offer.

Applications will include sub-  
scriptions for 100,150 participating pre-  
ference shares and in terms of the revised  
final offer 50,000 of the Greater Britain  
Stores Limited, which participating pre-  
ference shares will only be allotted and paid  
for in accordance with that scheme.

Confirming applications and subscrip-  
tion certificates will be posted on, or before 23  
April.

**UNION ACCEPTANCES LIMITED**  
(Incorporated in England)  
A member of the Medical Group.  
20th April, 1976.

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**THE AUTOMOBILE ASSOCIATION**

Members are reminded that the Annual  
General Meeting of the Association will be held at the Navy Hotel  
Hampstead Rooms, London, on Wednesday  
28th May 1976 at 11 a.m.

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**PUBLIC NOTICES**

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**BOLTON METROPOLITAN BOROUGH**  
Council

5/11 bills paid 12th April 1976, due  
15th July 1976 at 10.00 a.m. These are  
the only bills outstanding.

[illegible]

65.00-66.00	Barbados	65.00-66.00	Barbados
66.00-67.00	Guatemala	66.00-67.00	Guatemala
67.00-68.00	Guatemala	67.00-68.00	Guatemala
68.00-69.00	Guatemala	68.00-69.00	Guatemala
69.00-70.00	Guatemala	69.00-70.00	Guatemala
70.00-71.00	Guatemala	70.00-71.00	Guatemala
71.00-72.00	Guatemala	71.00-72.00	Guatemala
72.00-73.00	Guatemala	72.00-73.00	Guatemala
73.00-74.00	Guatemala	73.00-74.00	Guatemala
74.00-75.00	Guatemala	74.00-75.00	Guatemala
75.00-76.00	Guatemala	75.00-76.00	Guatemala
76.00-77.00	Guatemala	76.00-77.00	Guatemala
77.00-78.00	Guatemala	77.00-78.00	Guatemala
78.00-79.00	Guatemala	78.00-79.00	Guatemala
79.00-80.00	Guatemala	79.00-80.00	Guatemala
80.00-81.00	Guatemala	80.00-81.00	Guatemala
81.00-82.00	Guatemala	81.00-82.00	Guatemala
82.00-83.00	Guatemala	82.00-83.00	Guatemala
83.00-84.00	Guatemala	83.00-84.00	Guatemala
84.00-85.00	Guatemala	84.00-85.00	Guatemala
85.00-86.00	Guatemala	85.00-86.00	Guatemala
86.00-87.00	Guatemala	86.00-87.00	Guatemala
87.00-88.00	Guatemala	87.00-88.00	Guatemala
88.00-89.00	Guatemala	88.00-89.00	Guatemala
89.00-90.00	Guatemala	89.00-90.00	Guatemala
90.00-91.00	Guatemala	90.00-91.00	Guatemala
91.00-92.00	Guatemala	91.00-92.00	Guatemala
92.00-93.00	Guatemala	92.00-93.00	Guatemala
93.00-94.00	Guatemala	93.00-94.00	Guatemala
94.00-95.00	Guatemala	94.00-95.00	Guatemala
95.00-96.00	Guatemala	95.00-96.00	Guatemala
96.00-97.00	Guatemala	96.00-97.00	Guatemala
97.00-98.00	Guatemala	97.00-98.00	Guatemala
98.00-99.00	Guatemala	98.00-99.00	Guatemala
99.00-100.00	Guatemala	99.00-100.00	Guatemala

[illegible]

14.13-14.2 (14.25-14.57), July 74.25-74.50  
14.30-14.37, Sept. 14.14-14.67, Oct. 14.25-14.50  
14.48 Jan. 13.85, March 13.85-13.95, May  
13.98-13.75, July 13.75, Sept. 13.75. Sales:  
5.867.  
Wheat—May 3491-349 (3511-3521), July  
338-357 (3501-3521), Sept. 3564-3584, Dec.  
3717-3728, March 3871.  
Wheat—May 3496-3506, April 35. May 3524  
bid (2511 bid), July 2541-2544 (2544 bid),  
Oct. 2560 asked, Nov. 2571 noted, Dec. 2564  
noted.  
Wheat—May 1524 bid (1518 bid), July  
1591 bid (1594), Oct. 1532 bid, Dec. 1550  
noted.  
Wheat—May 2284 (2288), July 228 bid  
(2274 bid), Oct. 222 bid (218 bid), Nov.  
214-225 asked, May 8411 bid (6480), July  
6596 (647 bid), Oct. 6580 asked, Nov. 6564  
asked, Dec. 6611 noted.  
Wheat—S-CWRS 13.5 per cent. protein  
contracted Lawrence 4574 (4581).  
All cents per pound ex-warhouse unless  
otherwise stated. \* Cents per 60-lb bushel  
ex-warhouse, + cents per 50-ounce—100-  
ounce lots Chicago and Toledo.  
—Dept. of Ag. prices previous day.  
Prime steam f.o.b. dry bulk tank cars.  
12 cents per dry ton, 10 cents per ton.  
New "B" contract in 8's a short ton  
for bulk lot of 100 short tons delivered  
f.o.b. cars Chicago and Toledo.  
And 1100. 11's per dry ton for 50-ounce  
units of 32.5 per cent. purity delivered NY.  
\*\*Cents per 60-lb bushel.  
11.50 bid 11.50 ex-warhouse, 5.000  
bushel lots. + cents per 34-lb bushel.  
11 cents per 34-lb bushel. 5.000  
5.000 bushel lots, 1 cent per 34-lb bushel,  
ex-warhouse, 1.000-bushel lots.







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**TRUSTS—Continued**

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## FAR WEST RAND

[illegible]

68	Bishopsgate Pl. 10c	84	+4	104.5c	●
198	De Bours. 10c	209	+1	1028c	●

4	850	Do. 40pc PL RS	£10	.....	Q200c	1.0
7	69	Lydenburg 13pc	94nd	+4	1029c	1.5
8	108	Prot. Plat 2pc	158nd	+9	105c	1.0
8	90	Union Plat. 10c	123nd	+6	1049c	1.0

**CENTRAL AFRICAN**

70	Coronation 250	108	-7	\$135c	2.1
85	Falcon Rn.50c	90	.....	\$135c	1.3
25	Globe Pnix 121p	26	.....	1.25	0.2
11	Wba-Corp. M2p	12	.....	0.56	6.0
135	Boxn Cong. E4	243	.....	\$116.0	4.7

25	Wankie Col. Rn.I	28	-2	10.6	1.3
24	Zinn Cr. SBDQ.34	29	+1	10.5	3.2

AUSTRALIAN						
6	18	Acemex 25c	24	—	—	—
8	132	A M and S 50c	180	+2	97c	8

35	Gold M. Kdg. 51	35	—	—
68	Harmon Area 50	64	1.18	4.2

38	Metals Ex. 50c	45	+1	—	—
14	Metronom 20c	14	—	—	—
200	M.I.M. Hilda 50c	250	+6	+010c	1.8
70	M. Lyell 25c	65	—	+05c	2.4

5	North Ridge 30c	512	.....	—	—
65	Oakbridge SA1	70	.....	1Q8c	13

14	Pacific Cpt. 50c	16	---	---	---
725	Pancont'l 50c	825	---	---	---
9	Parings M&Ex 5p	11	---	---	---
430	Peko-Walk'd 50c	540	+10	Q15c	φ
140	Poseidon 20c	165	---	---	---

2	134	W. Mining 50c	154	+1	±Q8c	0.8	n
4	36	Whim Creek 20c	44		—	—	—

TINS					
28	Amal Nigeria	28	5.62	1.63	
160	Ayer Hitam	216	-2	113.0	1.8

13	Ex Lands 10p	14	.....	15	3.01
155	Genov	155	.....	155	2.5

10	Gold & Base 12 <sup>1</sup> / <sub>2</sub> sp	10	—	—
170	Gopeng Cons.	205	11.0	13
64	Hongkong	70	—	—
56	Idris 10p	66	6.7	22 1/2
C	London 1971	C		

145	London 10p	145	.....	145	.....	145	.....
147	London 20p	167	.....	167	.....	167	.....
148	London 30p	222	.....	222	.....	222	.....

100	namby la ching	203	10.7	20
20	APahang	25	Qh26	0
40	Pengkalen 10p	50	7.0	15
104	Petaling SM	100	—	—
19	Saint Pira	36	—	—

31	Aug 25	35	.....	\$5.0	3.0
29	Aug 27	33	.....	29.10	—

40	Tanjung 15p	45	.....	4.0	◆	13
40	Tongkah Hb 361	40	-2	623%	8.6	11
58	Trunch	90	-1	429	◆	7

[170	Messina R0.50.....	270	·	+40	Q35c	1.9	7
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MISCELLANEOUS						
8	Burms Mine 17 <sup>1</sup> sp	9	.....	m0.5	—	1
23	Charterhall 5p	24 <sub>2</sub>	+1 <sub>2</sub>	—	—	—
580	Cons. Murch. 10c	790	+20	080c	1.8	6

178	R.T.Z.	227	+1	5.42	Φ	3
85	Sabana Inds. (SI)	87	+2	—	—	—

510	Tare Exptn. \$1	511 <sup>1</sup> <sub>2</sub>	.....	—	—	—
88	Yukon Cons. C51	110	.....	—	—	—

any other way indicated, prices and not discounts are to be used.

and denormalizations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts, where possible, are updated on half-yearly figures; they are listed to ACT of 25 per cent. P/EAs are calculated on the basis of distribution bracketed firms indicate 10 new ord. or new

dividends on current rate of ACT, are based on middle price  
gross and allow for value of declared distributions and rights

sterling denominated securities which include investment dollar premium,

interim since increased or resumed

bank and insurance reserve allocations may preclude calculation of dividend cover.

Free of Stamp Duty.

merger had or reorganization in progress.  
 not comparable.  
 some interim: reduced final and/or reduced earnings  
 indicated.  
 based on 1973 profits.

dividend at a future date. No P/E ratio usually provided.

excluding a final dividend declaration.  
 regional price.  
 10 par value.  
 or free. b Figures based on prospectus or other official  
 state. c Costs of Dividend rate paid or payable on part of

assumed dividend and yield after scrip issue. <sup>1</sup> Payment  
capital sources. <sup>2</sup> Based on interim higher than

p Earnings total. n Rights issue pending. q Earnings based on preliminary figures. r Australian currency. s Dividend amount excluding a special payment. t Indicated dividend cover based on previous dividend. P/E ratio based on latest announced earnings.

**Dividend and yield include a special payment: Cover does not**

at dividend and yield. B Preference dividend passed or accrued. C Canadian. E Issuer price. G Assumed dividend yield after pending scrip and/or rights issue. H Figures based on prospectus or other official estimates for

U No significant Corporation Tax payable.

Abbreviations: *nd* ex dividend; *st* ex scrip issue; *sr* ex rights  
all; *si* ex capital distribution.

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## France unveils modest capital gains tax

By RUPERT CORNWELL

PARIS, April 20.

THE FRENCH Government has unveiled its long-awaited plans for a capital gains tax, a key element in President Giscard d'Estaing's reform programme and a step which will bring France belatedly into line with most other industrial nations.

The draft Bill outlined to-night by the Finance Minister, M. Jean-Pierre Fourcade, covers all kinds of capital gains, from property to shares, from antiques and gold. But the proposals are modest when set against the corresponding taxes existing already in Britain or the U.S.

Should all go well, they will be approved by Parliament later this year and take effect from January 1, 1977. But the net direct yield for the French Treasury will be a mere Frs.1.1bn. (£125m.) of fresh revenue and only 300,000 of France's 13m. taxpayers will be affected.

An essential difference between the French plans and the system in force in the U.K. is the distinction that M. Fourcade intends between long-term and short-term capital gains and the allowance made for inflation.

Proceeds from the sale of assets held for two years or less will be taxed as ordinary income up to a maximum rate of 60 per cent., and monetary depreciation will not be taken into account.

The tax, however, will progressively taper off for goods held for a longer period and those in a person's possession for 40 years or more will escape completely. In the intervening period, the tax collectors will allow deductions for price inflation as well as, from 10 years onwards, a 3.3 per cent. allowance for each extra year the asset has been held. In this way, the Minister argued, the twin aims of justice and moderation would be achieved.

## U.K. toymaker buys interests in U.S.

By TERRY WILKINSON

DUNBEE COMBEX MARX, the U.K. toys and do-it-yourself group, is paying \$15m. (£8.2m.) for the interests of Louis Marx, subsidiary of Quaker Oats of America—in the U.S., Canada and Hong Kong.

The acquisition follows four months of talks and is an important expansionary move for the group. DCM yesterday announced pre-tax profits for 1975 of £3.5m., compared with £2.5m. for 1974, on sales of £27m. The company believes that the assets which it is acquiring have the potential to produce turnover of \$70m. (£38m.). A £2.5m. rights issue is also planned, details of which will be circulated in the next four to six weeks.

An initial payment of \$5m., towards the purchase consideration of \$15m., has been raised through a Eurodollar loan and the remainder, subject to conditions surrounding the disposal of surplus assets and toy moulds, will be paid to Quaker Oats in instalments from 1977 to 1982.

Quaker Oats purchased Louis Marx of America in 1972 for \$55m. (including a small Mexican subsidiary which is not included in the present acquisition) but this subsidiary lost \$4m. in 1974 and \$13.2m. in 1975. Against this background, the assets and stock of the U.S. and Canadian interests of Louis Marx are being

purchased at \$11.8m., which is substantially below book value. The Hong Kong companies, however, are to be acquired at net asset value of \$3.4m.

DCM aims to restore the Marx companies to profitability in the current financial year, in much the same way as it turned round Rovex, acquired from the liquidator of Lines Bros. in 1972 for £3m., from pre-acquisition losses of £1m. in 1971 to profits of over £2m. in 1975.

The deal will transform DCM's international standing. Compared with 1975, when exports accounted for some 12 per cent. and overseas sales about 13 per cent. of turnover, direct overseas operations and U.K. export sales are forecast to represent 60 per cent. of turnover in 1976.

This latter figure will also include supplies under an agreement with the Soviet toy trade, signed in July, 1975, which is expected to contribute around £1m. to pre-tax profits this year.

The planned £2.5m. rights issue follows closely on a one-for-ten rights issue in 1975, which raised a net £505,000. At that time, the Treasury agreed to a net dividend payment of 6.55p a share for 1975, compared with 3.7p for 1974. In the context of the present rights issue, the Treasury has now agreed to a further increase in the net payment to 10.0p for 1976.

## Devalued lira helps firms cut EEC fines

By David Curry

SIX French, Dutch and Belgian companies have effectively reduced by up to 40 per cent. fines imposed upon them originally by the European Commission for breach of anti-trust legislation by paying in the devalued lira instead of their national currency.

The fines were imposed in units of account, an entirely fictional currency whose value in national currencies was last calculated before the 1971 Smithsonian agreement. The unit of account is also used for the Common Market's budget and to calculate national contributions.

The companies, it is understood, were able to manipulate this system to their advantage by purchasing lire on the foreign exchange markets and converting the lire units of account into the pre-Smithsonian rate before paying their fines.

At the beginning of this year the European Court heard appeals from 16 sugar companies against fines imposed on them by the Commission for breach of competition law.

The court quashed the fine against six Italian companies on the grounds that they were only obeying Italian regulations which the Commission had omitted to challenge. It also reduced the fines on other producers on the grounds that the main offender was the way the market was officially organised, rather than the action of specific companies working within it.

That left fines remaining amounting to just under £4m. units of account, including a £600,000 unit fine on the Belgian concern, Raffinerie Tirlemontoise.

It was expected that each company would pay the amount in national currency, but the Dutch, French and Belgian companies took advantage of the fact that their own currencies had immensely strengthened against the lira, while the lira rate to the unit of account remained at its old parity of around 625.

Thus, the Belgian company, instead of paying £1.35m., bought £357m. in settlement of the fine at a cost of only £1.15m.

One of the French companies reduced the cost of its 100,000 units of account fine from Frs.555,000 to about Frs.340,000 by buying lire.

There seems little the Commission can do in the short term except refer the case back to the European Court. By allying the problem before the court, it hopes to deter other companies from taking the same financial short-cut. The longer term, it highlights the need to switch to a market-valued unit of account.

## Freight Corporation changes urged by Pettit

By ARTHUR SMITH, INDUSTRIAL STAFF

FINANCIAL reconstruction of the State-owned National Freight Corporation is being urged by Sir Daniel Pettit, the chairman. NFC is expected to report a loss for last year of around £50m. The Government has been forced to step in and make available grants of up to £8m. to overcome the immediate financial problems.

Consultants appointed by the Treasury to advise on the NFC and the Department of the Environment are examining the financial situation.

One possibility is a major reorganisation of the loss-making National Carriers small freight company. Carriers was responsible for some three-quarters of the £12.3m. NFC loss suffered in 1974.

Options likely to be considered range from a radical reduction of activities to a major investment programme to offer new and competitive services.

National Carriers is the former

## Kodak undercuts Polaroid model

By JAY PALMER

NEW YORK, April 20.

EASTMAN KODAK'S long-awaited new instant-print colour camera will retain in the U.S. at a list price well below that of Polaroid's closest competing model. The new camera, named the "EK 4", is set at \$53.50 (about £29), was unveiled to-day by Mr. Walter Fallon, Kodak's president.

The company simultaneously announced two other, more expensive, instant cameras—the "EK 6" and "EK 8". These cameras, which will incorporate more sophisticated features, will sell at, respectively, \$69.50 and \$140.

Mr. Fallon said that both the EK 4 and the EK 6 will be launched in Canada on May 3 and in the United States on June 28. The EK 8 will only be available in very limited quantities as from the end of the year, and none of the new cameras would be sold overseas "until sometime next year."

Kodak's move into the instant-print camera market in head-on competition with Polaroid, has been expected for some years.

The launch to-day of Kodak's first new product since the pocket camera in 1972 follows ten years of research and ends Polaroid's effective 30-year monopoly.

Ever since Kodak hinted in its

## Sharp interest rate increase forecast

By ANTHONY HARRIS

THERE is a danger of a monetary explosion, or a sharp rise in interest rates later this year, because the Government is repeating the fiscal mistakes of the Heath administration in 1971-72, according to stockbrokers Greenwell.

The stockbroker firm, in the sharpest criticism of Government policy to emerge from the City since the Budget, argues that the enlarged public sector financial deficit implied by the Budget is "completely inappropriate" now that the economy is beginning to expand and inflation to abate.

Whereas last year a large injection of liquidity was required to finance the economy through 25 per cent. inflation, the deficit which the economy is beginning to expand and inflation to abate.

As the upswing develops, on the other hand, the demand for finance from industry will rise to meet stockbuilding and investment, while personal saving is likely to fall from its recent record levels as confidence returns.

The broking firm adds that the problem will be much more acute if industry in the past acts as a drain on resources which could be used to develop and expand profitable areas of the corporation's activities.

He points out that a private enterprise company which makes a loss simply waives payment of its dividend. But NFC has to borrow from the Government to finance the deficit and must then carry the burden of interest payments on the loan. In 1974, NFC paid out nearly £3m. in this way.

Another major complaint of NFC is the pension liabilities

## THE LEX COLUMN

# Ocean turning the corner

Ocean's forecast of broadly similar profits in 1976 masks a firm improvement in its underlying operations, just as the 1975 figures understate the extent of the problems faced last year. As forecast, profits are down from £29m. to £22.6m. —and they would have been nearly £51m. lower still but for a jump in profits on ship sales, a favourable (and non-recurring) accounting charge, and a fall in special pension costs.

Allowing for these items, profits have turned out broadly in line with 1973's levels — which is still a good deal better than some of the competition has managed — while the forecast for 1976, when ship sales will be negligible, implies an underlying increase of roughly an eighth after adjusting for interest savings on the £23m. rights issue.

The OCL associate already seems to be turning the corner. Its profits dropped by about two-fifths last year, but were better in the second half than the first, and the company has paid its first dividend. Elsewhere Ocean has little exposure to the problems of the tanker and bulk carrier markets, and the outlook for cargo liners—according to a current review of U.K. shipping by brokers Hoare Govett—is now attractive.

For cargo liners, at least, 1973's downturn looks like nothing more sinister than the familiar cyclical story.

Ocean also has a strong balance sheet, with net cash of maybe £20m. and shareholders' funds roughly twice as large as the £91m. of shipbuilding loans. This stability gives it obvious attractions relative to other shipping majors, and although it has substantially outperformed the market over the past year it still yields over 7½ per cent. But a market capitalisation of £150m. at 1975 is already looking for a big upturn in 1977.

Meanwhile, the price of bread went up 1p this month, and the group has hopes for some further easing of margin pressures when the Price Code is revised in July. But redundancy payments will have to be made again this year, and the price of wheat is in a clear uptrend.

Milling, groceries, pet foods and meat are all modestly ahead to date; and although margins in animal feeds remain weak volume has at least levelled out. As for the balance sheet, group debt is currently just over £40m. net, against tangible shareholders' funds roughly double this figure.

For the current year profit projections tend to focus on £19m. pre-tax; loss elimination in Zambia and a full 12-months of the rights cash take profits up to around £17½m., while the group has made a steady enough start to 1976-77, animal feeds apart. So that sort of performance does not require much underlying growth. But then the present yield is 9.1 per cent. covered 1.8 times by earnings on average capital.

Currys

Some of the lists have been since the Budget Currys rose 8p company made VAT reduction immediate impact. Of course, it is although a 10p demand, it would not normal have a swift impact. As clearly, head lower profits in 1976-77 — have pre-tax a year overall, against 1975. There are additions to a year. However, it is current to judge by the yield and the yield is covered 4.3

Spillers

Spillers' 1975-76 profits are £8.1m. higher at £15.47m. pre-tax including £1.1m. of losses in Zambia—and that is roughly in line with November's rights issue projections. Of the £7½m. rise before interest, some £4m. is due to reduced losses in baking—bread was £7m. in the issue in four years. The shares red in 1974-75 but actually

Toy takeover

Dunbee-Comber-Marx yesterday provided the right sort of background—a profits rise of a quarter to £3.5m. pre-tax and a forecast dividend increase of over a half in 1976—for a major acquisition and its third rights issue in four years. The shares jumped 20p to 183p on the news.

# Cutting your office costs: do you know the answers?

1. How much have Central London rates gone up in the last three years?  
a) 100-150% b) 150-200% c) 200-250% d) 250-300%
2. Up to how much could you save a year per employee by moving your office out of London?  
a) £650 b) £1,200 c) £2,600 d) £3,100
3. How many firms have been helped by LOB to cut costs by moving out of London wholly or in part?  
a) 600-700 b) 1,250-1,300 c) 1,700-1,750 d) 2,500-3,000
4. How many jobs in all has this involved?  
a) 29,000 b) 57,000 c) 108,000 d) 121,000
5. How long did you take to get to work today?  
a) Over an hour by bus or train b) 12 minutes walk c) 1 hour jam-packed in traffic d) 15 minutes or less by car

Why not ring LOB and check your answers with Len Giviller or Patrick Maconchy, our Senior Location Officers? They could also tell you—for nothing—how much your company could save by moving out of London wholly or in part.

27 Chancery Lane,  
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Telephone: 01-405 2921.

Set up by Parliament to  
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